



**Rappahannock-Rapidan Regional Commission Meeting  
June 22, 2022 at 1:00 pm**

**Warrenton-Fauquier Airport  
1533 Iris Trail, Midland, VA 22728**

**AGENDA**

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1. Call to Order
2. Pledge of Allegiance
3. Roll Call & Quorum Determination
4. \*\*Approval of Agenda
5. Public Comment
6. Presentations & Special Recognition
  - a) Chesapeake Bay Local Leadership Planning Module  
*Michelle Edwards, RRRC*
7. Approval of Minutes
  - a) \*\*April 27, 2022 (**Attachment**)
8. Financial Reports
  - a) FY 2022 YTD Financial Report (**Attachment**)
9. Executive Director's Report (**Attachment**)
10. Staff Updates / Old Business
  - a) Regional Housing Program Update (**Attachment**)
  - b) Farm to School Program Year One Report (**Attachment**)
  - c) \*\*By-Laws Amendments – Second Reading (**Attachment**)

11. New Business
  - a) Resolutions of Support for Smart Scale Round Five applications (**Attachment**)
  - b) Intergovernmental Review Request – Mid-Atlantic Broadband Middle Mile Project (**Attachment**)
  - c) Draft Personnel Manual Revisions (**Attachment**)
  - d) \*\*FY 2023 Budget (**Attachment**)
12. Closed Session (if necessary)
13. Regional Roundtable
14. \*\*Adjournment

\*\*Commission Action Item

**NOTE:** An Executive Committee meeting will be convened if a quorum is not present.

**Rappahannock Rapidan Regional Commission  
April 27, 2022 Regular Meeting  
Orange County Public Safety Building, Orange, VA**

**MINUTES**

	<b>Culpeper County</b>		<b>Town of Culpeper</b>
X	Gary Deal	X	Chris Hively
X	John Egertson	X	Meaghan E. Taylor, <b>Chair</b>
	<b>Fauquier County</b>		<b>Town of Gordonsville</b>
	Christopher T. Butler		Robert K. Coiner
X	Paul S. McCulla, <b>Vice-Chair</b>		<b>Town of Madison</b>
	<b>Madison County</b>		William Lamar
X	R. Clay Jackson		<b>Town of Orange</b>
X	Jonathon Weakley	X	Martha Roby
	<b>Orange County</b>		Greg Woods, <b>Treasurer</b>
X	James P. Crozier		<b>Town of Remington</b>
X	Theodore Voorhees		Evan H. ‘Skeet’ Ashby
	<b>Rappahannock County</b>		<b>Town of The Plains</b>
	Garrey W. Curry, Jr.		Lori B. Sisson
	Debbie Donehey		<b>Town of Warrenton</b>
		X	Brandie Schaeffer
		X	William T. Semple II
			<b>Town of Washington</b>
		X	Frederic Catlin

*Staff Present: Liz Beling, Matthew Decatur, Michelle Edwards, Patrick Mauney, Terry Snead, Rebecca Wareham*

*Others Present: Cheryl Yowell (Town of Madison)*

**1. Call to Order**

Chair Taylor called meeting to order at 1:06 p.m. She thanked Commissioners Crozier and Voorhees for hosting today’s meeting and organizing tours of the facility before and after the meeting.

**2. Pledge of Allegiance**

Chair Taylor led Commissioners in the Pledge of Allegiance.

**3. Roll Call & Quorum Determination**

A quorum of the Commission was confirmed.

**4. Agenda Approval**

Upon motion by J Crozier, 2<sup>nd</sup> by F Catlin, the agenda was approved ayes all.

**5. Public Comment**

There were no comments from the public.

## **6. Presentations and Special Recognition**

### **7. Approval of Minutes**

a) February 23, 2022

Chair Taylor presented the minutes from the February 23<sup>rd</sup> RRRC meeting. F Catlin moved to approve as presented, 2<sup>nd</sup> by P McCulla. The motion carried, J Crozier abstaining.

### **8. Financial Reports**

a) FY 2022 Year to Date Financial Report & Budget Amendments

Chair Taylor asked P Mauney to review the financial reports and proposed budget amendments. P Mauney noted the amendments included in the cover memo, reflecting decreases in DRPT 5310 and NFWF revenues and pass-through expenditures due to project timeline delays. Neither would result in changes in net income for the Commission in FY 2022 nor future fiscal years. He also apprised of revenue additions to the PDC Housing Development Program and for the previously approved Virginia Trees for Clean Water grant.

J Crozier moved to approve the amended budget, 2<sup>nd</sup> by J Weakley. The motion carried unanimously.

b) FY 2023 Preliminary Budget

Chair Taylor presented the FY 2023 draft budget, noting that changes may occur prior to the June Board meeting and that no action was requested today. P Mauney provided summary comments for the budget as proposed, noting the significant increase in revenues based on increased awards for the PDC Housing Development program, DRPT Section 5310 mobility management program and for the timeline changes for the National Fish and Wildlife Foundation grant. He also called attention to additional grant applications currently pending.

P Mauney also reviewed primary expense categories for personnel and benefit costs, and indicated that the budget includes a 5% cost of living increase along with adjustments consistent with the pay plan approved in February.

Commissioners discussed the draft budget briefly. Chair Taylor stated that additional questions may be directed to staff between now and the June meeting.

### **9. Executive Director's Report**

Chair Taylor asked P Mauney to review the Director's report. P Mauney highlighted a few items from his written report, including information on the Southeast Crescent Regional Commission, recent press coverage of the work of the Regional Transportation Collaborative, grant application follow-up related to the Community Flood Preparedness Fund, Comprehensive Economic Development Strategy and Virginia Homeless Solutions Program.

He further thanked Commissioner Deal for including the Commission amongst the stakeholders during a recent funding announcement at the Carver Center, and noted similar funding announcement for Orange County from Congresswoman Spanberger's

office.

He closed by sharing that January 1973 was the first meeting of the Regional Commission and he would be seeking Resolutions from each jurisdiction commemorating the 50<sup>th</sup> anniversary later in the year, and that Commissioners should also expect to receive requests for leadership award nominations and Annual Meeting information in the coming months.

## **10. Staff Updates**

### *a) Regional Long Range Transportation Plan*

Chair Taylor asked P Mauney and Matthew Decatur to review the updated Regional Long Range Transportation Plan. P Mauney stated that staff had requested projects and revisions from the Commission and regional stakeholders from April through August of 2021, and later sought public comment in January 2022. All requests and revisions were reviewed and incorporated, as appropriate.

M Decatur walked Commission members through some of the major revisions and shared that the primary function of the plan was to align with available funding resources such as Smart Scale, Revenue Sharing, and Transportation Alternatives. He also stated that the plan could be updated more regularly moving forward as new projects and priorities are identified.

J Crozier moved to approve the Regional Long Range Transportation Plan, 2<sup>nd</sup> by C Jackson. The motion carried ayes all.

### *b) Foothills Housing Network Update*

Chair Taylor asked Rebecca Wareham, Continuum of Care Coordinator, to provide an update on Foothills Housing Network activities. R Wareham shared data and information relating to the January Point in Time Count, highlighting increases in the number of homeless individuals and households both sheltered and unsheltered. She thanked the local partners and FHN member organizations for their efforts, citing the significant funding resources made available in response to the COVID-19 pandemic that allowed for temporary placement of homeless households in hotels and motels in the region. She did note that those funding resources are in the process of being phased out or reduced, and that partners were continuing to seek available housing options throughout the region and asked any Commission members with connections to landlords to be in touch with FHN to discuss incentives and resources through the network.

Commissioners had several questions, including requests for data and ability of FHN to participate in local housing efforts. Chair Taylor thanked R Wareham for her work and for sharing the information.

### *c) By-Laws Amendments*

Chair Taylor stated that the Commission requested staff to review and present bylaws amendments related to quorum, and also for gender references in the current bylaws. She further stated that this was a first reading of proposed amendments, which could

then be revised and acted upon at the next Commission meeting.

P Mauney stated that he collected bylaws from eight other Planning Districts in Virginia and that the method for determining a quorum varied widely, as summarized in the board meeting materials. Based on that review, along with the Commission discussion at previous meetings, his recommendation was to identify 8 commissioners, or representatives from 7 jurisdictions, as comprising a quorum. This would allow that number to be present in person to convene a meeting, with other Commissioners able to participate remotely.

Commission members discussed, but made no revisions to the proposed amendments.

## **11. New Business**

*a)* Resolution for FY 2023 Commuter Assistance Program operating grant

P Mauney stated that this item was an oversight from the February meeting when the Commission approved application for the Commuter Assistance Program (CAP) Operating grant, noting that the Department of Rail and Public Transportation required a Resolution for the grant.

C Jackson moved to approve, 2<sup>nd</sup> by J Crozier. The motion carried ayes all.

*b)* RRRC application to USDA Regional Food Systems Partnership program

Chair Taylor presented item 12B for an application to the USDA Regional Food Systems Partnership (RFSP) program. P Mauney asked Michelle Edwards to provide an overview of the partners and total request. M Edwards noted that the Commission was asked to serve as the lead applicant for a partnership that includes 4P Foods, George Washington Carver Food Enterprise Center, Minority & Veteran Farmers of the Piedmont, Mid-Atlantic Food Rescue and Access Coalition, Northern Virginia Food Rescue, and the PATH Foundation. The Commission would provide administrative and coordinating support, as well as an assessment and potential expansion of the Purely Piedmont program.

P Mauney noted that the Commission was asked to provide \$12,000 in cash match for the application (20% of the Commission's total overall request).

J Crozier moved to approve, 2<sup>nd</sup> by C Jackson. The motion carried ayes all.

*c)* FY 2023 Rural Transportation Work Program

Chair Taylor introduced the FY 2023 Rural Transportation Work Program, stating that staff requested approval of the Work Program and adoption of the Resolution attached. P Mauney reviewed the draft work program, noting coordination with VDOT and local government staff, and outlined the statewide planning support, regional transportation planning, and local technical assistance sections that provide the Commission with flexibility to support local transportation planning needs throughout the year.

T Voorhees moved to approve the Work Plan and Resolution, 2<sup>nd</sup> by M Roby. The motion carried unanimously.

**12. Closed Session**

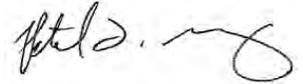
**13. Regional Roundtable**

Commission members shared information of note from their communities.

**14. Adjournment**

Upon motion by J Crozier, 2<sup>nd</sup> by T Voorhees, Chair Taylor adjourned the meeting at 2:36 p.m.

Respectfully Submitted by:



Patrick L. Mauney  
Secretary & Executive Director

DRAFT



## **MEMORANDUM**

**To: Members of the Rappahannock-Rapidan Regional Commission**  
**From: Patrick L. Mauney, Executive Director**  
**Date: June 9, 2022**  
**Subject: FY 2022 Year to Date Financial Report**

FY 2022 Revenue and Expenditure reports through May 31, 2022 are enclosed for your review. These are unaudited reports for the first nine months (92%) of the fiscal year.

Revenues are 92% of the amended budget adopted in April, while expenditures are 85.1% of the amended budget. Operating expenses remain in line with budgeted amounts. Project expenses are tracking at or below budgeted amounts.

Staff anticipates transferring unprogrammed revenues and additional surplus funds after the end of the fiscal year into the Commission's Virginia Investment Pool account. These funds will be available for future grant matching or other uses at the Commission's discretion.

**REQUESTED ACTION:** None required.

**Rappahannock-Rapidan Regional Commission**  
**FY 2022 Revenue Snapshot - May 31, 2022**

Budget Items	FY 2022 Budget	Adjustments	Adjusted Budget	July	August	September	October	November	December	January	February	March	April	May	YTD Actual	YTD %
<b>Revenues</b>																
Dues:																
Culpeper County	\$ 27,589.00		\$ 27,589.00		\$ 27,589.20										\$ 27,589.20	100.0%
Fauquier County	\$ 49,677.00		\$ 49,677.00			\$ 24,838.58						\$ 24,838.58			\$ 49,677.16	100.0%
Madison County	\$ 10,833.00		\$ 10,833.00	\$ 10,833.16											\$ 10,833.16	100.0%
Orange County	\$ 24,892.00		\$ 24,892.00	\$ 24,891.70											\$ 24,891.70	100.0%
Rappahannock County	\$ 5,915.00		\$ 5,915.00	\$ 5,915.41											\$ 5,915.41	100.0%
Town of Culpeper	\$ 15,454.00		\$ 15,454.00	\$ 15,453.77											\$ 15,453.77	100.0%
Town of Gordonsville	\$ 1,332.00		\$ 1,332.00	\$ 1,332.15											\$ 1,332.15	100.0%
Town of Madison	\$ 202.00		\$ 202.00	\$ 201.69											\$ 201.69	99.8%
Town of Orange	\$ 4,191.00		\$ 4,191.00	\$ 4,190.67											\$ 4,190.67	100.0%
Town of The Plains	\$ 194.00		\$ 194.00			\$ 194.22									\$ 194.22	100.1%
Town of Remington	\$ 541.00		\$ 541.00	\$ 541.16											\$ 541.16	100.0%
Town of Warrenton	\$ 8,248.00		\$ 8,248.00	\$ 8,247.71											\$ 8,247.71	100.0%
Town of Washington	\$ 104.00		\$ 104.00	\$ 103.75											\$ 103.75	99.8%
Interest Income	\$ 300.00		\$ 300.00	\$ 17.09	\$ 17.60	\$ 17.75	\$ 20.20	\$ 19.82	\$ 23.06	\$ 26.60	\$ 29.04	\$ 54.21	\$ 83.95	\$ 155.48	\$ 464.80	154.9%
Other Income	\$ 1,000.00		\$ 1,000.00	\$ 100.00	\$ 100.00	\$ 101.50	\$ 201.50	\$ 159.63	\$ 100.00	\$ 380.00	\$ 100.00	\$ 68.34	\$ 1,110.12	\$ 222.42	\$ 2,643.51	264.4%
AARP Community Challenge Grant	\$ 25,000.00		\$ 25,000.00		\$ 25,000.00										\$ 25,000.00	100.0%
DEQ Chesapeake Bay PDC Capacity	\$ 58,000.00		\$ 58,000.00										\$ 58,000.00		\$ 58,000.00	100.0%
DRPT Mobility Management Grant	\$ 244,765.00	\$ (70,000.00)	\$ 174,765.00	\$ 6,955.00	\$ 7,030.00		\$ 22,656.00	\$ 14,872.00		\$ 10,737.00	\$ 3,614.00	\$ 32,970.00	\$ 15,421.00	\$ 36,396.00	\$ 150,651.00	86.2%
NFWF Chesapeake Bay Grant	\$ 200,000.00	\$ (182,000.00)	\$ 18,000.00					\$ 3,934.35				\$ 13,955.47			\$ 17,889.82	99.4%
No Kid Hungry VA Farm to School Grant	\$ 25,000.00		\$ 25,000.00	\$ 25,000.00											\$ 25,000.00	100.0%
PATH Farm to School Grant	\$ 30,000.00		\$ 30,000.00	\$ 30,000.00											\$ 30,000.00	100.0%
PATH Mobility Management/Transportation	\$ 150,000.00	\$ 47,500.00	\$ 197,500.00	\$ 2,500.00		\$ 190,000.00			\$ 2,500.00	\$ 2,500.00				\$ 1,000.00	\$ 198,500.00	100.5%
Redistricting Income	\$ -	\$ 4,500.00	\$ 4,500.00											\$ 3,923.18	\$ 3,923.18	87.2%
Regional Housing	\$ 48,604.00		\$ 48,604.00	\$ 25,301.39	\$ 9,160.08	\$ 7,093.31						\$ 7,049.90			\$ 48,604.68	100.0%
Regional Tourism	\$ 7,500.00		\$ 7,500.00	\$ 5,600.00		\$ 300.00		\$ 1,400.00				\$ 295.40			\$ 7,595.40	101.3%
Rideshare Program	\$ 133,265.00	\$ (20,000.00)	\$ 113,265.00	\$ 7,116.00	\$ 6,707.00	\$ 8,018.00	\$ 7,230.00	\$ 10,508.00			\$ 15,105.00	\$ 7,882.00	\$ 7,274.00	\$ 8,966.00	\$ 78,806.00	69.6%
RTAP Income	\$ -	\$ 5,338.00	\$ 5,338.00							\$ 3,137.00	\$ 2,201.00				\$ 5,338.00	100.0%
Rural Transportation Planning	\$ 58,000.00		\$ 58,000.00		\$ 15,277.00			\$ 11,957.62			\$ 14,807.81			\$ 15,039.20	\$ 57,081.63	98.4%
State Regional Planning Grant	\$ 89,971.00		\$ 89,971.00						\$ 44,985.50	\$ 22,492.75				\$ 22,492.75	\$ 89,971.00	100.0%
Town of Washington Pass Through		\$ 19,000.00	\$ 19,000.00								\$ 19,000.00				\$ 19,000.00	100.0%
VDEM Wildfire Analysis Grant	\$ 12,826.00		\$ 12,826.00												\$ -	0.0%
Virginia Housing PDC Development Program	\$ 60,000.00	\$ 6,500.00	\$ 66,500.00				\$ 20,000.00					\$ 28,352.37		\$ 18,154.18	\$ 66,506.55	100.0%
VHSP Grant	\$ 84,500.00		\$ 84,500.00			\$ 10,689.33			\$ 19,107.55	\$ 14,571.91		\$ 14,084.05			\$ 58,452.84	69.2%
VTCW Grant	\$ -	\$ 6,749.50	\$ 6,749.50									\$ 6,749.50			\$ 6,749.50	100.0%
<b>Total Revenue</b>	<b>\$ 1,377,903.00</b>	<b>\$(182,412.50)</b>	<b>\$ 1,195,490.50</b>	<b>\$ 174,300.65</b>	<b>\$ 90,880.88</b>	<b>\$ 241,252.69</b>	<b>\$ 50,107.70</b>	<b>\$ 42,851.42</b>	<b>\$ 66,716.11</b>	<b>\$ 53,845.26</b>	<b>\$ 54,856.85</b>	<b>\$ 136,299.82</b>	<b>\$ 81,889.07</b>	<b>\$ 106,349.21</b>	<b>\$ 1,099,349.66</b>	<b>92.0%</b>



## Executive Director's Report June 15, 2022



The purpose of this monthly report is to provide members of the Regional Commission with a summary report of work plan-related activities, staff attendance and participation at local/regional/statewide meetings, and updates on initiatives impacting the Regional Commission and our localities.

### Administration:

- I am happy to share that Deidré Anderson has re-joined the Commission staff as Coordinated Entry Specialist. She previously filled this position from November 2015 to June 2017 before working with other Foothills Housing Network partners, and we are excited for her to return to RRRC and FHN!
- We continue to advertise for an AmeriCorps VISTA member and for a Regional Planner/GIS Planner. Please send anyone interested in either opportunity to our website at [www.rrregion.org/jobs](http://www.rrregion.org/jobs)
- Please consider submitting a nomination for the annual RRRC Regional Leadership Awards! The nomination form is brief and available at [www.rrregion.org/awards](http://www.rrregion.org/awards).
- Met with Commissioner Semple in May to provide orientation and handbook materials.
- We have relaunched the RRRC newsletter in June; you should have received this in your email inbox, but let me know if not and we will verify our database. This is another opportunity for you to share some of the work that we are doing on an anticipated monthly basis.

### Environmental & Natural Resources

- Staff submitted the USDA Regional Food Systems Partnership grant in May. We anticipate hearing back in late Summer/early Fall.
- Information on changes considered for water supply planning regulations is included in your packet. At present, legislation has passed requiring regional water supply plans, and the updated regulatory guidance is under consideration at the June 22<sup>nd</sup> State Water Control Board meeting. The proposed region as drawn coincides with RRRC's service area, although historically the Water Supply Planning process in our five-county region has been completed at the County level.

### Homelessness & Regional Housing

- Staff received word that our application for Foothills Housing Network to the Virginia Homeless Solutions Program (VHSP) scored highly, but that the expectation is for level-funding from the General Assembly. We anticipate additional resources for our partners through the Virginia Housing Trust Fund later in 2022, as well.
- June is training month for Foothills Housing Network grant partners. Rebecca Wareham has coordinated and led training on Coordinated Entry Assessment versus Prioritization, New Intake and Prioritization Tool, and VHSP requirements for grantees.
- Jennifer Little and I continue to move forward on agreements with PDC Housing Development program partners. We expect the first of these to be executed in July, while other projects continue to move forward with funding requests and other development plans.

## **Transportation**

- We are continuing to support Rappahannock County, the Town of Washington and the Town of Remington with their Growth and Accessibility Program Technical Assistance projects. All three should wrap up later this summer, with potential follow-on applications to support any projects identified as priorities by those localities in the future.
- We have restarted advertising and outreach for the Commuter Services program following direction from state agency program managers. Combined with fuel costs, we are seeing increased interest in ridesharing options within and outside the region. Staff for Commuter Services and the Regional Transportation Collaborative/FAMS also were on hand at the Madison Business Expo and Culpeper Fest.
- Staff and Regional Transportation Collaborative Partners are working with Weldon Cooper Center to develop and collect transportation needs via survey focused on needs in the Route 3 corridor and including portions of Culpeper. The project is through the PATH Foundation support for the Regional Transportation Collaborative and we expect additional information later this year.
- We continue to coordinate with Fauquier County and VDOT staff on potential project submission through Smart Scale. Two resolutions are on your agenda – one for that potential Commission-submitted project, and one offering support for all other possible submissions to Smart Scale from the region.

## **Economic Development & Tourism**

- The Comprehensive Economic Development Strategy (CEDS) application was submitted to U.S. Economic Development Administration in March, in coordination with Thomas Jefferson Planning District Commission and GO Virginia Region 9. We continue to have follow-up discussions with EDA and are providing supplemental information in support of the application as part of their internal review process.

## **Emergency Planning & Hazard Mitigation**

- We are coordinating a meeting to provide an update and restart of a long-standing Stream Gauge project in the Rappahannock watershed with VDEM and the Rappahannock River Basin Commission. The meeting will be held on July 28<sup>th</sup> and we have reached out to local emergency managers to get on their calendar.
- The Hazard Mitigation Plan update is still slated to begin in late 2022 once we receive word from state funding agencies regarding grant applications. We anticipate contracting much of the work on this plan and will likely seek cooperative procurement options via other Planning District Commissions that have completed similar updates with consultants in the past year or two.

## **Local Technical Assistance**

- Eldon James has requested any additional legislative concerns or other items in anticipation of the 2023 General Assembly session. This request also went to each locality that contributes to the regional legislative liaison activity, coordinated through Fauquier County's contract with Mr. James. I am happy to consolidate anything regionally, but know that many of your local governments also will correspond individually with Mr. James.
- Attended the Town of Orange Sesquicentennial celebration on June 12<sup>th</sup>. My thanks to Mayor Roby, Mr. Woods and town staff for including the Regional Commission, and congratulations on a wonderful event!

- Discussed opportunities for technical assistance panel in the Town of Orange with Urban Land Institute representatives
- Provided maps to support Rappahannock County recruitment and advertisement for new staff positions
- Held initial discussions with Madison County on provision of comprehensive plan assistance for upcoming update process to begin later in 2022
- Met with Mayor Lamar and Town Manager in Madison to discuss grant programs for transportation or other local priorities, and provided summary document of various grant programs
- Continued participation on transportation pipeline planning projects with Fauquier County and the Town of Warrenton for targeted projects in both localities
- Coordinated with local governments and Soil & Water Conservation Districts on discussions about Virginia Department of Health Septic & Well Assistance Program. If your locality is moving forward with an application, we are happy to consult or assist during the application process.
- Held discussions with staff in Culpeper County and Orange County regarding potential transportation corridor raised by Fredericksburg Area MPO representative





# Proposed Amendments to Water Supply Planning Regulation

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Scott Kudlas  
Virginia Department of Environmental Quality  
June 3, 2022

## Background on the proposed amendments

- [House Bill 542 \(2020\)](#) and [HB1297 \(2022\)](#) - Amended §§ [62.1-44.36](#), [62.1-44.38](#), and [62.1-44.38:1](#)
- New statutory language required several key changes:
  - Requirement to plan regionally; designation of regional planning areas and mechanism to request a change.
  - Process to involve other stakeholders in plan development.
  - Requirement for plans to identify region's "Water Supply Risks" and propose regional strategies to address those risks.
- NOIRA published June 7, 2021; Regulatory Advisory Panel concluded April 6, 2022; SWCB on June 22, 2022.

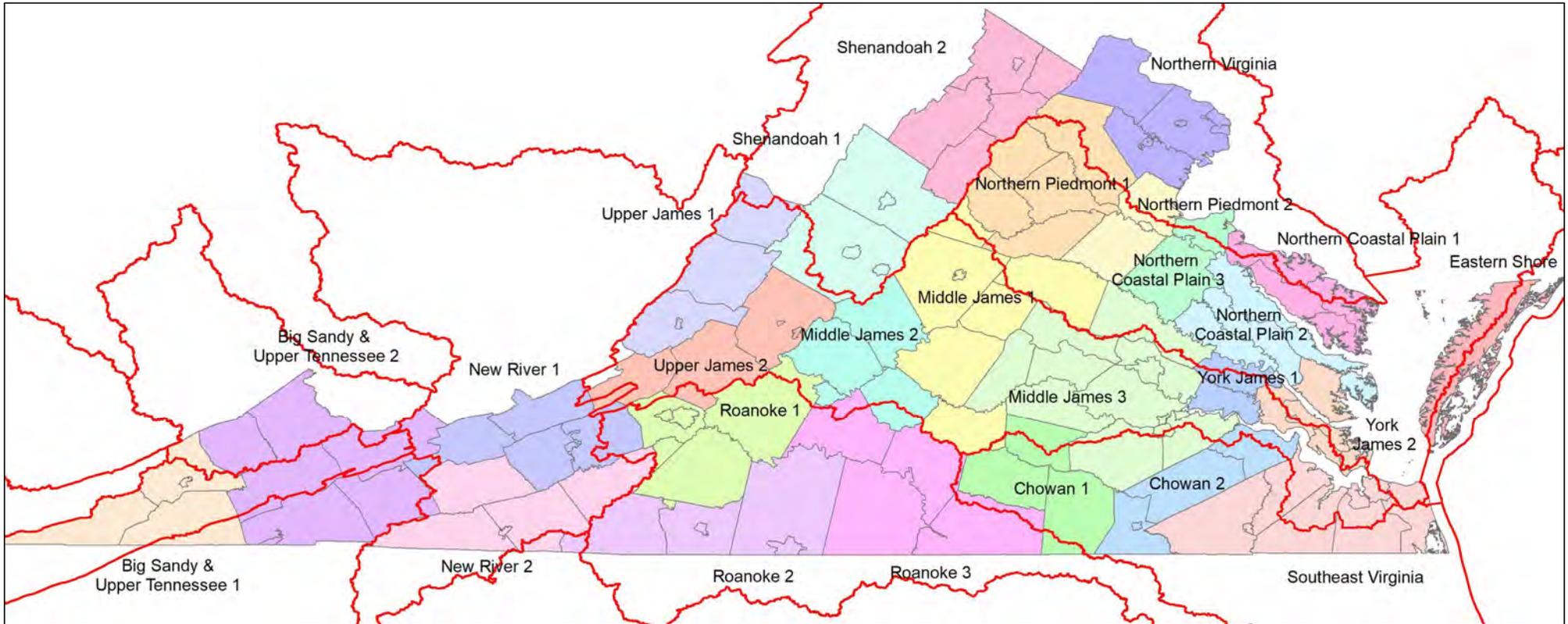
# RAP Membership

- Whitney Katchmark (Hampton Roads Planning District Commission)
- Pam Kenel (Loudoun Water)
- Ross Phillips (City of Richmond)
- Eric Lawrence (Frederick County)
- Chad Neese (Southside PDC)
- Michael Ward (Henry County Public Utilities)
- Robert Cornett (Washington County Service Authority)
- Kevin Byrd (New River Valley Regional Commission)
- Pamela Baughman (VA Rural Water Association/Louisa County Water Authority)
- Jon Brindle (Stafford County)
- James Maupin (Virginia Water Well Association)
- Erin Reilly (James River Association)
- Jay Ford (Chesapeake Bay Foundation)
- Martha Moore (VA Farm Bureau)
- Kyle Shreve (Virginia Agribusiness Council)
- Brett Vassey (Virginia Manufacturer's Association)
- Elizabeth Povar (Economic Development)
- Eldon James (VA Chapter American Planning Association/Rappahannock River Basin Commission )
- Leigh Mitchell (Virginia Regional Tribal Operations Committee)
- Dwayne Roadcap (Virginia Department of Health)
- Amy Martin (Virginia Department of Wildlife Resources)
- Randy Owen (Virginia Marine Resources Commission)
- Anne Doyle (Accomack-Northampton PDC)
- Greg Prelewicz (Fairfax Water)
- Scott Morris (Virginia Municipal Drinking Water Association / Chesterfield County Department of Utilities)

## What Does the Proposed Regulation Do?

- Requires that localities plan regionally,
- Designates regional planning areas based primarily on river basin,
- Identifies the planning area in which locality shall participate,
- Require increased participation in plan development of stakeholders and public
- Creates requirements for the identification of water supply risks and strategies to address those risks, and
- Revises the water supply plan development, submission, and review procedures to align with the new requirements, and
- Clarifies the roles and responsibilities of localities, stakeholders, and the Department

# Proposed Regional Planning Areas

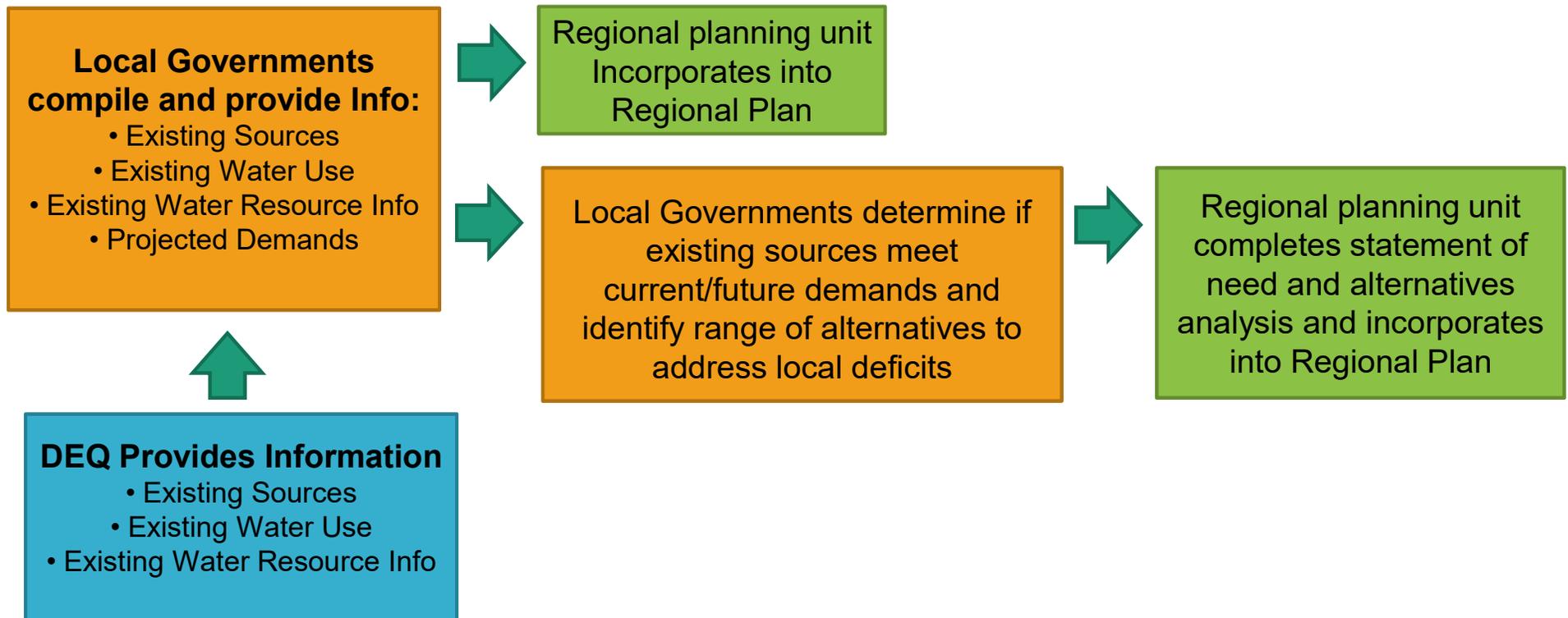


1. The Big Sandy and Upper Tennessee Rivers 1: Lee, Scott, and Wise; Norton.
2. The Big Sandy and Upper Tennessee Rivers 2: Buchanan, Dickenson, Russell, Smyth, Tazewell, Washington; Bristol.
3. The Chowan River 1: Brunswick, Lunenburg, Nottoway, Prince Edward.
4. The Chowan River 2: Greenville, Surry, Sussex; Emporia.
5. The Eastern Shore: Accomack and Northampton.
6. The Middle James River 1: Albemarle, Buckingham, Fluvanna, Greene, Louisa; Charlottesville.
7. The Middle James River 2: Amherst, Appomattox, Campbell, Nelson; Lynchburg.
8. The Middle James River 3: Amelia, Chesterfield, Cumberland, Dinwiddie, Goochland, Hanover, Henrico, Powhatan, Prince George; Colonial Heights, Hopewell, Petersburg, Richmond.
9. The New River 1: Bland, Giles, Montgomery, Pulaski; Radford.
10. The New River 2: Carroll, Floyd, Grayson, Wythe; Galax.
11. The Northern Coastal Plain 1: Lancaster, Northumberland, Richmond, Westmoreland.
12. The Northern Coastal Plain 2: Essex, King and Queen, Mathews, Middlesex.
13. The Northern Coastal Plain 3: Caroline and King George.
14. The Northern Piedmont 1: Culpeper, Fauquier, Madison, Orange, Rappahannock.
15. The Northern Piedmont 2: Spotsylvania and Stafford; Fredericksburg.
16. The Northern Virginia: Fairfax, Loudoun, and Prince William; Alexandria, Arlington, Fairfax, Falls Church, Manassas, Manassas Park.
17. The Roanoke River 1: Bedford, Franklin, and Roanoke; Bedford, Roanoke, Salem.
18. The Roanoke River 2: Henry, Patrick, Pittsylvania; Danville, Martinsville.
19. The Roanoke River 3: Charlotte, Halifax, Mecklenburg.
20. The Shenandoah River 1: Augusta and Rockingham; Harrisonburg, Staunton, Waynesboro.
21. The Shenandoah River 2: Clarke, Frederick, Page, Shenandoah, Warren; Winchester.
22. The Southeast Virginia: Isle of Wight, Southampton; Chesapeake, Franklin, Norfolk, Portsmouth, Suffolk, Virginia Beach.
23. The Upper James River 1: Alleghany, Bath, Highland; Covington.
24. The Upper James River 2: Botetourt, Craig, Rockbridge; Buena Vista, Lexington.
25. The York and James River 1: Charles City, King William, New Kent.
26. The York and James River 2: Gloucester, James City, York; Hampton, Newport News, Poquoson, Williamsburg.

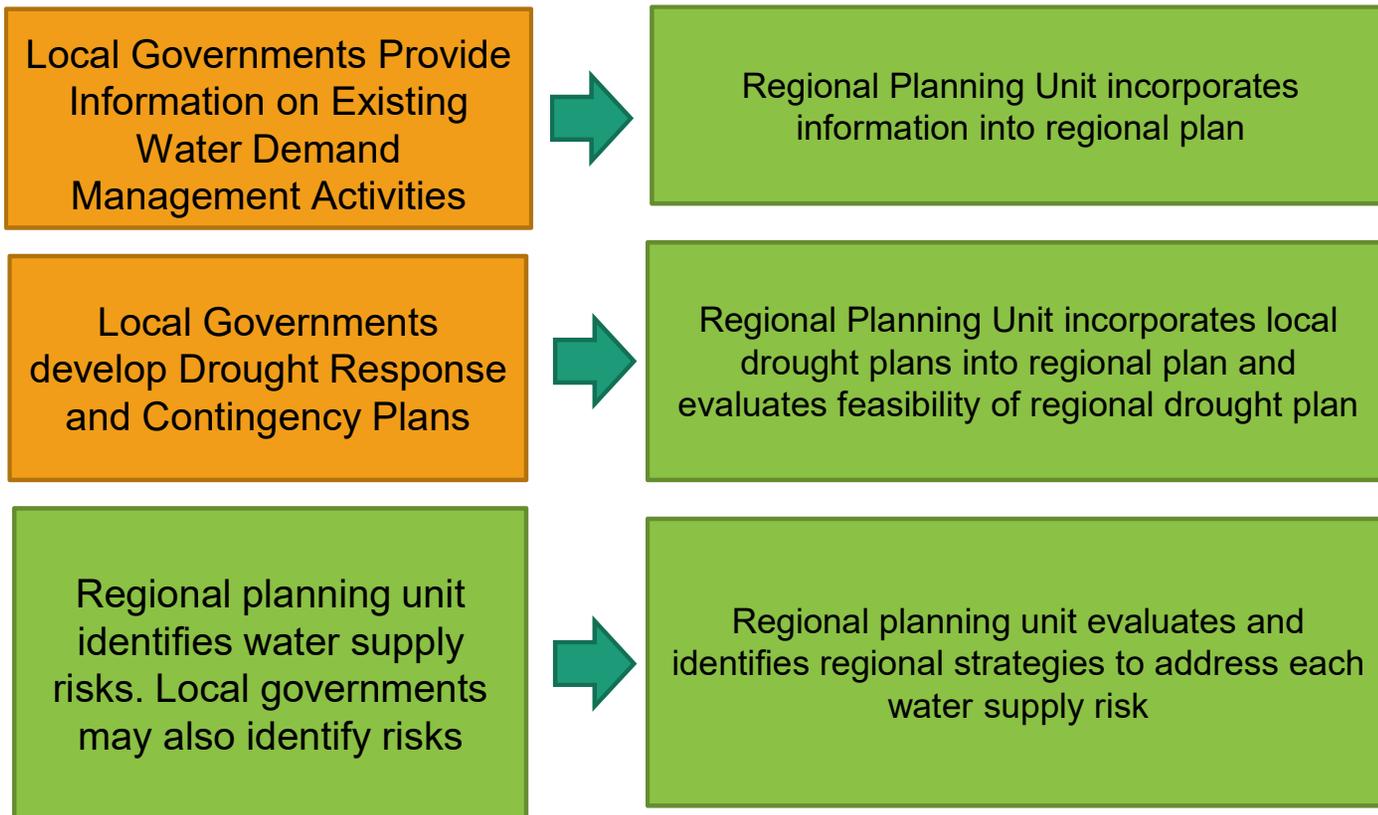
## Role Definition Added

- Localities – Supplement state information, Project future demand, Assess source adequacy, Develop local options, Develop local Drought and Demand Mgmt Plans
- Regional Planning Units – Compile local information into regional format, Assess water supply risks other than demand shortfall, Develop regional strategies to address risks, Assess opportunities to meet local demands through regional alternatives, Assess opportunities for regional drought response
- State – Information Provider, Convener, Analytical support, Reviewer

# Plan Development Responsibilities – Information and Statement of Need and Alternatives



# Plan Development Responsibilities – Water Demand Management, Drought Plans, and Water Supply Risks.



# Plan Development and Public/Stakeholder Participation Responsibilities

Each local government designates a representative/alternate for plan development process.

DEQ assembles, maintains, and distributes rep. list. DEQ convenes "kick-off" meeting within 180 days of regulation.

If PDC notifies DEQ of intent to coordinate local government participation, PDC assumes the above responsibilities. DEQ invited to participate at "kick-off" meetings.

Regional planning units develop and implement process for participation of other stakeholders.

Each local government consults and coordinates with community water systems and self-supplied users > 300,000 gal month.

Regional Planning Units or Local Governments:  
Public Notice of draft Plans in paper of general circulation in each local government (Can be jointly noticed)

Hold informational meetings when 15 or more requests received

## Identification of water Supply Risks and Strategies

- New section to address new statutory requirement for regional water supply plans to identify water supply risks and propose regional strategies to address them
- Requires regional water supply plans to identify water supply risks and to assess the likelihood and severity of the risk
- Requires consideration of specific risks identified by regulation as well as any other risks identified by local governments
- Requires identifying and evaluating a reasonable range of potential regional strategies or projects to address the risks

## Role of PDCs

- PDCs are “encouraged” to play a role and participate in the regional planning units
- PDCs can be conveners of the regional planning unit kick-off meetings
- Your role is what you make it to be with any or all of the regional planning units in your area

## Next steps in regulatory process

1. DEQ finalizes a proposed regulation and presents draft to State Water Control Board (SWCB)
2. If SWCB approves -> DPB and executive review
3. If executive approves -> proposed reg. published in Virginia Register for Public Comment
4. Based on comments, DEQ finalizes reg. & presents to SWCB
5. If approved -> executive review
6. If approved -> final reg. published in Virginia Register and final public comment before regulation becomes effective (barring objections or suspensions).

# Questions?

## Contact Info:

Scott Kudlas – [Scott.Kudlas@deq.virginia.gov](mailto:Scott.Kudlas@deq.virginia.gov), 804-698-4456

Ryan Green – [Ryan.Green@deq.virginia.gov](mailto:Ryan.Green@deq.virginia.gov), 804-698-4258





## **MEMORANDUM**

**To: Members of the Rappahannock-Rapidan Regional Commission**  
**From: Patrick L. Mauney, Executive Director**  
**Date: June 15, 2022**  
**Subject: Regional Housing Program Update**

If you recall, the Commission adopted the Regional Housing Study in February 2021. With the award and opportunity presented by the PDC Housing Development program, staff has had fewer opportunities to complete follow-up activities for the Housing Study.

In recent months, we have reached out to local government staff and other stakeholders to determine capacity and resource needs related to housing planning. Staff will present initial direction from those meetings, with specific focus on tasks and activities that may be met by the Regional Commission and fit within our overall mission.

**REQUESTED ACTION:** None required.



## **MEMORANDUM**

**To: Members of the Rappahannock-Rapidan Regional Commission**  
**From: Patrick L. Mauney, Executive Director**  
**Date: June 15, 2022**  
**Subject: Farm to School Program Year One Report**

As you recall, Liz Beling joined the Commission last August as Farm to School Liaison and provided initial report to you in October. After a full year in schools across the five counties, Liz will provide additional information on her efforts and brief discussion of the program moving into the summer and the 2022-23 school year.

**REQUESTED ACTION:** None required.



## MEMORANDUM

**To: Members of the Rappahannock-Rapidan Regional Commission**  
**From: Patrick L. Mauney, Executive Director**  
**Date: June 9, 2022**  
**Subject: Proposed Amendment to RRRC By-Laws – Second Reading**

At the February 23<sup>rd</sup> meeting of the Commission, staff was directed to review the Commission By-Laws related to number of Commissioners constituting an in-person quorum. The Chair also requested that staff review the By-Laws for gender terminology.

Staff conducted a cursory review of eight other Regional Commission By-Laws across Virginia. There are various methods used to determine a quorum.

Two – Plan RVa and George Washington RC – use majority of voting membership (this is what RRRC uses currently)

Two – Central Shenandoah and Roanoke Valley-Alleghany – use 2/5 of Commission members

One – Northern Shenandoah Valley – uses 1/3 of Commission members (9 of 25 members)

One – West Piedmont – uses majority of member localities (4 of 7 total localities)

One – Middle Peninsula – uses 4 or more Counties (out of 6)

One – Central Virginia – uses 6 Commission members (out of 23)

Staff's recommendation is to identify 8 Commissioners as a quorum, with an alternative allowed when 7 localities are represented.

The proposed amendments are shown in the attached redline version of the Bylaws.

As a reminder, Article XIII, Section I of the Bylaws read in part: "Any proposed amendment, repeal or alteration, in whole or in part, of these Bylaws shall be presented in writing and read for the first time at a regular meeting of the Commission. Such proposal may be considered and amended at such meeting, but shall not be acted upon by the Commission until a subsequent meeting or a special meeting called for the purpose."

Following a first reading at the April 27<sup>th</sup> meeting, the Commission may adopt the amended By-Laws at this meeting.

**REQUESTED ACTION:** Adoption of the Amendments to the Commission By-Laws.

**RAPPAHANNOCK-RAPIDAN REGIONAL COMMISSION  
BY-LAWS**

**ARTICLE I. - AUTHORITY**

**SECTION 1. CHARTER AGREEMENT**

The Rappahannock-Rapidan Planning District Commission was organized and exists pursuant to the Charter Agreement made January 1, 1971, by and between the counties of Fauquier, Orange, and Rappahannock, and the Town of Warrenton, all of which are in the state of Virginia, which Agreement implements ARTICLE 2, of CHAPTER 34, of Title 15.1 of the Code of Virginia and as so provided, is a public body corporate and politic with all the powers and duties granted to it by the Virginia Area Development Act.

**ARTICLE II. - DEFINITIONS**

**SECTION 1. TERMS**

- (a) "Commission" means the Rappahannock-Rapidan Regional Commission.
- (b) "Commissioner" means a member appointed to the COMMISSION by the participating jurisdiction.
- (c) "Agreement" means the Charter Agreement dated January 1, 1971, by and between the governmental subdivisions set forth above, as the same may from time to time be amended.
- (d) "Participating Jurisdiction" means any of the governmental subdivisions being parties to the Agreement.
- (e) "District" means all that area lying within the geographic boundaries of the Planning District #9 as designated by the state of Virginia.
- (f) "Year" means, unless otherwise noted, a one year period beginning July 1 and ending the following June 30 and the fiscal year of the COMMISSION shall be such a year.

**ARTICLE III. - OFFICE LOCATION**

**SECTION 1.** As provided for by ARTICLE I. SECTION 2 of Agreement.

**ARTICLE IV. - POWERS AND DUTIES**

**SECTION 1.** As defined in ARTICLE I. SECTION 3 of Agreement.

**ARTICLE V. - PURPOSE AND OBJECTIVE**

**SECTION 1.**

The purpose of the COMMISSION as provided in SECTION 4, ARTICLE I of the Agreement shall be to promote the orderly and efficient development of the physical, social and economic elements of the Planning District by planning and encouraging and assisting governmental subdivisions to plan for the future.

**ARTICLE VI. - MEMBERSHIP**

**SECTION 1.**

Members of the COMMISSION shall be appointed and serve on the COMMISSION in accordance with the provisions of ARTICLE II of the Agreement, and for the terms provided by SECTION 1, ARTICLE III.

**ARTICLE VII. - OFFICERS AND DUTIES**

**SECTION 1. OFFICERS**

The officers of the COMMISSION shall consist of a Chair~~man~~, Vice-Chair~~man~~, and Treasurer and such subordinate officers as may from time to time be elected or appointed by the COMMISSION. Each of such officers shall serve without compensation. The offices of Chair~~man~~ and Vice-Chair~~man~~ shall be held by members from different participating jurisdictions. *(Amended 9/23/1982)*

**SECTION 2. TERMS OF OFFICE**

Except for the original officers, each of the officers shall be elected at the February meeting of the COMMISSION, to serve for a term of one (1) year, unless sooner removed by the COMMISSION, or until his successor be elected and qualify. Any vacancy occurring in an office shall be filled for the unexpired term by the COMMISSION at the next regular meeting following the occurrence of such a vacancy. If the vacancy occurs in the office of Treasurer, an acting officer shall be appointed by the Chair~~man~~ pending election. Commission officers shall be eligible for re-election, but may succeed themselves one time only. *(Amended 2/22/2017)*

**SECTION 3. ELECTION**

The Chair~~man~~ shall, at the regular scheduled meeting in December each year, in accordance with these by-laws, appoint a Nominating Committee, consisting of one member from each participating jurisdiction. The Nominating Committee shall, at the following meeting, submit the

name or names of one or more persons for each office to be filled upon survey of COMMISSION members. Further nominations may be submitted by any member to the Nominating Committee during the month of December, as well as be made at the meeting at which the election is held. Election of officers shall be by secret ballot unless changed by unanimous vote of those present. The newly elected officers will take their office and assume duties thereof on March 1 of each year. *(Amended 9/23/1982; 10/27/1988; 2/22/2017)*

#### **SECTION 4. CHAIRMAN**

The Chairman shall preside at all meetings of the COMMISSION at which ~~he is~~they are present, and shall vote as any other member. ~~He~~The Chair shall oversee the implementation of the policies established and the actions taken by the COMMISSION; shall have all the powers and duties customarily pertaining to the office of Chairman of the Board; and shall perform such further duties as may be assigned to ~~him~~the Chair by the COMMISSION. *(Amended 9/23/1982; 10/26/1995; 1/25/1996; 2/22/2017)*

#### **SECTION 5. VICE-CHAIRMAN**

The Vice-Chairman shall, in the event of death or absence of the Chairman, or of ~~his~~their inability to perform any of the duties of ~~his~~their office or to exercise any of ~~his~~their powers, perform such duties and possess such powers as are conferred upon the Chairman, and shall perform such other duties as may from time to time be assigned to ~~him~~the Vice-Chair by the Chairman or by the COMMISSION.

#### **SECTION 6. TREASURER**

The Treasurer shall sign or countersign all checks, vouchers or other instruments for any and all funds expended by the Commission or drawn on any of its accounts. *(Amended 9/23/1982; 10/26/1995)*

#### **SECTION 7. PAST CHAIR**

The Past Chair is the immediate Past Chair of the Commission. The Past Chair shall serve as a member of the Executive Committee during the term of the Chair immediately following the end of their term and only when the Past Chair remains appointed to the Commission as specified in Article VI, Section 1. *(Amended 4/28/2021)*

#### **SECTION 8. SECRETARY**

The Executive Director shall be the Secretary of the COMMISSION. The Secretary shall give to the members notice of all regular and special meetings of the COMMISSION, and shall attend all such meetings and keep a record of their proceedings, which shall be a public record, and copies of which shall be mailed with the notice of the next succeeding regular meeting of the

COMMISSION. In general, ~~he~~they shall perform all of the duties incident to the office of the Secretary and such other duties as may from time to time be assigned to ~~him~~them by the Chair~~man~~ or by the COMMISSION. Additionally, the Secretary shall make a brief financial report at each regular meeting of the COMMISSION; and ~~he~~ shall make an annual financial report as soon as practicable after the end of each fiscal year. *(Amended 9/23/1982; 4/28/2021)*

## ARTICLE VIII - MEETINGS AND VOTING

### SECTION 1. - REGULAR MEETINGS

- (a) Regular meetings of the COMMISSION shall be held at a date and time to be set annually at the June meeting of the COMMISSION. The Chair~~man~~ may change the date and time of any regular meeting provided written notice of the change is mailed to all Commissioners at least one week in advance of the revised date. There shall also be an Annual Meeting of the COMMISSION each year held on a date and at a location to be determined by the members. *(Amended 9/23/1982; 8/27/2003; 12/12/2007; 2/22/2017)*
- (b) The order of business for a regular meeting shall include the following: (a) roll call, (b) approval of minutes of previous meeting, (c) unfinished business, (d) new business, and (e) adjournment.
- (c) All meetings of the Planning District Commission at which official action is taken shall be open to the public and all records of the Planning District Commission shall be a public record. The COMMISSION may meet in executive session in accordance with the Virginia Freedom of Information Act. *(Amended 9/23/1982)*

### SECTION 2. SPECIAL MEETINGS

Special meetings may be called by the Chair~~man~~ at ~~his~~their discretion or by any five (5) members of the COMMISSION upon forty-eight (48) hours notice to all members in writing or by telephone of the time, place and purpose of the special meeting.

### SECTION 3. QUORUM

~~A majority of the COMMISSION members shall constitute a quorum. A quorum of the COMMISSION shall be declared when eight (8) voting members are present at a meeting. In lieu thereof, members in attendance which represent a majority of the thirteen (13) member localities, or seven (7) localities, at a meeting of the COMMISSION shall constitute a quorum.~~

### SECTION 4. VOTING

As provided in ARTICLE III. SECTION 2 of the Agreement, each member of the COMMISSION shall be entitled to one vote on matters before the COMMISSION. All actions of the

COMMISSION may be taken by a majority vote of a quorum. No vote by any member of the COMMISSION shall constitute or be construed as an official commitment of the participating jurisdiction represented by such member.

~~A Commissioner may send a voting alternative no more than twice per year by providing the COMMISSION with a signed letter of authorization naming the individual who will serve as the Commissioners' proxy and the date of the meeting that the proxy will be in effect. (Amended 2/27/2002)~~

## ARTICLE IX. - COMMITTEES

### SECTION 1. EXECUTIVE COMMITTEE

- (a) Membership - There may be appointed an Executive Committee composed of the Chair~~man~~, Vice-Chair~~man~~, Treasurer, the Past Chair~~man~~, and up to three representatives selected at large from towns or counties not represented by the aforesaid officers. All members of the Executive Committee will serve for a one-year term, but may succeed themselves. The COMMISSION Chair~~man~~ and Vice-Chair~~man~~ of the COMMISSION shall be the Chair~~man~~ and Vice-Chair~~man~~ of the Executive Committee. The Past Chair shall serve as a member of the Executive Committee during the term of the Chair immediately following the end of their term and only when the Past Chair remains appointed to the Commission as specified in Article VI, Section 1. *(Amended 9/23/1982; 1/25/1996; 2/22/2017; 4/28/2021)*
- (b) Meetings – Meetings of the Executive Committee shall be called by the Chair~~man~~ as necessary. Meetings may also be called by the Executive Director upon written request of two members of the Executive Committee. *(Amended 1/25/1996; 2/22/2017)*
- (c) Quorum - A Quorum shall consist of a majority of the membership of the Executive Committee.
- (d) Duties - The Executive Committee may perform the functions of a finance committee, and may prepare a budget and make recommendations to the COMMISSION in regard thereto.

It may approve the application for all grants of funds from Federal and State governments by the participating jurisdictions and their agencies and any other sources. The Executive Committee shall have such further powers and duties as may from time to time be assigned to it by the COMMISSION.

The Executive Committee will supervise and advise the Executive Director including an annual performance review. The Executive Committee may take actions related to the Executive Director, including suspension, until such time as the COMMISSION meets. *(Amended 1/25/1996)*

## **SECTION 2. OTHER COMMITTEES**

- (a) The COMMISSION may establish such other special and standing committees, advisory, technical or otherwise, as it shall deem necessary for the transaction of its affairs.
- (b) One-half of the members of any committee shall constitute a quorum.

## **ARTICLE X. - ADMINISTRATION**

### **SECTION 1. STAFF**

The COMMISSION shall employ a Staff of qualified professional and other persons, pay to them such compensation as it shall deem necessary and advisable to carry out its duties and implement its projects, programs and other functions.

### **SECTION 2. EXECUTIVE DIRECTOR**

The chief executive officer of the Staff shall be the Executive Director who shall have direct supervision of all the other employees of the COMMISSION and direct control, subject to the authority of the COMMISSION, of the management of the affairs of the COMMISSION. The Executive Director's performance shall be reviewed by the Commission at least annually prior to the presentation of the fiscal year budget of the Commission. *(Amended 10/26/1995; 4/27/2016)*

### **SECTION 3. DUTIES OF THE EXECUTIVE DIRECTOR**

In addition to being the COMMISSION'S chief source of professional guidance and initiator of worthy considerations, the duties of the Executive Director shall be, but not limited to:

- (a) Maintain and manage the business office of the COMMISSION.
- (b) Be custodian of all COMMISSION property and records.
- (c) Conduct the correspondence of the COMMISSION.
- (d) Assist the COMMISSION officers and Committee Chairman in carrying out their duties as may be appropriate.
- (e) Attend all COMMISSION meetings and be prepared to report on any and all business, activities, meetings, proposals, cooperative endeavors, etc., in which the COMMISSION is currently engaged or may be in the process of developing.
- (f) Maintain close personal contact with the representatives of Federal, state and local agencies which currently are, or subsequently will be, cooperatively involved in accomplishing the objectives of the COMMISSION.

- (g) Acquire and maintain a working knowledge of the current laws, regulations and procedures which govern the above Federal state and local agencies in order that the COMMISSION may take full advantage of opportunities presented for joint endeavors.
- (h) Prepare in cooperation with the Treasurer and/or Executive Committee annual budgets for consideration and adoption by the COMMISSION and for presentation to the governmental units. *(Amended 9/23/1982)*
- (i) Prepare annual reports showing activities and accomplishments leading toward fulfilling COMMISSION objectives, together with audited reports of receipts and expenditures for presentation to the respective governmental units.
- (j) Be responsible for carrying out all orders and directives issued by the COMMISSION.
- (k) Have general charge and supervision of all of the books and accounts of the COMMISSION; have custody of the monies and securities of the COMMISSION and keep an accurate record of the source of all monies; unless otherwise provided, sign or countersign such checks, vouchers, or other instruments as require ~~his~~-~~their~~ signature and perform all other duties incident to ~~his~~-~~their~~ office or that may be required of ~~him~~-~~them~~ by the COMMISSION. The Executive Director may, with the express written permission of the COMMISSION, delegate certain of ~~his~~-~~their~~ duties and responsibilities to the staff of the COMMISSION, except for signing and countersigning of checks, vouchers and other instruments. *(Amended 11/30/1995)*

#### **SECTION 4. EXECUTION OF INSTRUMENTS**

The Executive Director, upon specific authorization by the COMMISSION, shall have the power to sign in its behalf any agreement or other instrument to be executed by the COMMISSION. Unless otherwise provided, ~~he~~-~~they~~ shall sign or countersign checks and vouchers in payment of obligations of the COMMISSION.

### **ARTICLE XI. - FINANCES**

#### **SECTION 1. BUDGET**

- (a) The COMMISSION shall, on or before June 1 each year, prepare an annual budget, including the specific budget request to the participating individual governmental units. The COMMISSION shall adopt a budget before July 1 of each fiscal year. *(Amended 9/23/1982)*
- (b) The Annual Budget shall show proposed cash outlays for all operating expenses, capital equipment and improvements. Each item of expenditures shall be justified and explained in appropriate detail. Such budget shall also show any equipment and facilities provided in kind. A breakdown of the source funds should show amounts to be appropriated by each

county, city or town, amount to be provided in-kind, and amount to be obtained through Federal grants.

## **SECTION 2. ~~BUDGET~~COMPENSATION**

- (a) Compensation for the Executive Director, and all other employees of the COMMISSION, shall be determined by the COMMISSION.

## **SECTION 3. DISBURSEMENTS**

Only authorized expenditures as approved by the COMMISSION may be disbursed.

## **SECTION 4. MONIES AND PAYMENTS**

The monies of the COMMISSION shall be deposited in such bank as the COMMISSION shall designate, and all payments (with the exception of those from petty cash) shall, so far as practicable, be made by check or electronic funds transfer. In the absence of the Treasurer and/or the Executive Director, checks and drafts may be signed in the name of the COMMISSION by any two of the following: the Executive Director or Treasurer or Chair~~man~~ or Vice-Chair~~man~~. *(Amended 9/23/1982; 2/22/2017)*

## **SECTION 5. AUDITS**

The COMMISSION, at least once a year, shall cause an audit to be made by an independent certified public accountant of the general funds of the COMMISSION and any special project funds which are not audited by the Federal or State government or by other independent accountant.

## **SECTION 6. BONDS**

The COMMISSION shall cause fidelity bonds to be issued covering all members of the COMMISSION and staff charged with the responsibility for handling funds of the COMMISSION in amounts deemed by it to be adequate.

# **ARTICLE XII. - FINANCIAL OBLIGATIONS OF MEMBER GOVERNMENTAL SUBDIVISIONS**

## **SECTION 1.**

Each member governmental subdivision shall contribute funds to the COMMISSION at the same per capita rate as every other member governmental subdivision. Population figures for each

participating jurisdiction shall be the same as those developed by the United States Census Annual Population Estimates program. *(Amended 9/23/1982; 2/22/2017)*

## **SECTION 2**

The per capita contribution of each governmental subdivision is due on July 1 of the current fiscal year and shall be paid by each governmental subdivision in a lump sum or semi-annual installments due at the end of the first month after each requisition. *(Amended 9/23/1982)*

## **SECTION 3.**

The per capita contribution shall be determined annually by the COMMISSION. *(Amended 9/23/1982)*

## **SECTION 4.**

An additional assessment may be made upon DISTRICT governmental subdivisions for local and technical planning assistance services which are requested by said governmental subdivisions for the COMMISSION'S Annual Work Program. These additional assessments shall be determined by the COMMISSION and forwarded to member local government subdivisions by April 1. *(Amended 5/23/1985)*

## **SECTION 5.**

An additional assessment may be made upon governmental subdivision for additional services which are requested by said governmental subdivision and which are not included in the Work Program adopted by the COMMISSION. Such assessment shall be agreed upon by and between the COMMISSION and the appropriate governmental subdivision. *(Amended 5/23/1985)*

## **SECTION 6.**

The COMMISSION may receive contributions from the Commonwealth of Virginia in accordance with section 15.1-1412, Article 2, Title 15.1, Chapter 34, Code of Virginia, 1950, as amended. *(Amended 5/23/1985)*

## **SECTION 7.**

The COMMISSION may make application for and accept loans and grants of money or materials or property at any time from any private or charitable source, or the United States of America, or the Commonwealth of Virginia, or any other agency or instrumentality thereof. *(Amended 5/23/1985)*

## **ARTICLE XIII. – AMENDMENTS**

### **SECTION 1. AMENDMENTS**

Any proposed amendment, repeal or alteration, in whole or in part, of these By-laws shall be presented in writing and read for the first time at a regular meeting of the COMMISSION. Such proposal may be considered and amended at such meeting, but shall not be acted upon by the COMMISSION until a subsequent meeting or a special meeting called for the purpose. At such subsequent meeting such proposal shall be read a second time, shall be subject to further consideration and amendment germane to the section or sections affected by such proposal, and shall thereafter be acted upon.

## **ARTICLE XIV. - PROCEDURES**

### **SECTION 1. PARLIAMENTARY PROCEDURE**

In all matters of parliamentary procedure not specifically governed by these By-laws, Robert's Rules of Order shall govern.

## **ARTICLE XV. - EFFECTIVE DATE**

These By-laws shall become effective immediately upon adoption by the COMMISSION.

Original Adoption Date: November 15, 1973

Amended Dates: September 23, 1982; May 23, 1985; October 27, 1988; October 26, 1995; November 30, 1995; January 25, 1996; February 27, 2002; August 27, 2003; December 12, 2007; April 27, 2016; February 22, 2017; April 28, 2021



## MEMORANDUM

**To: Members of the Rappahannock-Rapidan Regional Commission**  
**From: Patrick L. Mauney, Executive Director**  
**Date: June 14, 2022**  
**Subject: Resolutions Authorizing Smart Scale Round Five Funding Applications by RRRC & from local governments**

The Commonwealth Transportation Board (CTB) is currently soliciting application for funding through the Smart Scale prioritization process with the application deadline set for August 1<sup>st</sup>.

In the Rappahannock-Rapidan region, each eligible County and Town, as well as the Regional Commission, may submit up to four (4) applications.

The Regional Commission is eligible to submit projects located on a Corridor of Statewide Significance – Interstate 66, Route 17, or Route 29 within the region. Fauquier County requested that the Regional Commission submit one application during the pre-application phase for projects along Corridors of Statewide Significance within the County. At this time, the County has not yet determined whether it will move forward with the full submission, but has requested the Regional Commission to consider the attached resolution noting its authorization to submit the application should the County decide to move forward.

### Route 17 & Route 245 Split Intersection

The project restricts traffic on Old Tavern Road (Route 245) and Old Winchester Road (Route 845) to one-way operations, with Old Tavern Road (Route 245) acting as an ingress and Old Winchester Road (Route 845) acting as an egress.

The first Resolution includes that single project that may be submitted by RRRC.

The second Resolution includes all projects that may be submitted by local governments in the region, and will fulfill regional organization support requirements for any of those projects that may be submitted by the August 1<sup>st</sup> deadline.

**REQUESTED ACTION:** Consider adoption of the attached Resolutions of Support for Smart Scale Round Five application by RRRC and by local governments in the region



**Rappahannock-Rapidan Regional Commission**

**Resolution of Support for Regional Transportation Project applications to the Smart Scale Round Five Program**

WHEREAS, The Rappahannock-Rapidan Regional Commission, hereinafter referred to as the Commission, recognizes the importance of ensuring the safe and efficient movement of people and goods along public roadways in the region; and

WHEREAS, the Commission and its member jurisdictions have identified transportation projects which are critical to the safe and efficient movement of people and goods along public roadways in the region; and

WHEREAS, the Virginia General Assembly enacted legislation on April 6, 2014 in the form of House Bill 2, hereafter referred to as “Smart Scale”, and established new criteria and methodology for the allocation of transportation funding in Virginia via the Six-Year Improvement Program (“SYIP”); and

WHEREAS, the Commission, as a regional entity, is eligible to submit applications for transportation projects on Corridors of Statewide Significance or Regional Networks; and

WHEREAS, the Commission and its member jurisdictions have identified one project to submit for funding through the fifth round of the Smart Scale program;

NOW, THEREFORE, BE IT RESOLVED that the Commission does hereby endorse the submission of Smart Scale applications requesting funding for the following transportation project:

- Route 17 & Route 245 Split Intersection in Fauquier County

Resolved this 22<sup>nd</sup> day of June, 2022 by the Rappahannock-Rapidan Regional Commission being duly assembled.

---

Meaghan E. Taylor, Chair  
Rappahannock-Rapidan Regional Commission

ATTEST:

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Patrick L. Mauney, Executive Director  
Rappahannock-Rapidan Regional Commission



## **Rappahannock-Rapidan Regional Commission**

### **Resolution of Support for Regional Transportation Project applications to the Smart Scale Round Five Submitted by Local Governments**

WHEREAS, The Rappahannock-Rapidan Regional Commission, hereafter referred to as the Commission, recognizes the importance of ensuring the safe and efficient movement of people and goods along public roadways in the region; and

WHEREAS, the Commission and its member jurisdictions have identified transportation projects which are critical to the safe and efficient movement of people and goods along public roadways in the region; and

WHEREAS, the Virginia General Assembly enacted legislation on April 6, 2014 in the form of House Bill 2, hereafter referred to as “Smart Scale”, and established new criteria and methodology for the allocation of transportation funding in Virginia via the Six-Year Improvement Program (“SYIP”); and

WHEREAS, the Smart Scale program requires that those projects located on Corridors of Statewide Significance require a Resolution of Support from the regional entity where the project is located; and

WHEREAS, the Commission desires to support its member jurisdictions in their Smart Scale projects meeting other identified transportation needs within the region; and

WHEREAS, the Commission and its member jurisdictions have identified transportation projects addressing critical needs within the region to submit for funding through round five of the Smart Scale program;

NOW, THEREFORE, BE IT RESOLVED that the Commission does hereby endorse and conveys its full support for the submission by local governments within the Rappahannock-Rapidan region of Smart Scale applications requesting funding for the following transportation projects:

- Culpeper County
- Germanna Highway (Route 3) and Carrico Mills Road (Route 669) intersection improvements
- James Monroe Highway (Route 29) and Reva Road (Route 633) intersection improvements

- Rixeyville Road (Route 229) and Colvin Road/Jeffersonton Road (Route 621) Roundabout
- Rixeyville Road (Route 229) and Ira Hoffman Lane (Route 694) Roundabout

#### Town of Culpeper

- Orange Road (Route 15) and Fredericksburg Road (Route 3) intersection improvements
- Orange Road sidewalk improvements
- Old Brandy Road sidewalk improvements

#### Fauquier County

- Dumfries Road (Route 605) and Greenwich Road (Route 603) Roundabout
- Route 17 & Old Tavern Road (Route 245) Restricted Crossing U-Turn (RCUT)
- Route 28 & Station Drive (Route 853)/Bengü Gerek Avenue Roundabout
- Route 28 & Old Dumfries Road (Route 667) Roundabout

#### Town of Warrenton

- Broadview Avenue (Route 17/211), Lee Highway (Route 211) and Winchester Street Roundabout
- Broadview Avenue (Route 17) and Warrenton Village Center Shopping Center Roundabout
- Lee Highway (Route 29/Route 211) and Blackwell Road Roundabout

#### Madison County

- Orange Road (Route 230), Blue Ridge Turnpike (Route 231) and Fairground Road (Route 687) Roundabout

#### Orange County

- Constitution Highway (Route 20) and Flat Run Road (Route 601) Roundabout
- Germanna Highway (Route 3) and Constitution Highway (Route 20) Intersection Improvements
- Germanna Highway (Route 3) and Lake of the Woods Way Intersection Improvements
- Germanna Highway (Route 3) and Locust Grove Post Office Intersection Improvements

Resolved this 22<sup>nd</sup> day of June, 2022 by the Rappahannock-Rapidan Regional Commission, being duly assembled that the Commission supports the submission of the projects listed above to the Smart Scale Program by member jurisdictions.

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Meaghan E. Taylor, Chair  
Rappahannock-Rapidan Regional Commission

ATTEST:

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Patrick L. Mauney, Executive Director  
Rappahannock-Rapidan Regional Commission



## MEMORANDUM

**To: Members of the Rappahannock-Rapidan Regional Commission**  
**From: Patrick L. Mauney, Executive Director**  
**Date: June 14, 2022**  
**Subject: Intergovernmental Review Request – Mid-Atlantic Broadband Middle Mile Fiber Project**

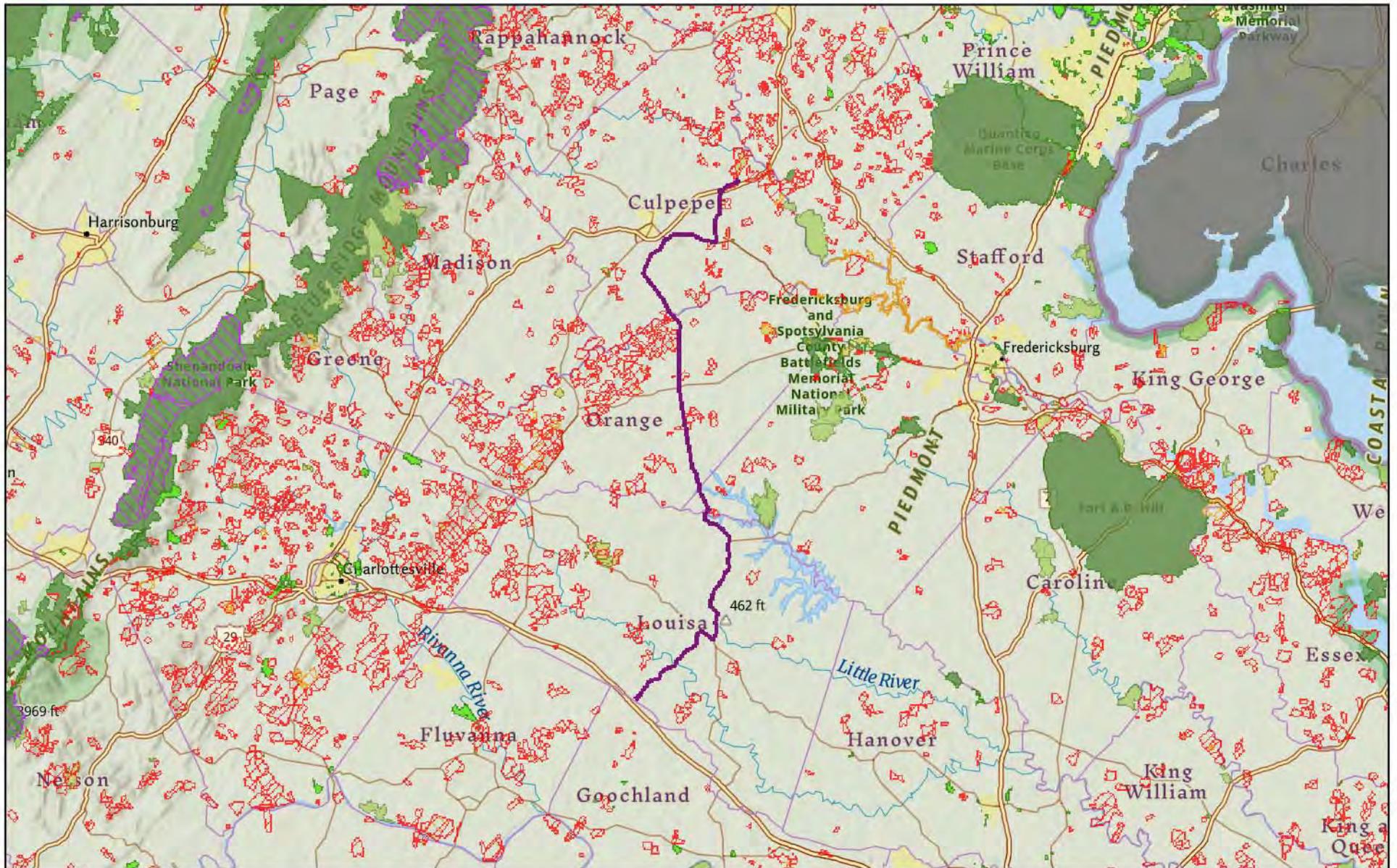
As you may be aware, certain applications for federal funding support undergo the Federal Intergovernmental Review process, pursuant to Executive Order 12372, or other environmental review requirements including Coastal Zone Management or other programs.

The Commission received a request from the Virginia Department of Environmental Quality regarding an application by Mid-Atlantic Broadband (MBC) for a middle mile fiber project that will follow existing VDOT right-of-way or other permanent easements approved for MBC's use. The proposed project terminates at the Culpeper Airport and Shannon Hill, just north of Interstate 64.

A map of the proposed project is included. The full 211-page document may be viewed at [https://public.deq.virginia.gov/OEIR/EDA/Middle%20Mile%20Expansion%20Project/2022.06.06%20DEQ%20CZM%20Cert%20Package\\_Shannon%20Hill%20to%20Culpeper\\_reduced.pdf](https://public.deq.virginia.gov/OEIR/EDA/Middle%20Mile%20Expansion%20Project/2022.06.06%20DEQ%20CZM%20Cert%20Package_Shannon%20Hill%20to%20Culpeper_reduced.pdf)

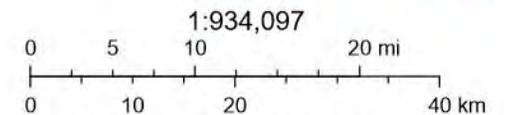
**REQUESTED ACTION:** None required. If the Commission wishes to offer support or concerns regarding the project, you may take appropriate action.

# Commonwealth Lands



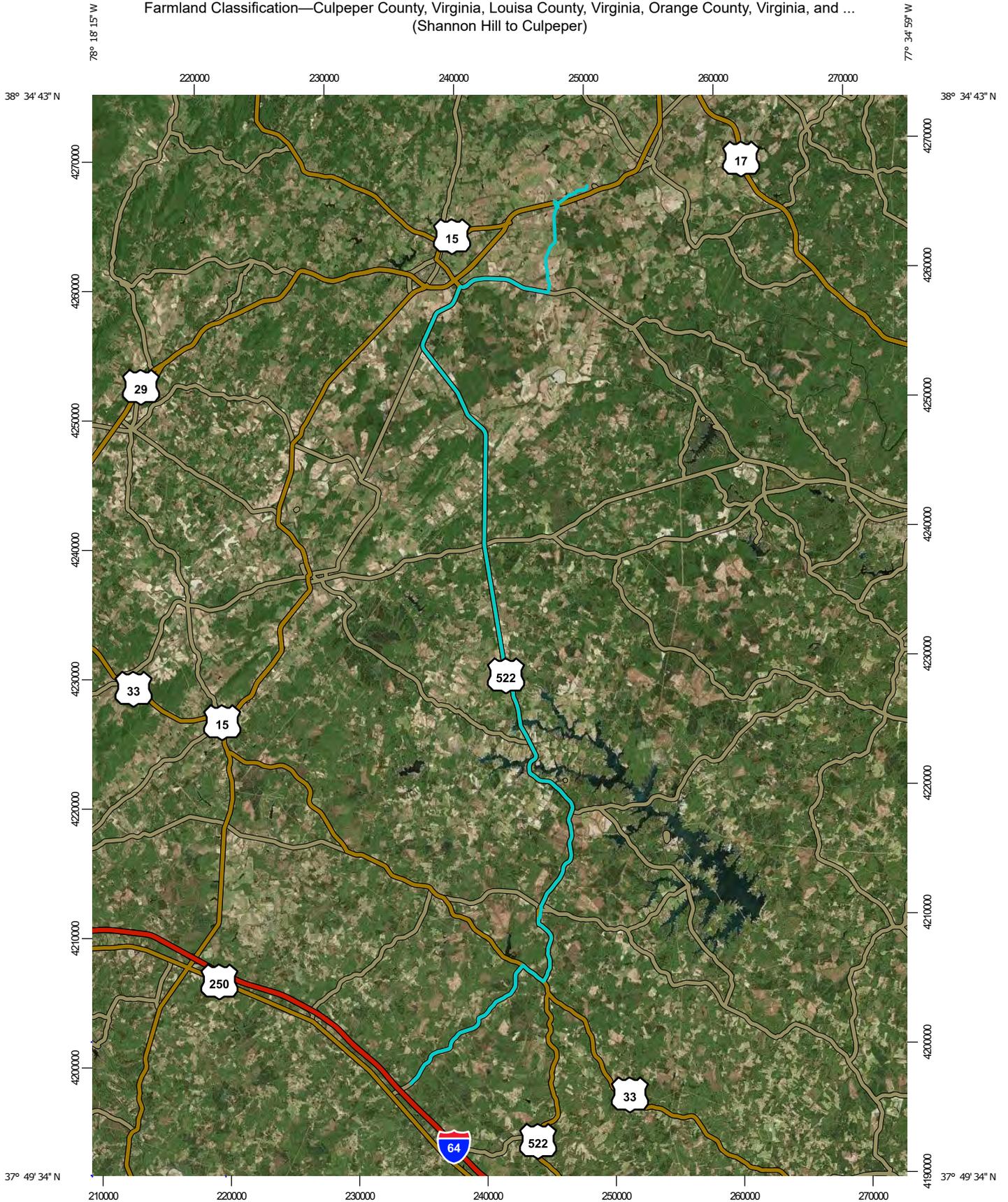
June 2, 2022

- |   |  |   |   |
|---|--|---|---|
|  Adjacent States       |  Coheld Easement  |  Local Lands   |  |
|  Conservation Easement |  Non-Profit Lands |  Federal Lands |   |
|  Designation           |  State Lands      |   |   |



Sources: Esri, USGS, Sources: Esri, Airbus DS, USGS, NGA, NASA, CGIAR, N Robinson, NCEAS, NLS, OS, NMA, Geodatastyrelsen, Rijkswaterstaat

Farmland Classification—Culpeper County, Virginia, Louisa County, Virginia, Orange County, Virginia, and ...  
(Shannon Hill to Culpeper)



Map Scale: 1:407,000 if printed on A portrait (8.5" x 11") sheet.



Map projection: Web Mercator Corner coordinates: WGS84 Edge tics: UTM Zone 18N WGS84



## **MEMORANDUM**

**To: Members of the Rappahannock-Rapidan Regional Commission**  
**From: Patrick L. Mauney, Executive Director**  
**Date: June 13, 2022**  
**Subject: Draft Personnel Manual**

The Commission last revised its personnel policies in 2011, at which time minimal changes were made to policies that were initially adopted in 2001. Having reviewed the existing policies, I made the decision to start anew with the personnel policies, in order to bring clarity to outdated sections, incorporate stand-alone policies and procedures that have been adopted subsequently by the Commission, and provide ease of use for staff and the Commission moving forward. My thanks to Terry Snead for her efforts in pulling together a draft of these policies.

The document included here for your review is based off of existing Commission policies, as well as review of several other personnel manuals at other Planning Districts in Virginia. As we present these revised personnel policies to the Commission and seek your questions and concerns, I will also circulate these among other staff members for their input and clarifying questions.

We will return in August or October with a version seeking adoption from the Commission. Please contact me in the interim with any feedback or questions you may have.

**REQUESTED ACTION:** None requested at this time. Staff will bring back any revisions based on feedback from the Commission and from internal review to a future meeting for Commission's consideration.

# PERSONNEL MANUAL



Adopted \_\_\_\_\_

# TABLE OF CONTENTS

<b>1</b>	<b>ORGANIZATION &amp; ADMINISTRATION .....</b>	<b>6</b>
1.1	Purpose and Scope .....	6
1.2	Adoption.....	6
1.3	Maintenance & Modification of Provisions .....	6
<b>2</b>	<b>WORKPLACE POLICIES .....</b>	<b>7</b>
2.1	Equal Employment Opportunity .....	7
2.2	Disability Accommodation .....	7
2.3	Religious Accomodation.....	7
2.4	No Harrassment/No Discrimination Policy .....	7
2.5	Whistleblower Policy.....	9
2.6	Retaliation .....	9
2.7	Open Door Policy.....	9
2.8	Alcohol And Drug Free Workplace Policy.....	9
2.9	Tobacco Free Workplace Policy .....	12
2.10	Workplace Violence .....	12
<b>3</b>	<b>EMPLOYMENT.....</b>	<b>12</b>
3.1	General Employment Policy .....	12
3.2	Job Descriptions .....	13
3.3	Employment Categories .....	13
3.4	Appointment Authority .....	14
3.4.1	Board Of Commissioners.....	14
3.4.2	Executive Director .....	14
3.4.3	Recruitment And Selection .....	14
3.5	Hiring Process.....	14
3.6	Probationary Period .....	14
3.6.1	Probationary Period Benefits.....	15
3.6.2	Dismissal During the Probationary Period .....	15
3.6.3	Nepotism .....	15

3.7	Administrative Actions .....	15
3.7.1	Performance Evaluations .....	15
3.7.2	Promotion .....	16
3.7.3	Discipline/Demotion .....	16
3.7.4	Grievance & Appeal.....	16
3.7.5	Reduction In Staff.....	19
3.7.6	Resignation.....	19
3.7.7	Termination/Dismissal .....	19
3.7.8	Suspension .....	20
<b>4</b>	<b>COMPENSATION .....</b>	<b>20</b>
4.1	Payroll .....	20
4.2	Payroll Deductions .....	21
4.3	General Pay Plan .....	21
4.4	Promotion .....	21
4.5	Demotion.....	21
4.6	Overtime.....	21
4.7	Performance Recognition.....	22
4.8	Salary Adjustments.....	22
<b>5</b>	<b>BENEFITS .....</b>	<b>22</b>
5.1	Benefits Program Overview .....	22
5.2	Group Health.....	23
5.3	Workers' Compensation Insurance .....	23
5.4	Short Term/Long Term Disability .....	23
5.5	Virginia Retirement System.....	24
5.6	Educational Aid.....	24
5.7	Professional Memberships.....	24
<b>6</b>	<b>PAID TIME OFF &amp; OTHER ABSENCES .....</b>	<b>25</b>
6.1	Leave Program.....	25
6.2	Holiday Leave .....	25
6.3	Annual Leave .....	25

6.4	Sick Leave .....	27
6.5	Bereavement Leave.....	27
6.6	Civil Leave.....	27
6.7	Family and Medical Leave (FMLA) .....	27
6.8	Military Leave.....	29
6.9	Workmen’s Compensation Leave.....	29
6.10	Leave Of Absence .....	30
<b>7</b>	<b>PROCEDURES AND GUIDELINES.....</b>	<b>30</b>
7.1	Attendance And Punctuality .....	30
7.2	Appearance .....	31
7.3	Professional Employee Etiquette .....	31
7.4	Conflict Of Interest.....	31
7.5	Secondary Employment .....	32
7.6	Political Activity.....	32
7.7	Credit Card .....	33
7.8	Travel .....	33
7.8.1	Travel Planning.....	34
7.8.2	Lodging.....	34
7.8.3	Transportation .....	34
7.8.4	Meals And Incidental Travel.....	35
7.8.5	Reporting .....	35
7.9	Use Of Personal Vehicle .....	35
7.10	Intellectual Property Policy .....	36
7.11	Data Use & Management .....	36
<b>8</b>	<b>COMMUNICATIONS .....</b>	<b>36</b>
8.1	General Communication Policy .....	36
8.2	Electronic Resources .....	37
8.2.1	Software Code Of Ethics.....	37
8.3	Electronic Security.....	38
8.3.1	Virus Protection.....	38

8.4	Communications Issued As A Commission Employee.....	38
8.4.1	Employee Responsibility .....	38
8.4.2	Public Statements.....	39
8.4.3	Maintenance Of Correspondence.....	39
8.4.4	Social Media .....	39
8.5	Freedom Of Information Act (FOIA).....	41
<b>9</b>	<b>INTERPRETATION OF REGULATIONS.....</b>	<b>41</b>
9.1	Procedure For Clarification .....	41
9.2	Severable Clause .....	41
9.3	Repeal Of Conflicting Regulations.....	41

DRAFT

# **1 ORGANIZATION & ADMINISTRATION**

## **1.1 PURPOSE AND SCOPE**

This manual is intended to serve as a source of information for employees of the Rappahannock-Rapidan Regional Commission. Not all of the Commission's policies and procedures are set forth in this Manual. If further information or advice about topics covered in this manual is needed, please contact the Executive Director.

This document contains policies and procedures which do not create contractual rights and should not be interpreted to constitute binding contractual obligations. The Commission reserves the right to modify, amend, or rescind the provisions of this manual.

Employees have the responsibility to keep themselves informed of the contents of this manual and any future updates. This manual applies to all employees of the Rappahannock-Rapidan Regional Commission. This document is not intended to alter the employment-at-will relationship in any way.

## **1.2 ADOPTION**

This document serves as the Personnel Manual of the Rappahannock-Rapidan Regional Commission and was adopted on \_\_\_\_\_, by the Commission. It is subject to subsequent amendments as necessary. This manual supersedes any existing personnel policies and procedures in effect prior to the date of publication of this manual.

## **1.3 MAINTENANCE & MODIFICATION OF PROVISIONS**

This manual may be changed or amended only by the Rappahannock-Rapidan Regional Commission. The manual will be reviewed on an annual basis for necessary modifications. Such reviews may be conducted by the Executive Director, or other staff as directed by the Executive Director. Resulting recommendations will be reported to the Executive Committee and/or Regional Commission for consideration.

## **2 WORKPLACE POLICIES**

The policies included in this chapter cover a wide range of workplace issues and behavior. The failure to include a specific instance, item or example in these policies does not relieve employees of the responsibility to undertake and to conduct Commission business in a professional manner at all times.

### **2.1 EQUAL EMPLOYMENT OPPORTUNITY**

The Rappahannock-Rapidan Regional Commission shall promote and afford equal treatment and service to all citizens and will assure that all applicants are given equal employment opportunity without regard to race, religion, creed, color, national origin, age, sex, marital status, sexual orientation, military veteran status, or the presence of any sensory, mental, or physical disability, or pregnancy. The Commission shall operate within the principles of equal employment guidelines set forth in Federal, State and local laws and regulations.

All activities relating to employment including recruitment, testing, selection, promotion, training and termination shall be conducted in a nondiscriminatory manner. The Rappahannock-Rapidan Regional Commission will cooperate fully with all organizations to promote fair practices and equal employment opportunity.

### **2.2 DISABILITY ACCOMMODATION**

In accordance with the Americans with Disabilities Act, the Commission provides equal employment opportunities to qualified individuals with disabilities. Reasonable accommodations will be provided to a qualified employee or applicant with a disability when that employee or applicant requests an accommodation with appropriate documentation of a disability. All requests for accommodation will be fully reviewed. A request for an accommodation will be denied if the accommodation is not shown to be effective, places an undue burden on the Commission, or if the employee poses a direct threat to the health and safety of himself/herself or others.

### **2.3 RELIGIOUS ACCOMODATION**

The Commission will attempt to make reasonable accommodations for employee observance of religious holidays and sincerely held religious beliefs unless doing so would cause an undue hardship on Commission operations. If a religious accommodation is desired, an employee is required to make the request in writing to his or her supervisor as far in advance as possible.

### **2.4 NO HARRASSMENT/NO DISCRIMINATION POLICY**

The Commission will not tolerate any form of harassment or discrimination. In accordance with Title

VII of the Civil Rights Act of 1964, the Age Discrimination in Employment Act of 1967, our No Harassment/No Discrimination Policy prohibits harassment, discrimination or intimidation of others based on age, sex, color, race, creed, religion, national origin, ethnicity, disability, or the presence of any sensory, mental, or physical disability, pregnancy, or political affiliation, marital status, sexual orientation, military veteran status, status in any other group protected by federal or local law or for any other reason.

Harassment is a form of discrimination and violates this policy. Harassment includes, but is not limited to, remarks, jokes, written materials, symbols, paraphernalia, clothing or other verbal or physical conduct which may intimidate, ridicule, demean, or belittle a person because of their age, sex, color, race, creed, religion, national origin, ethnicity, disability, or the presence of any sensory, mental, or physical disability, or pregnancy, or political affiliation, marital status, military veteran status, or status in another group protected by federal, state or local law.

Sexual harassment includes, but is not limited to, the following: unwelcome sexual advances; requests for sexual favors; other verbal or physical conduct of a sexual nature; and behavior, remarks, jokes or innuendos that intimidate, ridicule, demean or belittle a person on the basis of their gender, regardless of whether the remarks are sexually provocative or suggestive of sexual acts.

Harassment occurs when:

- Submission to and/or tolerance of the unwelcome conduct is explicitly or implicitly made a term or condition of a person's employment.
- Submission to, tolerance of, and/or rejection of the unwelcome conduct is a basis for employment decisions.
- The unwelcome conduct substantially interferes with a person's work performance and creates an intimidating, hostile, or offensive work environment.

Each employee has the responsibility to bring any form of harassment or discrimination to the attention of his or her supervisor or the Executive Director.

All employees are responsible for helping assure that we avoid harassment and discrimination in the workplace. If an employee experiences any problem of this sort, becomes aware of any other employee experiencing a problem of this sort, or has knowledge of any form of harassment or discrimination, sexual or otherwise, the employee must immediately report it to a supervisor or the Executive Director.

All claims of harassment or discrimination will be investigated thoroughly and promptly without

consequence to the employee experiencing or reporting the conduct. The Commission will endeavor to keep complaints, investigations, and resolutions confidential to the extent possible; however, the obligation to investigate complaints cannot be compromised. The employee who brought the complaint will be provided information on the outcome of the investigation within the limits of confidentiality. A non-employee who subjects an employee to harassment in the workplace will be informed of the Commission's policy and appropriate actions will be taken to protect the employee from future harassing conduct.

## **2.5 WHISTLEBLOWER POLICY**

The Commission's adopted whistleblower policy is incorporated here by reference and included as an appendix to this document.

## **2.6 RETALIATION**

Retaliation is illegal and contrary to the policy of the Commission. Employees who bring complaints of discrimination or who identify potential violations, witnesses interviewed during the investigation, and others who may have opposed discriminatory conduct are protected from retaliatory acts.

If an employee believes that he or she is being retaliated against, a written or verbal report shall be immediately made to the Executive Director. Those who are found to be acting in a retaliatory manner will be disciplined for such conduct.

## **2.7 OPEN DOOR POLICY**

Commission management recognizes that employees may have suggestions for improving the workplace, as well as complaints about the workplace. The most satisfactory solution to a job-related problem or concern is usually reached through a prompt discussion between an employee and the Executive Director or immediate supervisor. Suggestions and/or complaints should be discussed with a supervisor.

While the opportunity to communicate employee views exists, not every concern can be resolved to the satisfaction of all parties. Even so, Commission management believes that open communication is essential to a successful work environment and all employees should feel free to raise issues of concern without fear of reprisal.

## **2.8 ALCOHOL AND DRUG FREE WORKPLACE POLICY**

The Commission has a vital interest in maintaining a safe, healthy and efficient working environment. Being under the influence of drugs, controlled substances, or alcohol on the job poses

serious safety and health risks to the user and to those who work or come in contact with the user in the workplace. Accordingly, the use, sale, purchase, manufacture, distribution, dispensing, possession or being under the influence of illegal drugs, controlled substances, or alcohol in the workplace (i.e., Commission premises) poses unacceptable risks for safe, healthy and efficient operations and will be grounds for immediate discipline up to and including termination of employment.

The Commission further expresses its intent, through this policy, to comply with federal, state and local rules, regulations and/or laws that relate to the maintenance of a workplace free from illegal drugs, controlled substances, and alcohol.

#### Definitions

Alcohol: Any beverage that contains ethyl alcohol (ethanol), including, but not limited to, beer, wine and distilled spirits.

Controlled substance: A drug or chemical whose manufacture, possession, or use is regulated by the government. Controlled substances are substances that are the subject of legislative control. Controlled substances may include illegal drugs and prescription medications.

Commission premises: The Commission offices and surrounding area, including entryway or other access to Commission offices, meeting rooms, and storage areas. The term also includes all Commission owned vehicles and includes all other premises or facilities visited by employees in the course of their employment.

Illegal drug: Any drug which is not legally obtainable; any drug which is legally obtainable, but has not been legally obtained; any prescribed drug not legally obtained, not being used for the prescribed purpose or by the prescribed person or not being used in the prescribed dosage or manner; and any drug being used for a purpose not in accordance with bona fide medical therapy. Examples include, but are not limited to: marijuana, hashish, cocaine, heroin, methamphetamine, phencyclidine (PCP), barbiturates and so-called designer or look-alike drugs.

Reasonable suspicion: A belief based on objective facts sufficient to lead a prudent person to conclude that a particular employee is under the influence of alcohol or drugs. Reasonable suspicion must be directed at a specific person and must be based upon specific and articulable facts and the logical inferences and deductions that can be drawn from those facts. Reasonable suspicion may be based upon things such as: observable phenomena – such as the direct observation of the possession or use of a drug or alcohol or the direct observation of physical symptoms of being under the influence of a drug or alcohol such as slurred speech, unsteady gait; a pattern or unusual or

abnormal conduct or erratic behavior; information provided by a reliable and credible source; work-related accidents and deviations from safe working practices.

### Employee Responsibilities

- No employee shall unlawfully manufacture, distribute, dispense, possess, or use any controlled substance, medication, or alcohol.
- Any employee convicted under a criminal drug statute for a violation occurring in the workplace shall notify the Executive Director within five days after each conviction.
- No employee shall consume or be impaired by alcoholic beverages immediately before work, during work hours, or while at work during breaks or lunches.
- No employee shall represent the Commission in an official capacity while impaired by alcohol, illegal drugs, controlled substances, or medication.
- No employee, using medication that may impair performance, shall operate a motor vehicle or engage in safety sensitive functions while on duty for the Commission.
- If an employee is using a prescription or non-prescription medication that may impair performance of duties, the employee shall report that fact to his or her supervisor.
- An employee who has reason to believe that the performance of another employee is impaired by alcohol, illegal drugs, controlled substances, and/or medication shall immediately notify the Executive Director, Director of Finance and Personnel, or immediate supervisor.
- Be aware of the Commission's Alcohol and Drug-Free Workplace Policy.
- Seek assistance for alcohol, drug abuse, or related problems through a program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency.

### Disciplinary Action

Any employee violating any of the provisions of this policy, including testing positive for illegal drugs, controlled substances, and/or alcohol, will be subject to disciplinary measures up to and including termination of employment.

### Drug and Alcohol Testing

In order to achieve a drug and alcohol-free workplace, an employee may be required to participate in alcohol and controlled substances testing in the event that there is reasonable suspicion to believe that an employee is in an impaired state during working hours. Drug and alcohol testing will be administered by an outside professional certified to conduct such testing. As a condition for return to duty after testing positive for controlled substances or alcohol, a follow up negative drug and alcohol test will be required.

## **2.9 TOBACCO FREE WORKPLACE POLICY**

Because the Commission recognizes the hazards caused by exposure to environmental tobacco smoke, it shall be the policy of the Commission to provide a tobacco free environment for all employees and visitors. This policy covers the smoking of any tobacco product and the use of oral tobacco products, and it applies to employees and non-employee visitors of the Commission. In addition to tobacco products, the Commission offices and all Commission property shall be e-cigarette free.

## **2.10 WORKPLACE VIOLENCE**

The Commission recognizes that violence in the workplace is a growing problem nationwide necessitating a firm, considered response by employers. The costs of workplace violence are great, both in human and financial terms.

It is the goal of the Commission to have a workplace free from acts or threats of violence and to effectively respond in the event that such acts or threats of violence do occur.

Workplace violence is any intentional conduct that is sufficiently severe, offensive or intimidating to cause an individual to reasonably fear for his or her personal safety or the safety of his or her family, friends and/or property such that employment conditions are altered or a hostile, abusive or intimidating work environment is created for one or several employees.

Workplace violence does not refer to occasional comments of a socially acceptable nature. Such comments may include references to legitimate sporting activities, popular entertainment or current events. Rather, it refers to behavior that is personally offensive, threatening or intimidating. The prohibition against threats and acts as described above applies to all persons involved in the operation of the Commission. Workplace violence should be reported immediately to the Executive Director or immediate supervisor or in the case of an emergency should be reported to the police.

# **3 EMPLOYMENT**

## **3.1 GENERAL EMPLOYMENT POLICY**

All employees, whether in Probationary Period status or not, are always employees at will. At-will means the organization does not offer, guarantee, contract, or promise employment for any specific length of time. Employees have the right to leave at any time and the Commission has the right to terminate the employment relationship at any time, with or without cause.

## 3.2 JOB DESCRIPTIONS

The job description includes essential functions of work, a list of typical tasks, and experience requirements for the position. A copy of the appropriate job description will be given to and reviewed with each new employee upon his or her arrival.

Staff positions, job descriptions and salary ranges are developed by the Executive Director and approved by the Commission. It is recommended that each employee's job description is reviewed annually with that employee's immediate supervisor.

## 3.3 EMPLOYMENT CATEGORIES

All employees at the time of hiring shall be designated as full-time employees, part-time employees, or temporary employees. Employees will also be designated as exempt, non-exempt, salaried or hourly.

- a) **Permanent Full-time Employee:** An individual hired to fill a position working a 40 hour work week for a duration greater than one year approved by the Board of Commissioners as a full-time staff member. Appointees to permanent positions are qualified to receive all employee benefits.
- b) **Permanent Part-time Employee:** A person hired to a part-time position of a permanent nature working less than 40 hours as approved by the Board of Commissioners. These positions involve work hours less than a full work week. Permanent part-time employees will earn annual leave based upon a percentage of hours worked in an average week. Permanent part-time employees will earn holiday leave proportionally on those holidays they are normally scheduled to work. The benefits set forth above are in lieu of all other benefits.
- c) **Temporary Employee:** A person hired to a full-time position of specified duration, not exceeding one year, as approved by the Board of Commissioners. Appointees shall receive only those employee benefits agreed upon in writing at the time of hire.
- d) **Temporary Part-Time Employee:** A person hired for a limited period of time at less than a full work week. Appointees are paid at an hourly rate and are not eligible for employee benefits. Appointments are subject to approval of the Executive Director.

*Exempt Employee:* an employee who occupies a position which is exempt (not eligible) from the overtime provisions of the Fair Labor Standards Act (FLSA). Exemptions only apply to employees who meet the salary and duties tests set forth by the FLSA. Full-time, part-time, and temporary employees may be exempt. Although not required by FLSA, exempt employees of the Commission may be eligible to receive compensatory leave at time and one-half, for all hours worked over 40

hours in a single workweek. Overtime (compensatory leave) must be approved by the Executive Director or immediate supervisor prior to being worked.

*Non-Exempt Employee:* an employee who is subject to FLSA and who is entitled to receive overtime pay or compensatory leave. Full-time, part-time, and temporary employees may be non-exempt. Employees working more than 40 hours are entitled to compensatory leave at time and one-half, for all hours worked over 40 hours in a single workweek. Overtime (compensatory leave) must be approved by the Executive Director or immediate supervisor prior to being worked.

### **3.4 APPOINTMENT AUTHORITY**

#### **3.4.1 BOARD OF COMMISSIONERS**

The Commission reserves the right to appoint the Executive Director, and may assign appropriate duties and compensation as required. This appointment serve at the pleasure of the Commission.

#### **3.4.2 EXECUTIVE DIRECTOR**

The Executive Director shall publicize vacancies to be filled, encourage qualified Commission employees to apply for upward classification, and seek new applicants.

#### **3.4.3 RECRUITMENT AND SELECTION**

All positions shall be open to all individuals who meet the minimum requirements for the position. The recruitment objective is to obtain well-qualified applicants for all vacancies and selection shall be based on the best-qualified person available at the salary offered for the particular position. The Executive Director may carry out open competition to fill any vacancy.

Employment decisions shall be handled in a manner consistent with the Virginia Conflicts of Interest Act (See § 2.2-3100).

### **3.5 HIRING PROCESS**

All applicants for employment must submit an appropriate resume and letter of interest and be interviewed prior to being selected for employment. The Executive Director has the responsibility for the final selection of Commission employees, but may request other staff members or outside professionals to assist in the interview process. Employment will be confirmed in writing, setting forth the salary, defining applicable benefits, identifying the date of employment, and describing any other special terms relative to the position.

### **3.6 PROBATIONARY PERIOD**

All regular full-time and part-time employees go through a Probationary Period of six (6) months.

This probationary period is used to determine an employee's actual performance of their job responsibilities. An employee may resign or be dismissed without cause during the probationary period. At the conclusion of the probationary period, employees are employed at the will of the Commission and may resign or be dismissed with or without cause upon 14 days' notice. The probationary period may be extended by the Commission or the Executive Director. Upon successful completion of the Probationary Period, the employee will become a regular employee.

### **3.6.1 PROBATIONARY PERIOD BENEFITS**

A new regular, full-time employee serving a Probationary Period accrues from date of employment, benefits to which he or she is entitled as herein set forth; including Annual Leave and Sick Leave at the prescribed rates, and all other benefits such as health insurance, and the VRS retirement plan will become effective.

At the end of the Probationary Period, the Executive Director and/or immediate supervisor will conduct an employee evaluation.

### **3.6.2 DISMISSAL DURING THE PROBATIONARY PERIOD**

The new employee may be discharged at any time during the Probationary Period if the Executive Director concludes that the new employee is not progressing or is performing unsatisfactorily. Additionally, employment may be terminated at will, with or without cause, and without prior notice within the Probationary Period. An employee may be dismissed with no right of grievance except where discrimination or retaliation is claimed. Employees with charges of discrimination or retaliation have the right to appeal through the grievance procedure described in Section 3.7.4.

### **3.6.3 NEPOTISM**

It shall be the policy of the Commission not to place immediate family members within the same department or in a supervisor-subordinate relationship. The immediate family shall include: spouse, children, stepchildren, brother, sister, parents, guardians, mother-in-law, father-in-law, grandparents, aunts, uncles, nephews, nieces or any other person residing in the household.

## **3.7 ADMINISTRATIVE ACTIONS**

### **3.7.1 PERFORMANCE EVALUATIONS**

The work of each employee will be evaluated at least annually by their immediate supervisor. The supervisor will meet with the employee to discuss work performance and problems of mutual concern. A written form may be prepared by the supervisor and discussed with the employee, rating the employee on such areas as job knowledge (professional positions) or technical proficiency (non-professional positions), overall performance, and dependability. It provides both parties with a medium for the appropriate comments. The employee may, should the employee desire, enter any comments

on the evaluation report.

Each employee shall have his/her performance evaluated in the following periods:

- a) A new employee shall be evaluated at the completion of the 6-month Probationary Period.
- b) Evaluations should be done annually to coincide with the organization's budget process.
- c) The Executive Director may also request a special performance evaluation be completed whenever significant change occurs in the performance of the employee.

### **3.7.2 PROMOTION**

Based on Annual Performance Evaluations, an employee may be promoted and assigned to the appropriate pay grade at the beginning of the Fiscal Year. In exceptional circumstances, an employee's pay may be increased, outside of the annual review period, for meritorious service or enhanced responsibilities. Pay increases are not automatic nor guaranteed.

### **3.7.3 DISCIPLINE/DEMOTION**

An employee may be suspended with or without pay for disciplinary reasons by the Executive Director, for a period that does not exceed ten (10) working days. Alternatively, the employee may be demoted on a base salary not to exceed a ten (10) percent reduction. If an employee again becomes subject to disciplinary action within twelve (12) months, the Executive Director may dismiss the employee. A copy of the Personnel Action stating the reasons for discipline, suspension, or demotion and the period of such punishment shall be given to the employee immediately following the Executive Director's decision. The following are examples of cause for disciplinary action, but are not restrictive as to justifications:

- Neglect of duty
- Insubordination, including deliberate disobedience of a proper reasonable instruction
- Use of intoxicating beverages while on duty
- Discourtesy to the public
- Habitual tardiness, unauthorized or excessive absence, or abuse of paid time off, or failure to give proper notice of absence
- Falsification of records
- Improper outside activities as described in this manual
- Competency to perform the required duties with up-to-date skills
- Unsatisfactory performance
- Careless workmanship

### **3.7.4 GRIEVANCE & APPEAL**

The purpose of this procedure is to provide a prompt, fair, and orderly method for the resolution of employee grievances initiated by eligible employees of the Commission. The Commission specifically intends that no discrimination or reprisals shall be brought against any employee who

uses this procedure to resolve a grievance.

#### A. Definition of Grievance

A grievance is a complaint of dispute by an employee relating to their employment, including but not necessarily limited to:

- a) Disciplinary actions, including: demotions, suspensions, or dismissals – provided that such dismissal is a result from formal discipline or unsatisfactory job performance.
- b) The application of personnel policies, procedures, rules, and regulations, and the application of ordinances and statutes.
- c) Discrimination on the basis of race, color, creed, religion, political affiliation, age, disability, pregnancy, national origin, or sex.

#### B. Commission Rights and Prerogatives:

Complaints involving the following management rights and prerogatives are not grievable:

- a) Establishment and revision of wages or salaries, position classification, or general benefits.
- b) Work activity accepted by the employee as a condition of employment, or work activity which may reasonably be expected to be part of the job content.
- c) The contents of the personnel rules and regulations unless otherwise conflicts with Federal or State Law.
- d) The methods, means, and personnel by which work activities are to be carried on, including but not limited to:
- e) The provision of equipment, tools, and facilities necessary to accomplish tasks.
- f) The scheduling and distribution of manpower/personnel resources.
- g) The hiring, promotion, transfer, assignment, and retention of employees in positions within the Commission's service.
- h) Failure to promote except where the employee can show that established promotional policies or procedures were not followed or applied fairly.
- i) Direction and evaluation of the work of Commission employees.
- j) Termination, layoff, demotion, or suspension from duties because of lack of work, reduction in force, or job abolition.

#### C. Coverage of Personnel

Except as noted below, all non-Probationary Period full- time and part-time employees are eligible to file grievances under this procedure. The following are the exceptions:

- a) Commission Board Members
- b) Officials and employees who serve at the will or pleasure of an appointing authority.

c) Temporary employees or employees within the Probationary Period

D. Grievance Procedure:

Step 1: An employee who believes they have a grievance shall discuss the grievance informally with their immediate supervisor or Executive Director within twenty (20) calendar days of the incident occurrence.

Step 2: The immediate supervisor or Executive Director shall communicate a response, either orally or in writing, to the grievant within ten (10) calendar days.

Step 3: If a satisfactory resolution is not achieved within ten (10) calendar days, the employee may reduce the grievance to writing and submit directly to the Executive Director, who shall investigate the matter with the assistance of other appropriate officials.

Step 4: Within ten (10) calendar days of receipt of the grievance, the Executive Director shall meet with the grievant to discuss the complaint. The grievant may have a representative of choice present at this meeting. All efforts possible shall be made by all parties to find a suitable solution to the complaint and take whatever corrective actions are necessary to prevent a recurrence of the grievance.

Step 5: If all preceding efforts fail to provide a satisfactory solution to the employee or employees' grievance, the employee or employees may within two (2) working days request in writing a meeting with the members of the Executive Committee. It shall be the responsibility of the Executive Director to notify the members of the Executive Committee of the requested meeting, its purpose and to provide each member of the Committee written statements by the employee or employees involved in the grievance and the supervisory personnel concerned with the matter.

Step 6: A meeting of the Executive Committee will be held within ten (10) calendar days per receipt of the written request from the employee or employees, to consider solutions to the grievance. The employee or employees may have a representative of choice present at this meeting. The decision of the Executive Committee on the grievance shall be final.

Step 7: The decision on grievability may be appealed to the Circuit Court. The grievant shall notify the Executive Director of such appeal by filing a notice of appeal with the Executive Director within ten (10) calendar days after the grievant received the Executive Committee's decision. Within ten (10) calendar days after the filing of the notice of appeal, the Executive Director shall transmit to the Clerk of the Circuit Court a copy of the Executive Committee's decision on the

Commission's grievability procedure, a copy of the notice of appeal, a copy of the grievance record, and copies of all exhibits. A list of evidence furnished to the Court shall also be furnished to the grievant. The appeal will be heard by the Court as provided by law. The employee shall be responsible for their own legal expenses.

### **3.7.5 REDUCTION IN STAFF**

An employee may be laid off when the position is abolished, or when there is a lack of funds or lack of work. So far as possible, employees with the shortest terms of service in the same rank and category should be laid off first. The skills needed to perform Commission duties will establish priority. Prior to such termination of employment, an employee shall receive at least ten (10) working days' notice, either by memorandum or by a copy of the Personnel Action, stating the reasons. Longer notice is desirable if possible.

### **3.7.6 RESIGNATION**

An employee who intends to resign shall notify the Executive Director in writing at least fourteen (14) days prior to the last day of work. An employee who resigns without sufficient notice is subject to having the separation designated as unsatisfactory service unless there is valid reason for not being able to give sufficient notice. Longer notice is desirable if possible. The Executive Director may require the resigning employee to take any accumulated annual leave during the fourteen-day period prior to their departure, in lieu of a lump sum payment for such unused credits upon their separation

### **3.7.7 TERMINATION/DISMISSAL**

Prior to termination of employment, an employee shall receive notice; either by memorandum or by copy of the Personnel Action, stating the reasons; unless, in the judgment of the Executive Director, the violation is so flagrant as to render such notice inappropriate. An employee to whom notice is given may be directed to take remaining Annual leave. In the case of theft or serious destruction of official property, charge or conviction of a felony, an employee may be dismissed without previous warning or notice. Employees may be dismissed for cause with or without previous warning or notice. The following examples are of performance or actions which may lead to corrective action up to and including termination:

- Neglect of duty;
- Absence without leave, or failure to give proper notice of absence, to the detriment of the Commission;
- Incompetence or unwillingness to render satisfactory service, as shown by service, or as shown by service ratings below the satisfactory standard provided by these rules, or otherwise, to the satisfaction of the appointing authority;
- Mental or physical disability, in the absence of the eligibility for retirement;
- Use or possession of intoxicating beverages or controlled drugs while on duty;
- Conduct unbecoming an employee of the Commission such as to bring the Commission

into disrepute, as by failure to pay, or make reasonable revision for the payment of, just debts;

- Willful violation of any of these rules;
- Conviction of any criminal act involving moral turpitude;
- Negligent or willful damage to public property or waste of public supplies or equipment;
- Use of bribery or political pressure to secure appointment advantages, or to have their opinion prevail;
- Material falsification of application.
- Improper outside activities as described in this manual
- Competency to perform the required duties with up-to-date skills
- Unsatisfactory performance
- Careless workmanship

The removal of an employee for partisan, racial, or religious consideration will be considered a violation of these rules.

### **3.7.8 SUSPENSION**

An employee may be temporarily suspended without pay by the Executive Director for disciplinary purposes. Reasons for the suspension may include, but are not necessarily limited to, any action or inaction on the part of the employee which in the opinion of the Executive Director is detrimental to the efficient and harmonious conduct of the Commission's operations. When an employee is suspended, he will receive a written notice from the Executive Director stating the period of such suspension and the reasons for the action and whether such suspension is with or without pay and/or benefits.

## **4 COMPENSATION**

### **4.1 PAYROLL**

Every employee shall receive a salary or stated hourly compensation. Specific salaries and hourly compensation for each employee shall be determined by the Executive Director. In general, all employees are paid bi-weekly. If the regular payday falls on a company-recognized holiday, then employees will be paid on the work day before the regular payday. All employees are paid by electronic direct deposit.

Each employee will maintain a time sheet identifying the distribution of their time. Signed timesheets are to be submitted to the Fiscal Officer at the end of the work week on a bi-weekly basis using a template that will be provided at the start of employment. The Executive Director will approve and sign the employee time sheet, but may delegate that duty to the employee's

immediate supervisor.

## **4.2 PAYROLL DEDUCTIONS**

The Commission is authorized to make certain mandatory deductions from employee paychecks as required and permitted by law. The standard deductions are Social Security and Medicare, also referred to as FICA, and State and Federal taxes and contributions to the Virginia Retirement System and any contributions that may be required for health insurance coverage.

Additional deductions can include those mandated by court action or voluntary deductions authorized by the employee. State and Federal tax withholdings are determined by information provided by the employee on form W-4. Employees are required to advise the Fiscal Officer of changes in tax exemptions, marital status and home address.

## **4.3 GENERAL PAY PLAN**

All employees of the Commission, excluding the Executive Director, shall be appointed, promoted, and advanced in accordance with the General Pay Plan. The most current pay plan is included as an attachment to this manual.

## **4.4 PROMOTION**

The Executive Director has discretion to promote employees within the organization. When an employee is promoted, their salary shall be adjusted to the appropriate pay grade, but not less than the pay received for the position held at the time of promotion.

## **4.5 DEMOTION**

As a method of discipline, an employee may be demoted on a base salary not to exceed a ten (10) percent reduction.

## **4.6 OVERTIME**

Any time worked in excess of 40 hours per week is considered overtime for FLSA Non-Exempt employees. Overtime pay as defined herein shall be to all part time Non-Exempt employees be at a rate of one and one-half times the eligible employee's normal hourly base rate of pay. Overtime incurred by full time Non-Exempt employees will be compensated with leave awarded at a rate of one and one-half times. In general, FLSA Non-Exempt employees to earn this overtime or compensatory leave should plan to take the leave within the same or next pay period.

Overtime must have prior approval from the Executive Director.

Employees in FLSA Exempt positions are generally ineligible to earn compensatory leave. FLSA Exempt employees are expected to manage their time effectively to achieve work expectations. In instances where an employee anticipates an excess of hours work over the 40-hour work week standard, they should make plans to balance their time to the total expected work or leave hours within the pay period.

Special circumstances may occur when an FLSA employee may be approved to accrue compensatory leave; such approval shall be granted by the Executive Director, shall not exceed twenty (20) hours, and shall be coordinated with the Director of Finance.

#### **4.7 PERFORMANCE RECOGNITION**

The Commission promotes excellence in its workforce. There are no automatic merit or award pay increases. In exceptional circumstances the Executive Director may grant an award to Commission employees. The Executive Director has discretion, within the limitations of a budget approved by the Commission and based on the employee's contributions to the agency, to award pay increases, paid time off, bonuses, or certificates and other forms of recognition.

#### **4.8 SALARY ADJUSTMENTS**

Within the salary ranges previously set down and subject to the availability of funds, increases or decreases will be made in the salaries of permanent staff members following the process under Salary Reviews, as listed above. The two types of adjustments in pay are as follows:

- a) Cost of Living - Subject to availability of funds, a cost-of-living increase may, but is not required to, be granted annually.
- b) Merit – A merit increase in pay, in addition to a cost-of-living adjustment, may be awarded to employees who, by initiative and diligence, have accomplished outstanding job performance.

When any adjustment in the salary of a permanent employee is made as outlined above, the Executive Director will execute a notification of salary adjustment and inform the employee in writing of the amount of such an increase or decrease and its effective date.

## **5 BENEFITS**

### **5.1 BENEFITS PROGRAM OVERVIEW**

This chapter contains a general description of the current employee benefits program offered by the Commission. The benefits program is subject to change on an annual basis.

Detailed information regarding benefits is provided in the new hire orientation packet and is also available from the benefits administrator. To the extent any of the information contained in this manual is inconsistent with official plan documents, the provisions of the official documents will govern in all cases.

## 5.2 GROUP HEALTH

The Commission is a member of The Local Choice, a Health Benefits Program created by the General Assembly in 1989 to provide health coverage to local governments and political subdivisions. The benefits package includes medical, dental, prescription drug, vision and behavioral health coverage. Please refer to the plan's benefits summary, given at orientation and available from the benefits administrator, for coverage details. Employee coverage is paid 90% by the Commission, with the employee paying the remaining 10%. Any additional coverage or family coverage is paid 2/3 by the Commission, with the employee paying the remaining 1/3.

All full-time employees are eligible to participate in The Local Choice program. Coverage is effective the first day of the month following hire date, if other than the first. For example;

- Hire date is October 1, coverage begins October 1
- Hire date is October 15, coverage begins November 1

Additional information is available from the benefits administrator and by contacting The Local Choice.

## 5.3 WORKERS' COMPENSATION INSURANCE

Workers' Compensation Insurance provides benefits for an employee in the event of certain occupational illnesses, injuries, or death.

An employee must immediately report all job-related injuries or illnesses to their supervisor, regardless of severity. All employees of the Commission are covered by Workers' Compensation Insurance.

For additional information and guidance, please refer to ***Workers' Compensation Administrative Procedures*** in the Attachment Section.

## 5.4 SHORT TERM/LONG TERM DISABILITY

The Commission provides short term and long-term disability coverage for full-time employees who are members of the Virginia Retirement System hybrid plan. This coverage offers income protection in the event an employee is unable to perform job duties due to a non-work related

disability. Work related claims are processed in conjunction with Workers' Compensation Insurance.

## **5.5 VIRGINIA RETIREMENT SYSTEM**

The Commission participates in the Virginia Retirement System (VRS) through the Commonwealth of Virginia. Membership in VRS is a condition of employment for all regular full-time employees.

VRS provides a monthly payment to members when they retire and for as long as the member lives. Retirement benefits are determined by a calculation using salary, years of membership, and age at retirement. VRS also provides a life insurance benefit of 2x the employee's salary in the event of natural death and 4x the employee's salary for accidental death. Employees contribute a portion of compensation each month to VRS through pre-tax salary reduction. Additionally, the Commission makes contributions to VRS on behalf of each employee.

Additional information is available from the benefits administration office and by contacting VRS directly.

## **5.6 EDUCATIONAL AID**

It is the position of the Commission to encourage employees to obtain training designed to develop the employee's value to the organization and to prepare individual employees for professional advancement.

The Executive Director may authorize Commission payments for professional development as needed to raise staff competence levels in specific work areas, provided funds are available in the Commission budget. The cost of training and related expenses undertaken at the direction of the Executive Director shall be paid in full by the Commission. For training requested by an employee, the employee may receive reimbursement of tuition costs if (1) the training was approved in advance by the Executive Director and (2) the employee shows successful completion of the course.

## **5.7 PROFESSIONAL MEMBERSHIPS**

Fees for those organizations in which employee membership may be required by the Executive Director will be paid by the Commission. At the request of the employee, and discretion of the Executive Director, the Commission may reimburse all or a portion of their membership fee in a work-oriented professional society, providing such fees fall within the Commission's approved budget. No fees will be paid for new employees except those coming due and payable upon or after employment as approved by the Executive Director. All publications and materials received in connection with the employee's membership will remain the property of the employee.

## 6 PAID TIME OFF & OTHER ABSENCES

### 6.1 LEAVE PROGRAM

This chapter describes the Commission's paid time off and holiday leave programs and addresses other work absence situations. An absence without authorized leave during required working hours shall be treated as an absence without pay. Employees who are absent without approved leave are subject to disciplinary action.

### 6.2 HOLIDAY LEAVE

The Commission observes those days designated by the Governor of Virginia as holidays of the Commonwealth. Full time employees are granted holiday leave with pay for observed holidays. All permanent full-time, permanent part-time and temporary full-time employees will be paid at their normal rate of pay for all observed holidays. Part time employees are granted holiday leave with pay for observed holidays that land on their scheduled work day.

Any employee desiring to work on an approved holiday and scheduling the day off at a later date may do so with prior approval by the Executive Director or immediate supervisor.

Holidays falling within a period of scheduled paid time off will be charged to holiday leave.

### 6.3 ANNUAL LEAVE

In addition to holiday leave, the Commission's Annual Leave program allows you more flexibility to use your paid time away from your job to meet personal needs. Full-time employees receive Annual Leave that may be used for vacation, personal business, or other uses as approved by the Executive Director. Annual Leave may also be used to supplement sick leave used to satisfy the short-term disability elimination period and to supplement short-term disability benefits not paid at 100%, and to supplement approved bereavement leave.

Full-time employees receive Annual Leave based on continuous length of service. For the purpose of accruing Annual Leave, a new employee shall be considered to have earned Annual Leave upon completion of the first full pay period. Annual Leave accrues and is posted to the employee's record each pay period according to the following schedule:

Years of Service	Hours Accrued per Month	Number of days of Annual Leave earned per year	Maximum days Accumulation
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0-5 years (60 months or less)	8	12	30
6-10 years (61-120 months)	10	15	36
10 years or more (121 months or more)	12	18	42

Changes in Annual Leave accrual rates shall be made the month following the anniversary date.

Annual Leave will accrue when an employee is on active pay status. Absences with pay do not affect Annual Leave accrual. An employee shall not accrue Annual Leave when in a non-pay status, i.e., administrative leave of absence, suspension or while out of work due to a workers' compensation injury/illness.

Requesting Annual Leave

Annual Leave should be scheduled so the on-going work effort and deadlines are not disrupted. Employees will not be permitted to take Annual Leave before it is earned. Employees are encouraged to utilize the Annual Leave benefit during the year in which it is accumulated. Annual Leave is allowed on a half-hour basis.

All requests for Annual Leave must be submitted in advance, except in cases of illness or emergency, and approved by the Executive Director. The Executive Director shall be notified two to five work days in advance of a planned absence of less than five working days and shall approve such absence. The Executive Director shall be notified four weeks in advance of a planned absence of five or more working days and shall approve such absence.

Disposition of Accumulated Annual Leave at Separation

A full-time employee leaving the Commission's service is entitled to payment, at the current rate of pay, for earned Annual Leave up to the maximum accrual. Payment of accumulated Annual Leave or other termination pay may be withheld whenever an employee leaving the Commission fails to return issued Commission property or is otherwise indebted to the Commission. At their discretion, the Executive Director may require the departing employee to take earned annual leave prior to leaving, in lieu of a lump sum payment of such unused credits upon separation.

In the event of death, payment will be made to the employee's beneficiary or estate.

Payment of accumulated Annual Leave will not be made to employees who are terminated for the violation of company policies and/or regulations or to employees who resign without appropriate notice as described Section 3.7.6 of this manual.

#### **6.4 SICK LEAVE**

Sick leave is absence from work without loss of pay that is granted to an employee who is unable to work because of illness or injury or who has a medical, dental, optical appointment, consultation, or serious illness of immediate family member. Such leave may not be used for vacation or other purposes. A maximum of three days at a time may be granted in the case of illness in the immediate family (i.e., parents, spouse, children, or any family member residing in the home). All permanent full-time employees are eligible for the provision of sick leave.

Sick leave is earned at the rate of one day for each completed month of employment, to a maximum of 90 working days. Upon separation from Commission employment, all sick leave credits are lost.

Approval of sick leave in advance will be sought when practicable. The employee will notify his supervisor of the need for sick leave as soon as possible so that arrangements can be made for performance of duties during his or her absence. In cases of absence due to illness, a physician's certificate may be required by the Executive Director in support of the leave claim.

#### **6.5 BEREAVEMENT LEAVE**

Bereavement leave up to three days may be granted to permanent full-time employees for the death of the following family members: Parents, spouse, children, brother, sister, grandparents or any family member residing in the home.

#### **6.6 CIVIL LEAVE**

An employee shall be granted civil leave with full pay for any absence necessary for serving on a jury or being summoned or subpoenaed to appear in any court of law or equity, except if the employee is a defendant in such proceedings, or for taking required tests for fitness including required physical exams, recruitment interviews, tests for agency-required certification, and tests associated with promotions, demotions, or transfers within the agency. The employee is required to give reasonable notice of anticipated leave. Employees are not required to use Annual Leave for civil leave.

#### **6.7 FAMILY AND MEDICAL LEAVE (FMLA)**

The Commission extends eligibility to employees under the federal Family and Medical Leave Act of 1993 (FMLA), which entitles eligible employees to take up to 12 weeks of paid or unpaid job-protected leave in a 12-month period commencing with the employee's initial request for leave under the FMLA.

The FMLA contains provisions on employer coverage; employee eligibility for benefits; entitlement to leave; maintenance of health benefits during leave; job restoration after leave; notice and certification of the need for leave under the FMLA; and protection for employees who request to take such leave.

An employee who has been employed by the agency for 12 months or more and has actually worked at least 1,250 hours in that 12-month period commencing with the employee's employment anniversary date may be eligible under the FMLA for up to 12 workweeks of paid or unpaid family and medical leave in the following cases:

- to care for any family member (as defined in the FMLA) who has a serious health condition and is incapable of care;
- for a serious health condition which makes the employee unable to perform the employee's job;
- for the birth, adoption or placement for foster care of a son or daughter of the employee and to care for such child. The leave must be taken during the 12-month period following the birth or placement. If both affected parents work for the Commission, they are entitled to a total of 12 weeks leave combined;
- for a "qualifying exigency" arising out of the fact that an employee's spouse, parent, son or daughter is on covered active duty or has been called to active duty in the Armed Forces; or
- for military caregiver leave (also known as covered service member leave) to care for an ill or injured service member. Eligible employees are entitled to a total of 26 weeks of unpaid "military caregiver leave during a single 12-month period to care for a family member (as defined in the FMLA) who is a member of the armed forces that is undergoing medical treatment or recovery.

Once the allowable leave under FMLA is exhausted within the 12-month period commencing with the employee's start of FMLA related leave, FMLA coverage ends for that 12-month period.

Under some circumstances, employees may be protected under FMLA intermittently which means taking leave in blocks of time, or by reducing their normal weekly or daily work schedule. If FMLA is used for birth and care or placement for adoption or foster care, use of intermittent leave is subject to the employer's approval. Leave associated with FMLA may be taken intermittently whenever medically necessary to care for a seriously ill family member as defined in the FMLA, or because the employee is seriously ill and unable to work.

In the case of illness, a certification from the attending physician or other health care provider will be required. Leave associated with FMLA should be requested 30 days in advance unless there is a medical emergency, or as soon as practical, and the employee must be certified by the executive

director as eligible for FMLA. Employees may use any accumulated paid time off, when appropriate, before going into a leave without pay status. Also, the Commission may require an employee to use annual or sick leave prior to granting unpaid leave.

Employees may also be required to provide:

- second or third medical opinions (at the employer's expense) and periodic re-certification; and
- periodic reports during FMLA leave regarding the employee's status and intent to return to work.

When intermittent leave is needed to care for a family member as defined in the FMLA or the employee's own serious illness, and is for planned medical treatment, the employee must try to schedule treatment so as not to unduly disrupt the operation of the agency.

When on unpaid leave under the Family and Medical Leave Act, the employee's health care coverage may continue. The employee is to pay his share of the health care premium to the agency. If the employee fails to return to work, unless it is for a medical disability, the employee is to reimburse the agency for its portion of the premium paid. All other benefits will be treated the same as an employee who is in leave without pay status.

## **6.8 MILITARY LEAVE**

Military leave, which will be granted in addition to leave benefits otherwise allowable, is granted to employees who will be temporarily absent from their jobs for one of the following reasons:

- a. Report for military physical examination – one day
- b. Active duty for a member of the Virginia National Guard or Naval Militia when summoned under emergency orders of the Governor – number of days specified in order allowed.
- c. Active duty for a member of the reserve components of the U.S. Army, Navy, Air Force, Marine Corps, or Coast Guard, when recalled to active duty - number of days specified.

All permanent employees are eligible for military leave privileges. For leave not exceeding 7 days, the employee will be compensated by the Commission for the number of days allowed at normal rate of pay. All military leave beyond 7 days will be without pay. The employee will not receive credit for or accrue any sick or annual leave benefits during a military leave.

## **6.9 WORKMEN'S COMPENSATION LEAVE**

Leave benefits are provided under the Workmen's Compensation Act when an employee is unable to work because of an accident arising out of and in the course of his employment. In such a case, the employee's absence from work will not be charged against his earned annual or sick leave credits unless one desires to use their accumulated leave benefits for that purpose.

All employees are covered under the provisions of the Workman's Compensation Act, including temporary and part-time personnel.

## **6.10 LEAVE OF ABSENCE**

Leave without pay, as used in this section, is an approved absence from duty in a non-pay status. The Executive Director may approve a leave of absence when deemed in the best interest of the Commission and employee. Requests for leaves of absence are to be submitted in writing to the Executive Director. An employee shall not be granted leave without pay before consuming all accumulated Annual and Sick Leave. An employee does not accrue Annual or Sick Leave while on leave without pay, and shall accrue no other benefits. Such leave shall not exceed a period of 60 calendar days

The decision to approve or disapprove a leave of absence without pay is based on the circumstances, the length of time requested, the employee's job performance, attendance and punctuality record, the effect the employee's absence will have on the work of the Commission, and the expectation the employee will return to work when the leave period expires. In certain circumstances, the Executive Director may require reimbursement of health insurance premiums.

No leave of absence will be granted in situations where the overall performance of the Commission and its ability to serve its local governments will be irreparably damaged.

# **7 PROCEDURES AND GUIDELINES**

## **7.1 ATTENDANCE AND PUNCTUALITY**

Employees are hired to perform an important function as part of a team. As with any group effort, it takes cooperation and commitment from everyone to operate effectively. Dependability, attendance, punctuality, and a commitment to do the job right are essential at all times. As such, employees are expected at work on all scheduled workdays and during all scheduled work hours and to report to work on time. Good attendance is something that is expected from all employees and is an important responsibility – both to the Commission and to co-workers.

The Commission's office hours are 8:30 a.m. to 5:00 p.m., Monday through Friday. The normal work hours of Commission employees shall be the same as the office hours; however, the Commission recognizes core Office Hours from 9:00 a.m. to 4:00 p.m. All employees are expected to be in the office during Core Office Hours except for outside meetings or other approved leave. Arrival or departure from work on either end of the Core Office Hours is authorized without prior approval from the Executive Director. In the event that hours worked are less than 40, employees

will be required to utilize leave in order to receive compensation for missed time.

It is understood that there may be times when an employee's tardiness or absence cannot be avoided. When an employee knows they are going to be late or absent, they should notify the Commission office prior to 9:00 a.m. An employee who fails to contact the office may be subject to disciplinary action.

Telecommuting or working at home may be permitted with approval by the Executive Director. A copy of the Commission's telework policy is incorporated here by reference and included as an appendix to this document.

## **7.2 APPEARANCE**

Personal appearance, cleanliness, and neatness are vitally important to one's job and relationships with others. Common sense and consideration for others must be exercised in matters of personal hygiene. Employees are expected to dress in a professional manner whether in the office or working out in the field. If necessary, questions of proper attire and hygiene will be addressed by the Executive Director or immediate supervisor whose decision will be final.

## **7.3 PROFESSIONAL EMPLOYEE ETIQUETTE**

In order to assure orderly operations and provide the best possible work environment, the Commission expects employees to follow certain office procedures. As part of professional employee etiquette, all Commission employees shall:

- Treat all individuals, including subordinates, fellow employees, and management alike, and those whom they serve, with respect, courtesy and tact. This includes consideration for all points of view on any subject and in all forms of communication within the office and while representing the Commission outside of the office.
- Comply with rules and regulations governing hours of work, absences, use of leave.
- Comply with a proper order of an authorized supervisor.
- Dress appropriately in accordance with adopted procedures.
- Telephone calls, visitors, and mail which are personal in nature should be handled by employees out of the office and during non-working hours.
- Cell phones shall be turned off or set to silent or vibrate mode during working hours.
- Adhere to the Commission vehicle procedures.
- The Commission's resources shall not be used to solicit business opportunities for personal gain. The Commission's no solicitation rule applies equally to electronic resources.

## **7.4 CONFLICT OF INTEREST**

No employee of the Commission shall engage in any financial or other interest which might negatively impact the performance of their duties.

Employees shall not, without proper authorization, disclose confidential information concerning the Commission.

Employees shall not accept any gift or favor from a citizen, corporation, or firm that is intended to influence their decision or discharge of their duties. Business dealings with other organizations or companies should not result in personal gains for any party. "Personal gains" are defined as bribes, product bonuses, special fringe benefits, unusual price breaks, and other windfalls that will benefit either party.

Employees shall not represent private interests before the interests of the Commission, unless they are doing so as a member of a civic organization or is speaking on an issue of general public interest.

Employees shall inform the Commission of potential conflicts consistent with the Virginia Conflicts of Interest Act (See § 2.2-3100).

## **7.5 SECONDARY EMPLOYMENT**

In order to minimize the potential for conflict of interest, the Commission discourages secondary employment. Any employee seeking secondary employment shall obtain approval from the Executive Director prior to accepting a position outside of Commission employment. It should be known that the employment with the Commission is primary. In the event the secondary employment interferes with the employee's performance, attendance or ability to do their job, the employee may be asked to discontinue dual employment. Employees who have secondary employment at the time of hire must have approval of the Executive Director to continue the secondary employment.

## **7.6 POLITICAL ACTIVITY**

Commission employees shall not engage in any political activities or advocate for any candidate during working hours or at any time on Commission property. Employees are prohibited from engaging in political activities while performing their public duties and from using Commission time, supplies or equipment in any political activity.

Employees have exactly the same right as any other citizen to join political organizations and participate in political activities, as long as they maintain a clear separation between their official responsibilities and their political affiliations. Nothing in this section shall be construed to prevent

Commission employees from voting with complete freedom in any election. Any violation of this policy must be reported to the Executive Director. Violation of any provision of this section shall be deemed sufficient cause for disciplinary action.

## **7.7 CREDIT CARD**

Employees may be issued a Commission credit card for required agency travel or other purchases. Commission credit cards cannot be used to obtain cash advances, bank checks, traveler's checks, electronic cash transfers, or for personal expenses. The card may be used for gratuities when allowable purchases are made related to travel and/or official Commission business. Gratuities shall not exceed 20%.

Any employee desiring to purchase supplies or other materials for use on the job other than the routine stock of supplies kept in inventory, will obtain authorization from the Executive Director for expenditures over \$50.00. Single purchases costing more than \$25.00 will also require the approval of the Executive Director.

Misuses of the card will result in cancellation of the card and withdrawal of credit card privileges. If the card is used for an employee's personal expenses, the employer reserves the right to recover these monies from the employee cardholder.

Cards are issued in the name of the individual and the Commission. The employee is responsible for the security of the card. Lost or stolen cards must be reported immediately to the credit card company and the Fiscal Officer.

Commission credit card expenditures must be reconciled and submitted with original receipts to the Fiscal Officer.

## **7.8 TRAVEL**

The Commission accommodates individuals traveling on official business, as approved by the Executive Director. When planning for travel, economy, prudence, and necessity are of primary concern. The use of Commission resources to accommodate personal comfort, convenience, and taste is not permitted. Employees are encouraged to seek ways to reduce travel costs – expenses must be reasonable and necessary as described in this manual.

Travel expenses, whether using the Commission credit card, or out of pocket costs, must be reconciled and submitted with original itemized receipts to the Fiscal Officer.

The Commission provides the following resources to assist with travel:

- Credit Cards
- Reimbursement for eligible expenses
- Participation in a rental car program

Expenses NOT eligible for reimbursement include, but are not limited to:

- Lost, stolen, or damaged personal property
- Alcoholic beverages
- Clothing
- Movies charged to hotel bills
- Expenses related to the personal negligence of the traveler, such as: fines
- Entertainment expenses
- Expenses for non-Commission employees

The Commission will reimburse on a per diem rate basis only when a granting agency requires such per diem rates as part of its grant agreements or reimbursement policies. In all other instances, the Commission will reimburse travel for eligible costs with proper documentation.

#### **7.8.1 TRAVEL PLANNING**

Travelers must prepare an estimate of the total cost of any proposed overnight travel. Total cost estimates should include: lodging, mileage, airfare, registration or other course fees, and meals. The Executive Director must authorize all trips prior to travel.

#### **7.8.2 LODGING**

Lodging is an eligible expense for Commission employees traveling overnight on official business. Each employee is allowed to have their own room. The Commission recognizes lodging accommodations vary depending on the destination, but all expenditures must be necessary and reasonable. As a political subdivision, the Commission is eligible for the "Government Rate;" which creates additional eligible lodging choices. Primary responsibility for ensuring the reasonableness of lodging costs rests with the Executive Director.

In general, travelers are required to seek accommodations consistent with the ***Commonwealth of Virginia Travel Policy***. Eligible lodging costs are limited to the actual expenses incurred up to the guideline amount, plus hotel taxes and surcharges. Expenses in excess of the Travel Policy will not be reimbursed, unless approved in advance, by the Executive Director.

Travelers who do not plan with careful consideration to these guidelines will bear the additional expense personally.

#### **7.8.3 TRANSPORTATION**

Transportation costs are eligible expenses for Commission employees traveling on official

business.

If travel costs would be more reasonable, an employee may elect to use the rental car program or their personally owned vehicle, whichever is most economical. The reimbursement rate for personally-owned vehicles is equivalent to the current IRS standard mileage rates. Employees electing to use their personal vehicle as a matter of convenience, without prior approval from the Executive Director, will not be reimbursed for mileage. The employee will also be reimbursed for out-of-pocket expenses such as parking and tolls required by their travel. All reimbursement shall be paid only upon tender of itemized receipts.

For trips greater than 200 miles, employees are expected to evaluate the costs of public air, vehicle rental, bus/transit, shuttle/taxi, and train. Total travel costs should not exceed the most economical mode (example: vehicle mileage may not exceed the most economical public air transport fare). Travel routing shall be measured by the most direct and practicable route.

#### **7.8.4 MEALS AND INCIDENTAL TRAVEL**

Generally, meals and certain incidental travel costs are eligible expenses for Commission employees traveling overnight or outside Commission offices on official business. Standard meal and incidental reimbursements (including all related taxes and tips) are provided for up to the GSA per diem rate for eligible expenses with proper documentation.

Business meals, in general, should involve an overnight stay to qualify for reimbursement. However, business meals are eligible if: approved by the Executive Director, involves substantive and bona fide business discussions, list by name all persons involved in the meal or the number in a group conference, and include the original itemized receipt.

#### **7.8.5 REPORTING**

Employees are responsible for reporting travel expenses and properly documenting the usage of Commission-owned resources. In addition to preparing appropriate Commission reports, the employee is responsible for reporting and adhering to grant funding agencies travel policies. Travelers should always use prudent judgment and remember that all travel expenses are open to the public and must be able to sustain the test of public view.

### **7.9 USE OF PERSONAL VEHICLE**

Employees who operate personal vehicles for Commission business are required to carry at least the minimum liability coverage, as required by the Commonwealth of Virginia on their personal vehicle. Employee's personal insurance will be responsible for paying claims resulting from accidents when the employee uses their personal vehicle for Commission business.

## **7.10 INTELLECTUAL PROPERTY POLICY**

All works created by employees and non-employees such as consultants and independent contractors, who create works on behalf of the Commission in the course of employment duties and constitutes work for hire under US law, shall become property of the Commission unless a written agreement exists to the contrary.

## **7.11 DATA USE & MANAGEMENT**

The value of data as an agency-wide resource is increased through its widespread and appropriate use. The value of data is diminished through misuse, misinterpretation, or unnecessary restrictions to its access. For these reasons, all Commission employees have permission to access regional data.

Employees are expected to access regional data only in their conduct of Commission business, to only access the data needed to perform their jobs, to respect the confidentiality and privacy of individuals whose records they may access, and to observe any ethical restrictions. In addition, employees should abide by applicable laws or policies with respect to access, use, or disclosure of information. Employees should not disclose data to others except as required by their job responsibilities, use data for their own or others' personal gain or profit, or access data to satisfy personal curiosity.

Much of the material produced by the Commission is considered available to the public through the Freedom of Information Act (FOIA); however, if an employee wishes to use such information for personal or other activities outside of their work for the Commission, they must notify the Executive Director that they wish to do so and specifically request permission to use the information. Any member of the public requesting documents from the Commission should file a request under the FOIA policy established by the Commission. See Section 8.5.

# **8 COMMUNICATIONS**

## **8.1 GENERAL COMMUNICATION POLICY**

This policy generally describes our guidelines with regard to representing the Commission and the use of the Commission's communication resources.

Employees should use the Commission's resources with the understanding that these are provided for the benefit of the Commission's business. Accordingly, employees should use these resources to further the Commission's ability to conduct its business and represent the Commission in a manner that is consistent with performance of their duties and responsibilities.

Employees should never use the Commission's resources for personal use in a manner that interferes with work or any responsibilities to customers. Additionally, all employees are responsible for ensuring that they use the Commission's resources and represent the Commission in an effective, ethical and lawful manner.

## **8.2 ELECTRONIC RESOURCES**

These guidelines apply to all electronic resources owned and/or provided by the Commission including, but not limited to, computers, servers, phones, fax, printers, and internet access. Sending, saving, accessing, or viewing offensive material is prohibited. Messages stored and/or transmitted by the Commission's electronic resources, including the computer, voicemail, email, or the telephone system, must not contain content that may reasonably be considered offensive to any employee. Offensive material includes, but is not limited to, sexual comments, jokes or images, racial slurs, gender specific comments, or any comments, jokes or images that would offend someone on the basis of his or her race, color, sex, age, national origin or ancestry, disability, or any other category protected by federal, state or local law. Likewise, any use of the Internet, email, or any other electronic resource to harass or discriminate is unlawful and strictly prohibited by the Commission. Violators may be subject to administrative action (See Section 3.7), up to and including discharge.

Unless otherwise noted, all software on the Internet should be considered copyrighted work. Therefore, employees are prohibited from downloading software and/or modifying any such files without permission from the copyright holder.

Loss, damages, or theft of Commission property should be reported to an immediate supervisor at once. Negligence in the care and use of the Commission's property is grounds for administrative action.

Upon termination of employment, the employee must return all Commission property, in his or her possession or control.

### **8.2.1 SOFTWARE CODE OF ETHICS**

Employees may not duplicate any licenses, software or related documentation for use either on the Commission's premises or elsewhere unless the Commission is expressly authorized to do so by agreement with the licensor. Unauthorized duplication of software may subject users and/or the Commission to both civil and criminal penalties under the United States Copyright Act. Employees may not give software to anyone outside the agency including contractors, customers, or others. Employees may use software on local area networks or on multiple machines only in accordance with applicable license agreements. Employees may not download software from the Internet and install it on their PCs without prior authorization from the Executive Director.

The Commission reserves the right to audit any PC or laptop to determine what software is installed on the local drive(s).

### **8.3 ELECTRONIC SECURITY**

All computers and the data stored on them are and remain at all times the property of the Commission. As such, all messages created, sent or retrieved over the Internet or the Commission's electronic mail systems are the property of the Commission, and should be considered Commission information. The Commission reserves the right to retrieve and read any message composed, sent or received using the Commission's electronic resources, including all computer equipment and the electronic mail system.

Employees should be aware that, even when a message is deleted or erased, it is still possible to recreate the message; therefore, ultimate privacy of a message cannot be ensured to anyone. Accordingly, Internet and electronic mail messages are not private. Furthermore, all communications including text and images can be disclosed to law enforcement or other third parties without prior consent of the sender or the receiver. Moreover, duplicates of e-mail transmitted through a personal, web-based e-mail account using Commission equipment could be stored on that equipment; likewise, information regarding Internet sites that an employee has accessed may also be stored.

Each employee is issued a user-id/password combination to be used for that employee's workstation or laptop. The Commission maintains a master list of passwords and maintains the right to logon to any Commission issued equipment at any time without the consent of the employee.

#### **8.3.1 VIRUS PROTECTION**

The Commission maintains virus protection software on all network servers and computers. The software monitors the file system and quarantines viruses found on Commission computers. Employees are encouraged to exercise caution in downloading materials from unsecured sites.

Any computer virus or other suspected cybersecurity incident shall be reported to the Executive Director and/or their designee immediately.

### **8.4 COMMUNICATIONS ISSUED AS A COMMISSION EMPLOYEE**

#### **8.4.1 EMPLOYEE RESPONSIBILITY**

Each employee is responsible for the content of all text, audio or images that they place or send using the Commission's resources as well as any statements they make while representing the Commission. All communications you send should identify you as the sender. Messages should

not be transmitted under an assumed name. Employees or other users may not attempt to obscure the origin of any message. Employees who wish to express personal opinions on the Internet should use personal email accounts and addresses on their own time.

The Commission maintains the right to screen all inbound and outbound email content. Employees should not use Commission resources (including the telephone) for personal communications.

#### **8.4.2 PUBLIC STATEMENTS**

The following rules provide guidance for the granting of public fact and Commission policy and positions. Non-compliance will be considered sufficient grounds for administrative action (See Section 3.7).

##### Work Related Statements

Commission employees are authorized to make public statements of fact regarding projects within their areas of expertise. Any such statement shall be made based upon the best judgment of the individual employee. The Executive Director shall be kept informed of requests and subject matter of such public statements.

##### Policy Statements

No press conferences, statements, releases, interviews, or other official communication of Commission policy shall be made or granted by any employee without prior knowledge and approval of the Executive Director. Any statement or correspondence involving Commission policy or position will not be released without the approval of the Executive Director.

#### **8.4.3 MAINTENANCE OF CORRESPONDENCE**

As a Commission employee, your project information is subject to the Freedom of Information Act (FOIA). This includes email and other written correspondence. Paper and electronic correspondence essential to the project should be maintained during the project term. Essential files should be saved in the permanent files. For projects that do not include a final report submitted to the permanent files, correspondence should be saved as long as funding agency or other governing requirements direct. The Commission encourages staff to maintain an organized archive of emails to facilitate responses to any FOIA requests the Commission may receive.

#### **8.4.4 SOCIAL MEDIA**

When participating in social networking, you are representing both yourself personally and the Commission. The Commission believes social networking is a very valuable tool and advocates the responsible involvement of all the Commission employees in this space. While this online collaboration is encouraged, the following policy sets forth guidelines for appropriate online

conduct to avoid the misuse of this communication medium.

#### Policy Guidelines

If you are posting to personal networking sites and are speaking about job related content or about the Commission, identify yourself as a Commission employee and use a disclaimer and make it clear that these views are not reflective of the views of the Commission. *“The opinions expressed on this site are my own and do not necessarily represent the views of the Commission.”*

Do not post any financial, confidential, sensitive or proprietary information about the Commission or any of our clients and candidates.

Speak respectfully about our current, former and potential customers, partners, employees and competitors. Do not engage in name-calling or behavior that will reflect negatively on you or the Commission’s reputations. The same guidelines hold true for the Commission vendors and business partners.

As a Commission employee, be aware that you are responsible for the content you post and that information remains in cyberspace forever.

Use privacy settings when appropriate. Remember, the internet is immediate and nothing posted is ever truly private nor does it expire.

If you see unfavorable opinions, negative comments or criticism about yourself or the Commission, do not try to have the post removed or send a written reply that will escalate the situation. Forward this information to the Executive Director.

Many sites like Facebook and Twitter blur the lines between business and personal. Keep this in mind and make sure to have a balance of information that shows both your professional and personal sides. And always balance negative with positive comments.

Be respectful of others. Think of what you say online in the same way as statements you might make to the media, or emails you might send to people you do not know. Stick to the facts, try to give accurate information and correct mistakes right away.

Do not post obscenities, slurs or personal attacks that can damage both your reputation as well as the Commission’s.

When posting to social media sites, be knowledgeable, interesting, honest, and add value. The Commission’s outstanding reputation and brand is a direct result of our employees and their

commitment to uphold our core values of Integrity, Dedication, Teamwork and Excellence.

Do not infringe on copyrights or trademarks. Do not use images without permission and remember to cite where you saw information if it's not your own thoughts.

Be aware that you are not anonymous when you make online comments. Information on your networking profiles is published in a very public place. Even if you post anonymously or under a pseudonym, your identity can still be revealed.

Users who violate the policy may be subject to administrative action, up to and including termination of employment. If you have any questions about this policy or a specific posting out on the web, please contact the Executive Director.

## **8.5 FREEDOM OF INFORMATION ACT (FOIA)**

The Virginia Freedom of Information Act guarantees citizens of the Commonwealth and representatives of the news media access to public records held by public bodies, public officials and public employees. The Commission is a public entity and must comply with FOIA for items pertaining to Virginia State Code and/or the Commission's Operations Manual.

# **9 INTERPRETATION OF REGULATIONS**

## **9.1 PROCEDURE FOR CLARIFICATION**

If questions arise concerning clarification of provisions in this manual, please contact your supervisor or the Executive Director. Matters of interpretation shall go to the Executive Director for determination.

## **9.2 SEVERABLE CLAUSE**

If a provision of this manual is found to be invalid or unenforceable as a result of court ruling or legislative action, the remaining provisions will remain in effect. Such a finding shall not affect the validity of the manual as a whole.

## **9.3 REPEAL OF CONFLICTING REGULATIONS**

Much of the information contained in this manual is drawn from relevant laws, regulations, and policies. Should there be a conflict between any statement, fact or figure presented here, and the current laws, regulations and policies, the latter takes precedence.

# A ATTACHMENTS

## WORKERS' COMPENSATION ADMINISTRATIVE PROCEDURES

### Workers' Compensation Policy

Our first responsibility is the prevention of occupational injuries and illnesses. Despite our best efforts, injuries and illnesses do sometimes occur. Workers' Compensation Insurance provides benefits for an employee in the event of certain occupational illnesses, injuries, or death.

### Reporting

Employees are required to immediately report, in writing, all workplace injuries, conditions or illnesses, to their supervisor or the Executive Director. All incidents shall be reported no matter how insignificant and regardless if medical treatment is necessary. The employee should retain a copy of the written notice given to the supervisor or Executive Director. If the supervisor or Executive Director is not available, report must be made to the Benefits Administrator. Late reporting by the employee can result in delayed or denied workers' compensation benefits.

The Executive Director or Benefits Administrator shall immediately complete an accident report and submit this report to its workers' compensation provider, VML Insurance. Delays in reporting can jeopardize the employees' rights under the workers' compensation law and subject the Commission to penalties, which can be assessed by the Virginia Workers' Compensation Commission. All accident reports shall be submitted to the workers' compensation provider within 24 hours of the notification of a work-related injury or illness.

### Panel of Physicians

The Commission's insurance provider has developed an approved Panel of Physicians for treating workers' compensation injuries and illnesses. The supervisor shall, immediately upon notification of a work-related injury or illness, provide the employee with a copy of the Panel of Physicians. The employee shall sign and date an acknowledgement of receipt of the Panel of Physicians and the supervisor shall witness the employee's signature. The Panel of Physicians shall be offered to the employee, regardless if the employee intends to receive medical attention. The supervisor shall provide the employee with a copy of the signed Panel.

Treatment by a physician or medical facility outside of the approved Panel of Physicians will be at

the employee's expense. However, in the event of an emergency the employee may seek treatment at the closest emergency facility. Once the emergency treatment is completed a panel physician must be chosen for follow up care.

#### Medical Treatment

An employee shall not utilize health insurance for situations believed to be work related, unless the claim is denied by the workers' compensation carrier.

#### Wage Loss Benefits

An employee is not entitled to lost wage compensation for the first seven days of incapacity resulting from a work-related disability. The Virginia Workers' Compensation Law includes weekends/holidays in this count, and these days do not need to be consecutive.

The employee will be given the option of using earned leave for up to seven days. If the employee chooses not to use earned leave this will be excused leave without pay. It is the employee's responsibility to notify his supervisor regarding how he/she would like to charge the first seven days missed. If a designation is not made, the period missed from work will not be compensated by the employer.

If the absence is longer than seven days, the employee will receive compensation benefits from VML Insurance Programs in accordance with the provisions of the Virginia Workers' Compensation Act.

If an employee is out of work over twenty-one days for a covered injury/illness, which disability is authorized by a panel physician, the employee will receive from VML Insurance Programs, compensation for the first seven days. The employee may turn this payment over to, or reimburse the Commission for the amount of compensation awarded to the employee for the first seven days of absence and the Commission shall reinstate the employees' earned leave. Because workers' compensation benefits are not taxable, the Commission shall make a taxable adjustment on this pay.

Injured employees do not continue to accrue paid leave while out of work due to a workers' compensation injury/illness.

Temporary and part-time employees who are not eligible for paid leave and employees who have no earned leave available will not receive pay for the first seven days missed from work unless the employee's absence is greater than twenty-one days under the conditions described above.

Earned leave cannot be used concurrently with workers' compensation benefits.

While receiving workers' compensation benefits, any voluntary deductions are the responsibility of the employee.

Return to Work – Light / Modified Duty:

The Commission shall make every effort to provide light/modified duty for employees with temporary restrictions resulting from a work-related disability. All light/modified assignments will be within the employee's medical capability and will adhere to the treating physician's recommendations. The light/modified assignment may or may not be in the same occupation, department, pay scale, hours, etc. as the employee was performing prior to the work-related injury or illness.

If an employee refuses a light/modified assignment that has been approved by their treating physician and is within their capabilities, his/her workers' compensation benefits will be jeopardized.

DRAFT

**Personnel Manual Receipt/Abide Acknowledgement Form**

I acknowledge that I have received a copy of the Rappahannock-Rapidan Regional Commission’s Personnel Manual.

I understand it is my responsibility to read, familiarize myself with the content, and understand and abide by the matters set forth in this Personnel Manual. I agree that if there is any policy or provision in the manual that I do not understand, I will seek clarification from Commission management.

This manual, approved by the Commission on June 22, 2022, supersedes all prior publications. The Commission reserves the right to modify, amend, or rescind the provisions of this manual.

I understand that no statement contained in this manual creates any guarantee of continued employment or creates any obligation, contractual or otherwise, on the part of the Rappahannock-Rapidan Regional Commission.

I understand the Rappahannock-Rapidan Regional Commission is an “at will” employer and as such employment with the Commission is not for a fixed term or definite period and may be terminated at the will of either party, with or without cause, and without prior notice.

I understand and acknowledge that the Rappahannock-Rapidan Regional Commission has the right, without prior notice, to modify, amend, or terminate policies, practices, benefit plans, and other institutional programs within the limits and requirements imposed by law.

Please sign and date receipt and return to the Fiscal Officer’s office.

Signature: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Date: \_\_\_\_\_



## **Rappahannock-Rapidan Regional Commission (RRRC) Telework Policy**

The purpose of the Rappahannock-Rapidan Regional Commission (RRRC) Telework Policy is to promote telework as a means of achieving administrative efficiencies, including reduced traffic congestion and transportation costs, supporting Continuity of Operations Plans, and sustaining the hiring and retention of a highly qualified workforce by enhancing work/life balance.

### **DEFINITIONS**

- **Alternate Work Location:** Approved work sites other than the employee's central workplace where official business is performed. Such locations may include, but are not necessarily limited to, employees' homes and satellite offices.
- **Central Workplace:** An employee's work headquarters or official duty station.
- **Teleworker:** An employee who, under formal agreement with his/her company, performs his/her usual job duties in an alternate work location with or without a specific telework schedule usually at least one day per week or at least 32 hours per month.
- **Intermittent Teleworker:** An employee who, under written agreement with his/her company, performs his/her usual job duties in an alternate work location without a specific telework schedule.
- **Remote Office Worker:** An employee who works at his/her home or designated central workplace all of the workweek.
- **Teleworking:** A work arrangement where supervisors direct or permit employees to perform their usual job duties at their alternate work location, in accordance with their same performance expectations and other company approved or agreed-upon terms.

- **Employee Initiated Teleworking:** A work arrangement where employees request to telework and management approves where such arrangements support the company's business needs.
- **Business Mandated Teleworking:** A work arrangement where the business needs mandate teleworking for all or part of the workweek either as a condition of employment or if there is a business necessity for doing so.
- **Teleworking Agreement:** Rappahannock-Rapidan Regional Commission written agreement with the employee that details the terms and conditions of the employee's work at his/her alternate work location or central workplace.
- **Work Schedule:** The employee's designated hours of work regardless of work location.

### **ELIGIBILITY**

Employee Initiated Teleworking is not an entitlement, but rather a management option where such arrangements support the company's business needs.

The Rappahannock-Rapidan Regional Commission management has sole discretion to designate positions for teleworking and supervisors are expected to consider work performance in determining eligibility.

The Rappahannock-Rapidan Regional Commission supports teleworking for employees with job duties that lend themselves to this arrangement provided certain requirements are met. All positions do not lend themselves to teleworking arrangements.

A Teleworking Agreement is required for both employee-initiated teleworking and business mandated teleworking.

The Rappahannock-Rapidan Regional Commission may require an employee to telework as a condition of employment. In such cases, this requirement will be included in a recruitment advertisement and in the employee's position description.

### **Suitability of Work for Teleworking**

The nature of the work should be suitable for teleworking. Suitability for teleworking depends on job content, rather than job role, title, or work schedule.

### **Suitable Characteristics of Teleworkers**

Teleworking is best suited for employees who are organized, highly disciplined, and conscientious self-starters requiring minimal supervision. Employees should achieve and maintain an acceptable performance rating to qualify for teleworking.

### **TELEWORKING AGREEMENT**

Employees must sign the teleworking agreement and comply with conditions set forth prior to teleworking.

Supervisors must agree to the terms of the teleworking agreement before employees are permitted to work at an alternate work location. (See Teleworking Agreement)

The Supervisors, as well as the employees requesting to telework, may terminate the teleworking agreement at their discretion, preferably providing two weeks notice. This does not apply in the case of business-mandated teleworking.

### **GENERAL PROVISIONS**

Policies and procedures that normally apply to the Rappahannock-Rapidan Regional Commission employees remain the same. Teleworking assignments do not change the conditions of employment or required compliance with policies and procedures.

Employees who telework must comply with all of the Rappahannock-Rapidan Regional Commission policies, practices, and guidelines. A Teleworker must notify their supervisor immediately of any situation that interferes with their ability to perform their job.

Teleworking should not adversely affect the performance of the teleworker or their co-workers.

### **Compensation and Benefits**

In general, an employee's compensation and benefits will not change when teleworking.

The Rappahannock-Rapidan Regional Commission will compensate teleworkers as required by the Fair Labor Standards Act (FLSA) and Rappahannock-Rapidan Regional Commission policies and pay practices.

### **Hours of Work**

The total number of hours that employees are expected to work will not change, regardless of their work location. While utilizing telework, employees are expected to be available by phone, video conference, and email during core office hours, as defined in the agency personnel manual.

Employees who telework are expected to follow the policies and procedures established by their supervisor for tracking time, requesting time off and approval of time off. Rappahannock-Rapidan Regional Commission procedures must be followed for reporting sick or disability situations. FLSA and Rappahannock-Rapidan Regional Commission policies and pay practices for overtime apply.

Employees are expected, when necessary, to participate in staff meetings, progress review meetings or other business-related meetings, even when working at their alternate

work location or central workplace. Previously designated work schedules may be modified as necessary provided management agrees. In addition, any teleworking schedule may be adjusted as business needs dictate.

Teleworking is not intended to serve as a substitute for child or adult care. Teleworking may help facilitate solutions for some employees who have other responsibilities, but employees must make arrangements that will not interfere with work obligations. Employees agree to apply themselves to their work during work hours.

### **Tracking & Daily Logs**

If telework is an option for an employee, daily work logs must be maintained identifying completed tasks, telephone calls, in-person & on-line meetings, document preparation, reports, etc. The daily work log must be consistent with employee's office calendar (Google calendar or other agency-defined shared calendar), report time and duration of tasks, and should include descriptions sufficient to identify tasks completed and relationship to billable and/or non-billable line items on employee timesheet. A daily work log example is provided with this policy.

Daily Work Logs must be emailed to supervisor and Executive Director for each day. Logs should be completed daily and submitted not less than weekly. If logs are not maintained, employee may be required to use accrued leave in lieu of utilizing telework option, or telework option may be rescinded at the discretion of the Executive Director or the employee's direct supervisor.

### **Use of Leave**

Teleworking is not intended to be used in place of Sick Leave, Family and Medical Leave, Workers' Compensation leave, or other types of leave.

However, management in conjunction with Human Resources may determine whether or not it is appropriate to offer teleworking as an opportunity for partial or full return to work from traditional sick leave, short term or long-term disability based on the criteria normally applied to decisions regarding the approval of teleworking.

### **Central Work Location Closing/Inclement Weather/Emergency Closing**

Unless utility disruptions (power outages, internet outages, etc.) occur, employees scheduled for telework are expected to be available for work-related needs regardless of inclement weather.

### **Injury Compensation**

Employees are covered under the Virginia Workers' Compensation Act and may be covered for injuries suffered, arising out of and in the course of performing official duties at the alternate work location or central workplace during the set work hours. Employees are responsible for immediately reporting to their supervisor any accident or injury suffered, arising out of and in the course of performing official duties at the alternate work location during the set work hours and to allow their supervisor to visit the alternate

work location immediately after any accident or injury has occurred while working if necessary. The supervisor should immediately complete the required appropriate documents.

### **Supervisor Responsibility**

Work performed at alternate work locations or central workplace is considered official state business. The duties, performance, and work expectations should be fully discussed with employees prior to implementing the teleworking agreement.

The supervisor will monitor productivity deadlines and work produced and will measure and evaluate the employee's job performance when teleworking in accordance with established performance management policies and procedures.

The supervisor must clearly communicate procedures to track and document hours worked by non-exempt employees covered under the Fair Labor Standards Act (FLSA).

### **USE OF EQUIPMENT, SUPPLIES, AND DATA**

Employees working at alternate work locations or central workplace are responsible for the security and confidentiality of any information, documents, records, or equipment in their possession. Removal of confidential documents is done at the risk of the employee and requires supervisory approval. Employees are responsible for immediately reporting any information or documents that have been lost or damaged to their supervisor. Employees must agree to follow company security procedures in order to ensure confidentiality and security of data.

In the event that equipment becomes temporarily inoperable or the employee is unable to perform job duties at the alternate work location, employees and their supervisor should reach an agreement of whether other work assignments can be performed without relying on the equipment or if the employee should report to the central workplace.

### **Telephones and Related Items**

Telecommunication devices may be provided as needed for the efficient operation of the teleworker. In most cases, employees will not have a business need to make long distance calls when teleworking. However, if business related long distance (international) phone calls are made, the company will reimburse the teleworker provided sufficient documentation is submitted and approved by the teleworker's supervisor consisting of an itemized copy of the phone bill with the cost of the long-distance charge clearly displayed.

### **Company-Owned Equipment**

Use of company equipment for teleworking is dependent on the availability of funds and equipment. Company provided equipment and connectivity method (broadband, DSL, etc.,) for the alternate work location is not an entitlement and will vary based upon the needs of a particular job or assignment.

- **Authorized Use and Maintenance:** Authorized employees who have prior supervisory approval may use company-owned equipment for legitimate Rappahannock-Rapidan Regional Commission business purposes. Authorized employees are responsible for protecting company-owned equipment from damage and unauthorized use. Company-owned equipment used in the normal course of employment will be maintained, serviced and repaired by Rappahannock-Rapidan Regional Commission.

### **Employee-Owned Equipment**

Employees may use their own equipment to perform work at their alternate work location. Employees who use their own equipment must gain access to Rappahannock-Rapidan Regional Commission through the designated connectivity method.

Employees who use their equipment will be responsible for any costs incurred with equipment maintenance. Rappahannock-Rapidan Regional Commission will not assume responsibility for the cost of equipment not provided by Rappahannock-Rapidan Regional Commission, or for its repair, service, home maintenance or any other incidental cost (i.e., utilities) associated with its use at the teleworkers alternate work location.

### **AUTHORITY AND INTERPRETATION**

Authorized by the Rappahannock-Rapidan Regional Commission Board of Directors effective \_\_\_\_\_. The Executive Director is responsible for official interpretation of this policy.

# Rappahannock-Rapidan Regional Commission Telework Agreement

The following constitutes an agreement on the terms and conditions of teleworking between the New River Valley Regional Commission and the employee:

Employee Name: \_\_\_\_\_ Job Title: \_\_\_\_\_  
Office / Unit: \_\_\_\_\_ Supervisor / Manager: \_\_\_\_\_

## PLEASE CHECK EACH BOX BELOW:

- Employee agrees to participate in teleworking and to adhere to applicable guidelines and policies.
- A copy of the Rappahannock-Rapidan Regional Commission Teleworking Policy has been given to the employee.

## WORK LOCATION / SCHEDULE

Employee's alternate work location address: \_\_\_\_\_  
\_\_\_\_\_

Employee's phone number: \_\_\_\_\_  
(alternate work location)

Commute Miles saved each teleworking day: \_\_\_\_\_ (both ways)

Commute Time saved each teleworking day: \_\_\_\_\_ (both ways)

At the alternate work location, employee's work hours will normally be:

Start Time: \_\_\_\_\_ End Time: \_\_\_\_\_

Comments: \_\_\_\_\_

on the following days  Monday  Tuesday  Wednesday  Thursday  Friday

Note: For employees with teleworker status, the teleworking schedule may be adjusted as business needs dictate. Changes in schedule will be communicated preferably in-person or over the phone with email confirmation to follow along with a revised telework agreement.

Supervisor will maintain a copy of employee's work schedule, and employee's time and attendance will be tracked in the same manner as time and attendance is tracked at the central workplace.

## COMPENSATION/BENEFITS

- Employee salary, benefits, travel entitlements, and insurance coverage are not impacted by this agreement.
- Employee must obtain supervisory approval before taking leave in accordance with established office procedures. Employee agrees to follow established procedures for approval of leave.

Employee's Initials \_\_\_\_\_

# Rappahannock-Rapidan Regional Commission Telework Agreement

## WORK STANDARDS/PERFORMANCE

- Employee will meet with the supervisor to review work program needs to be addressed during the telework period and review completed work as necessary or appropriate.
- Employee will complete all assigned work according to work procedures mutually agreed upon by the employee and the supervisor, and according to guidelines and expectations stated in the employee's performance plan.
- Employee agrees to perform his/her assigned duties at the approved alternate work location. This includes using call forwarding from the office phone to a mobile device. Failure to comply with this provision may result in loss of pay, termination of the telework agreement, and/or appropriate disciplinary action.

## EQUIPMENT/EXPENSES

- Employee who uses company equipment agrees to protect such equipment in accordance with company guidelines. Company-owned equipment will be serviced and maintained by the company.
- If employee provides equipment, he/she is responsible for servicing and maintaining it. Access to Rappahannock-Rapidan Regional Commission systems must be through an approved system security channel.
- The Rappahannock-Rapidan Regional Commission will not be liable for damages to an employee's personal or real property during the course of performance of official duties or while using company equipment in the employee's residence.
- The Rappahannock-Rapidan Regional Commission will not be responsible for operating costs, home maintenance, or any other incidental costs (e.g., utilities) associated with the use of the employee's residence as an alternate work location. Further, the employee must have adequate internet bandwidth available in order to conduct routine work tasks such as participating in video conferences.

## SAFETY

- Employee is covered by the appropriate provisions of the Workers' Compensation Program, as appropriate, if injured while performing official duties at the central workplace or alternate work location.
- Employee agrees that the alternate work location is safe and free from hazards. The employee confirms that the alternate work location is, to the best of their knowledge, free of recognized hazards that would cause physical harm (such as frayed or loose electrical wires; clean, dry and level floor surfaces; phone lines and electrical cords are properly secured; etc.) The employee further confirms that, to the best of their knowledge, the space is free of asbestos-containing materials. If asbestos-containing materials are present they are undamaged and in good condition. Please note any possible safety concerns:

Employee's Initials \_\_\_\_\_

# Rappahannock-Rapidan Regional Commission Telework Agreement

- Employee agrees to bring to the immediate attention of his/her supervisor any accident or injury occurring at the alternate work location while working and to allow their supervisor to visit the alternate work location immediately after an accident has occurred if necessary.

## **CONFIDENTIALITY/SECURITY**

- If using a home PC or wireless broadband for access for a home or Rappahannock-Rapidan Regional Commission owned PC, employees must be aware of common cybersecurity threats.
- Please ensure that at a minimum all personal computers have anti-virus installed. Any virus, unauthorized access, theft, or other cybersecurity incident shall be reported to the Executive Director or their designee immediately.
- Use caution with portable devices such as USB flash drives, handheld devices, CDs, and DVDs to transport data since many are not encrypted and could put the company at risk if sensitive data is lost.
- Employee agrees not to store any business-related documents or data on your home PC.
- Employee will apply approved safeguards, in accordance with company policy, to protect company and customer records from unauthorized disclosure or damage, and will comply with the privacy requirements set forth by Human Resources.

## **INITIATION AND TERMINATION OF AGREEMENT**

- Employee agrees to adhere to applicable guidelines and policies.
- Employee may terminate participation in teleworking at any time unless it was a condition of employment. Two weeks' notice to the company is recommended.
- Rappahannock-Rapidan Regional Commission may terminate employee's participation in teleworking at any time. Employees may be withdrawn for reasons to include, but not limited to, declining performance and organizational benefit. Two weeks notice to the employee is recommended when feasible, but is not required.

Company-owned or leased equipment has been issued to the employee and has been documented by Rappahannock-Rapidan Regional Commission.

Item	Issue Date	Tag or Reference Number
<input type="checkbox"/> Computer		
<input type="checkbox"/> Monitor		
<input type="checkbox"/> Docking Station		
<input type="checkbox"/> Keyboard/Mouse		
<input type="checkbox"/> Fax or (4in1)		
<input type="checkbox"/> Telephone		
<input type="checkbox"/> Mobile Device		
<input type="checkbox"/> Chair		
<input type="checkbox"/> File Cabinet		
<input type="checkbox"/> Printer		
<input type="checkbox"/> Scanner		
<input type="checkbox"/> Other (specify)		

_____ Employee Signature	_____ Date
_____ Supervisor	_____ Date
_____ Department Manager (or designee)	_____ Date

Employee's Initials \_\_\_\_\_



## MEMORANDUM

**To: Members of the Rappahannock-Rapidan Regional Commission**  
**From: Patrick L. Mauney, Executive Director**  
**Date: June 13, 2022**  
**Subject: FY 2023 Draft Budget**

A draft of the FY 2023 budget was transmitted to the Commission at the April meeting, and the figures presented at that time remain in the current draft.

The overall FY 2023 preliminary budget projects revenues at \$2,080,694. Projected revenues are conservative, meaning that only grants that are awarded on an annual basis historically or are known to be included in draft or approved Federal or State agency budgets are included. Local dues, at the \$0.83 per capita rate adopted by the Regional Commission in August 2022, account for 7.3% of the budget. The draft budget represents an increase of \$885,000 from the FY 2022 budget (with amendments proposed in April). The budget again includes support from our member jurisdictions for regional housing and homelessness coordination services, enabling the Regional Commission to continue its role as lead agency for the Foothills Housing Network.

Operating expenses are presented based on budgeted amounts from the past four fiscal years. This budget includes a 5% cost of living increase along with adjustments consistent with the pay plan and salary survey approved in February. As with past years, payroll expenses and benefits are the main operating cost drivers for the budget. Health Insurance renewal rates increase 8.5%, while our Virginia Retirement System contribution rates remain very low due to an existing surplus in our agency actuarial numbers.

As referenced, project expenses increase significantly from previous years. These represent reimbursable expenses that will flow through the Regional Commission to grant partners or via contractual agreements. As in past years, staff will monitor spending patterns and make adjustments to these expenditures and reimbursable revenue sources throughout the fiscal year.

In addition to the preliminary revenues and expenditures, I also call your attention to the pending revenues listed on the budget worksheets on the following pages. Staff has submitted a number of grant applications that are currently pending and they range from short-term projects to grants that would last into FY 2026. Should these applications prove successful, it may be necessary to add staff capacity to assist with grant management and tasks. Any such request would be made to the Commission or the Executive Committee at such time as that may be necessary.

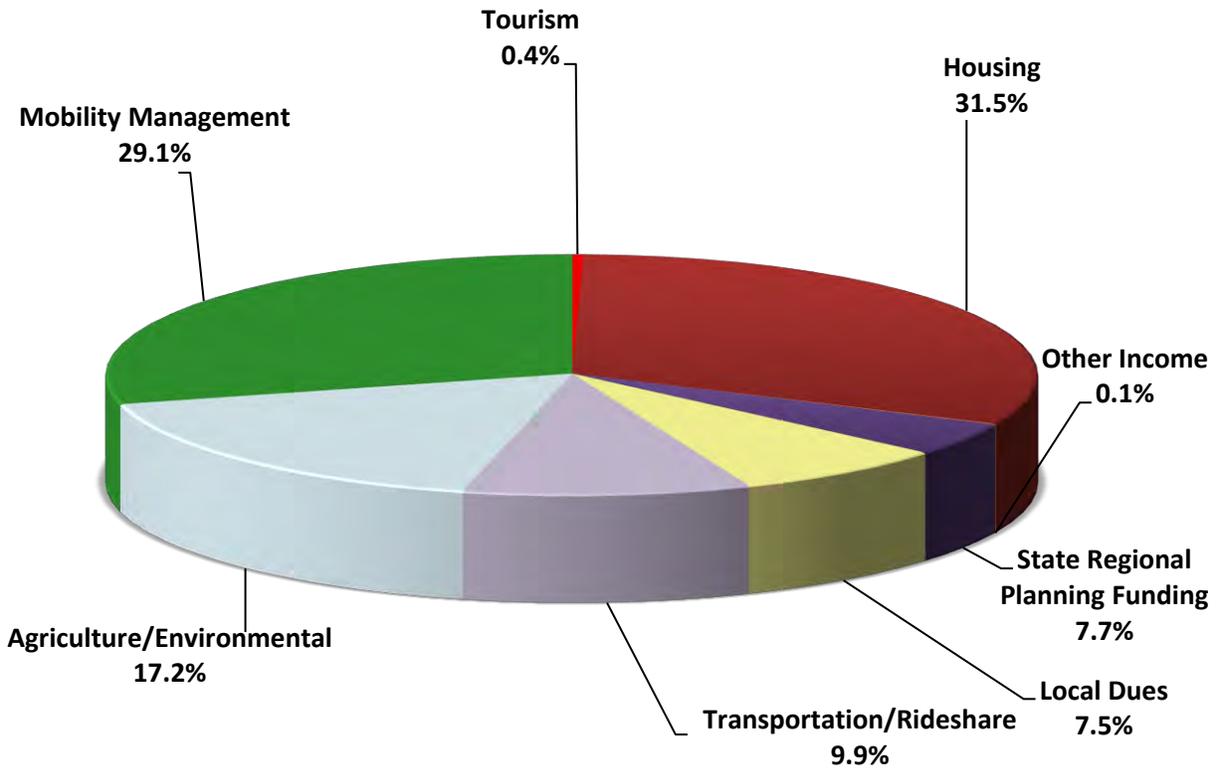
Also included here is an acronym listing for your reference:

AARP – formerly American Association of Retired Persons  
ARPA – American Rescue Plan Act  
CFPF – Commonwealth Flood Preparedness Fund; managed by DCR  
DCR – Virginia Department of Conservation and Recreation  
DEQ – Virginia Department of Environmental Quality  
DHCD – Virginia Department of Housing & Community Development  
DOF – Virginia Department of Forestry  
DRPT – Virginia Department of Rail and Public Transportation  
EDA – U.S. Economic Development Administration  
FICA – Federal Insurance Contributions Act  
NFWF – National Fish and Wildlife Foundation  
PATH – PATH Foundation  
PDC – Planning District Commission (State Code reference for Regional Commission)  
P.O. – Public Officials’ Liability  
RFSP – Regional Food Systems Partnership; managed by USDA  
RTAP – Rural Transit Assistance Program; managed by DRPT  
USDA – U.S. Department of Agriculture  
VDEM – Virginia Department of Emergency Management  
VHA – Virginia Housing Alliance  
VHSP – Virginia Homeless Solutions Program; managed by DHCD  
VISTA – Volunteers in Service to America; managed by VHA  
VRS – Virginia Retirement System  
VTCW – Virginia Trees for Clean Water program; managed by DOF

**REQUESTED ACTION:** Adoption of the FY 2023 budget

**FY 2023 DRAFT Budget Revenues by Category – Lwpg'36, 2022**

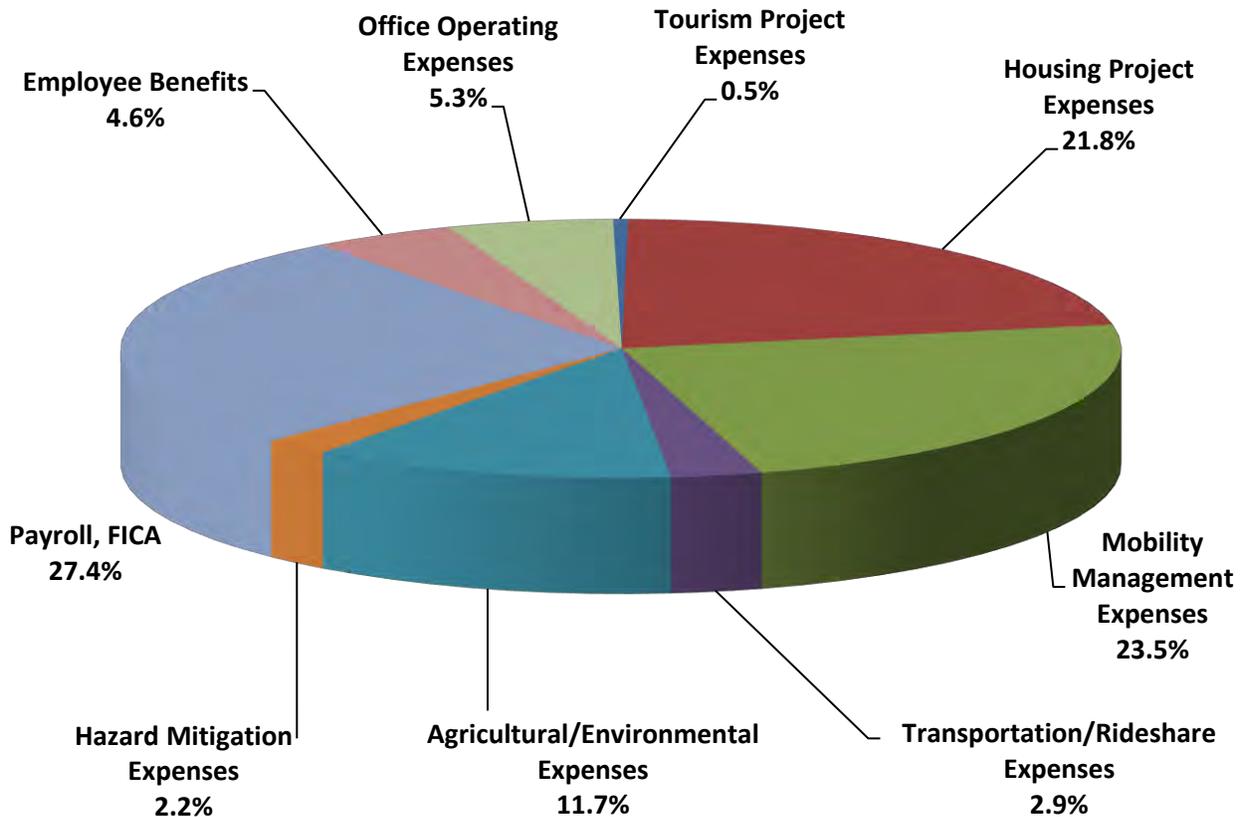
<b>Revenues</b>			
Agriculture/Environmental	\$	348,000.00	16.7%
Hazard Mitigation	\$	52,000.00	2.5%
Housing/Homelessness	\$	638,604.00	30.7%
Local Dues	\$	151,859.00	7.3%
Other Income	\$	1,500.00	0.1%
Mobility Management	\$	590,000.00	28.3%
Transportation/Rideshare	\$	201,160.00	9.7%
State Regional Planning Funding	\$	89,971.00	4.3%
Tourism	\$	7,600.00	0.4%
<b>Total Revenue</b>	<b>\$</b>	<b>2,080,694.00</b>	<b>100.0%</b>



<b>Revenue Source</b>		
<b>Local Per Capita</b>	\$151,859.00	7.3%
<b>Local – Project Specific</b>	\$55,604.00	2.7%
<b>State</b>	\$412,801.00	19.8%
<b>Federal - Direct</b>	\$250,000.00	12.0%
<b>Federal – State Pass Through</b>	\$455,300.00	21.9%
<b>Other/Non-Profit/Private</b>	\$755,130.00	36.3%
<b>TOTAL</b>	<b>\$2,080,694.00</b>	<b>100.00%</b>

**FY 2023 DRAFT Budget Expenditures by Category – Lwpg'36, 2022**

<b>Expenditures</b>		
<b>Operating Expenses</b>		
Payroll/FICA	\$ 570,628.00	27.4%
Employee Benefits	\$ 96,500.00	4.6%
Other Operating Expenses	\$ 111,066.00	5.4%
<b>Total Operating</b>	<b>\$778,194.00</b>	<b>37.4%</b>
<b>Project Expenses/Contractual</b>		
Agriculture/Environmental Project Expenses	\$244,000.00	11.7%
Hazard Mitigation Expenses	\$45,000.00	2.2%
Housing Project Expenses	\$454,500.00	21.8%
Mobility Management Project Expenses	\$488,000.00	23.5%
Tourism Project Expenses	\$10,000.00	0.5%
Transportation/Rideshare Expenses	\$61,000.00	2.9%
<b>Total Project Expenses</b>	<b>\$1,302,500.00</b>	<b>62.6%</b>
<b>Total Expenditures</b>	<b>\$2,080,694.00</b>	<b>100.00%</b>



**Rappahannock-Rapidan Regional Commission**  
**Budget Draft FY 2023 (> i bY% , 2022)**

Budget Items	Draft FY 2023 Budget			
<b>Revenues</b>				
Dues:				
Culpeper County	\$ 26,967.00			
Fauquier County	\$ 51,497.00	Pending Revenues		
Madison County	\$ 11,315.00	<i>EDA CEDS Plan</i>	\$ 100,000.00	3 Years
Orange County	\$ 24,877.00	<i>CFPF Resiliency Plan</i>	\$ 50,000.00	
Rappahannock County	\$ 6,027.00			
Town of Culpeper	\$ 16,651.00	<i>AARP Community Challenge</i>	\$ 25,000.00	
Town of Gordonsville	\$ 1,164.00	<i>USDA RFSP</i>	\$ 870,000.00	3 Years
Town of Madison	\$ 170.00	<i>PATH RFSP Match</i>	\$ 150,000.00	3 Years
Town of Orange	\$ 4,050.00			
Town of The Plains	\$ 203.00			
Town of Remington	\$ 520.00			
Town of Warrenton	\$ 8,347.00			
Town of Washington	\$ 71.00			
Interest Income	\$ 500.00			
Other Income	\$ 1,000.00			
DEQ Chesapeake Bay PDC Capacity	\$ 58,000.00			
DRPT Commuter Assistance Program	\$ 123,160.00			
DRPT Mobility Management	\$ 400,000.00			
DRPT Technical Assistance Grant	\$ 20,000.00			
NFWF Chesapeake Bay Grant	\$ 250,000.00			
PATH Farm to School	\$ 40,000.00			
PATH Mobility Management/Transportation	\$ 190,000.00			
Regional Housing	\$ 48,604.00			
Regional Tourism	\$ 7,600.00			
Rural Transportation Planning	\$ 58,000.00			
State Regional Planning	\$ 89,971.00			
VDEM Wildfire Analysis Grant	\$ 2,000.00			
VDEM Hazard Mitigation Plan	\$ 50,000.00			
Virginia Housing PDC Development Program	\$ 500,000.00			
VHSP Grant	\$ 90,000.00			
<b>Total Revenue</b>	<b>\$ 2,080,694.00</b>			
<b>Expenditures</b>				
Advertising	\$ 750.00			
Annual Meeting/Workshops/Meetings	\$ 5,000.00	Operating	\$ 778,194.00	
Audit/Legal	\$ 6,000.00	Non-Payroll Operating	\$ 248,116.00	
Equipment/Software	\$ 12,000.00	Projects	\$ 1,296,000.00	
FICA	\$ 40,550.00			
Health & Dental	\$ 80,000.00			
Meals	\$ 2,500.00			
Membership Dues	\$ 6,000.00			
Miscellaneous	\$ 500.00			
Mortgage	\$ 23,916.00			
Office & P.O. Liability Insurance	\$ 1,400.00			
Office Maintenance	\$ 14,000.00			
Payroll Expenses	\$ 530,078.00			
Postage	\$ 500.00			
Printing	\$ 3,000.00			
Reserve	\$ -			
Subscriptions and Books	\$ 500.00			
Supplies	\$ 4,500.00			
Technology	\$ 13,000.00			
Travel & Training	\$ 11,000.00			
Utilities	\$ 6,500.00			
VRS	\$ 16,000.00			
Workman's Comp	\$ 500.00			
AmeriCorps VISTA Match Expense	\$ 6,500.00			
Chesapeake Bay PDC Capacity Expenses	\$ 1,000.00			
Commuter Services Expenses	\$ 60,000.00			
Farm to School Expenses	\$ 3,000.00			
Hazard Mitigation Expenses	\$ 45,000.00			
Mobility Management Expenses	\$ 488,000.00			
NFWF Grant Expenses	\$ 240,000.00			
Regional Tourism Expenses	\$ 10,000.00			
Rural Transportation Expenses	\$ 1,000.00			
Virginia Housing PDC Development Program Expenses	\$ 445,000.00			
VHSP Expenses	\$ 3,000.00			
<b>Total Expenditures</b>	<b>\$ 2,080,694.00</b>			
Unprogrammed Revenues:	\$ -			

**Rappahannock-Rapidan Regional Commission**  
**Draft FY 2023 Revenues**

Budget Items	FY 2023 Draft (June 14, 2022)	FY 2022 5 a YbXYX (April 27, 2022)	Change
<b>Revenues</b>			
<b>Dues:</b>			
Culpeper County	\$ 26,967.00	\$ 27,589.00	-2.25%
Fauquier County	\$ 51,497.00	\$ 49,677.00	3.66%
Madison County	\$ 11,315.00	\$ 10,833.00	4.45%
Orange County	\$ 24,877.00	\$ 24,892.00	-0.06%
Rappahannock County	\$ 6,027.00	\$ 5,915.00	1.89%
Town of Culpeper	\$ 16,651.00	\$ 15,454.00	7.75%
Town of Gordonsville	\$ 1,164.00	\$ 1,332.00	-12.61%
Town of Madison	\$ 170.00	\$ 202.00	-15.84%
Town of Orange	\$ 4,050.00	\$ 4,191.00	-3.36%
Town of The Plains	\$ 203.00	\$ 194.00	4.64%
Town of Remington	\$ 520.00	\$ 541.00	-3.88%
Town of Warrenton	\$ 8,347.00	\$ 8,248.00	1.20%
Town of Washington	\$ 71.00	\$ 104.00	-31.73%
Interest Income	\$ 500.00	\$ 300.00	66.67%
Other Income	\$ 1,000.00	\$ 1,000.00	0.00%
AARP Community Challenge Grant	\$ -	\$ 25,000.00	-
DEQ Chesapeake Bay PDC Capacity	\$ 58,000.00	\$ 58,000.00	0.00%
DRPT Commuter Assistance Program	\$ 123,160.00	\$ 113,265.00	8.74%
DRPT Mobility Management Grant	\$ 400,000.00	\$ 174,765.00	128.88%
DRPT Technical Assistance Grant	\$ 20,000.00	\$ -	-
NFWF Chesapeake Bay Grant	\$ 250,000.00	\$ 18,000.00	1288.89%
No Kid Hungry VA Farm to School	\$ -	\$ 25,000.00	-
PATH Farm to School	\$ 40,000.00	\$ 30,000.00	33.33%
PATH Mobility Management/Transportation	\$ 190,000.00	\$ 197,500.00	-3.80%
Redistricting Income	\$ -	\$ 4,500.00	-
Regional Housing	\$ 48,604.00	\$ 48,604.00	0.00%
Regional Tourism	\$ 7,600.00	\$ 7,500.00	1.33%
RTAP Income	\$ -	\$ 5,338.00	-
Rural Transportation Planning	\$ 58,000.00	\$ 58,000.00	0.00%
State Regional Planning	\$ 89,971.00	\$ 89,971.00	0.00%
Town of Washington Pass-Through	\$ -	\$ 19,000.00	-
VDEM Wildfire Analysis Grant	\$ 2,000.00	\$ 12,826.00	-84.41%
VDEM Hazard Mitigation Plan	\$ 50,000.00	\$ -	-
Virginia Housing PDC Development Program	\$ 500,000.00	\$ 66,500.00	651.88%
VHSP Grant	\$ 90,000.00	\$ 84,500.00	6.51%
VTCW Grant	\$ -	\$ 6,749.50	-
<b>Total Revenue</b>	<b>\$ 2,080,694.00</b>	<b>\$ 1,195,490.50</b>	<b>74.05%</b>
<b>Other Pending Revenues &amp; Status</b>			
EDA CEDS Plan	\$ 100,000.00	Pending March 2022	3 Years
CFPF Resiliency Plan	\$ 50,000.00	Pending April 2022	
AARP Community Challenge	\$ 25,000.00	Pending March 2022	
USDA RFSP	\$ 870,000.00	Pending May 2022	3 Years
PATH RFSP Match	\$ 150,000.00	Pending May 2022	3 Years

**Rappahannock-Rapidan Regional Commission  
Draft FY 2023 Expenditures**

	Budget Items	FY 2023 Draft (June 14, 2022)	FY 2022 Amended (April 27, 2022)	Change
	<b>Expenditures</b>			
	Advertising	\$ 750.00	\$ 1,000.00	-25.00%
	Annual Meeting/Workshops/Meetings	\$ 5,000.00	\$ 5,000.00	0.00%
	Audit/Legal	\$ 6,000.00	\$ 5,000.00	20.00%
	Equipment/Software	\$ 12,000.00	\$ 10,000.00	20.00%
	FICA	\$ 40,550.00	\$ 36,720.00	10.43%
	Health & Dental	\$ 80,000.00	\$ 75,000.00	6.67%
	Meals	\$ 2,500.00	\$ 2,500.00	0.00%
	Membership Dues	\$ 6,000.00	\$ 4,500.00	33.33%
	Miscellaneous	\$ 500.00	\$ 500.00	0.00%
	Mortgage	\$ 23,916.00	\$ 23,916.00	0.00%
	Office & P.O. Liability Insurance	\$ 1,400.00	\$ 1,350.00	3.70%
	Office Maintenance	\$ 14,000.00	\$ 10,000.00	40.00%
	Payroll Expenses	\$ 530,078.00	\$ 480,000.00	10.43%
	Postage	\$ 500.00	\$ 500.00	0.00%
	Printing	\$ 3,000.00	\$ 3,000.00	0.00%
	Reserve	\$ -	\$ -	-
	Subscriptions and Books	\$ 500.00	\$ 500.00	0.00%
	Supplies	\$ 4,500.00	\$ 4,500.00	0.00%
	Technology	\$ 13,000.00	\$ 10,000.00	30.00%
	Travel & Training	\$ 11,000.00	\$ 10,000.00	10.00%
	Utilities	\$ 6,500.00	\$ 6,500.00	0.00%
	VRS	\$ 16,000.00	\$ 20,000.00	-20.00%
	Workman's Comp	\$ 500.00	\$ 500.00	0.00%
	AARP Community Challenge Grant Expenses	\$ -	\$ 25,000.00	-
	AmeriCorps VISTA Match	\$ 6,500.00	\$ -	-
	Chesapeake Bay PDC Capacity Expenses	\$ 1,000.00	\$ 1,000.00	0.00%
	Commuter Services Expenses	\$ 60,000.00	\$ 27,565.00	117.67%
	Farm to School Expenses	\$ 3,000.00	\$ 3,000.00	0.00%
	Hazard Mitigation Expenses	\$ 45,000.00	\$ -	-
	Mobility Management Expenses	\$ 488,000.00	\$ 317,500.00	53.70%
	NFWF Grant Expenses	\$ 240,000.00	\$ 11,750.00	1942.55%
	Redistricting Expenses	\$ -	\$ 3,750.00	-
	Regional Tourism Expenses	\$ 10,000.00	\$ 12,800.00	-21.88%
	RTAP Expenses	\$ -	\$ 5,338.00	-
	Rural Transportation Expenses	\$ 1,000.00	\$ 1,000.00	0.00%
	Town of Washington Pass Through	\$ -	\$ 19,000.00	-
	Virginia Housing PDC Housing Development	\$ 445,000.00	\$ 1,000.00	44400.00%
	VHSP Expenses	\$ 3,000.00	\$ 3,000.00	0.00%
	VTCW Expenses	\$ -	\$ 6,529.50	-
	<b>Total Expenditures</b>	<b>\$ 2,080,694.00</b>	<b>\$ 1,149,218.50</b>	<b>81.05%</b>



## **FY 2023 RRRC Work Program**

Below is the preliminary work program for Regional Commission staff for Fiscal Year 2023 from July 1, 2022 through June 30, 2023. Tasks are simplified and grouped by programmatic area with funding sources, and relative proportion of staff time devoted towards each programmatic area outlined. These proportions should be expected to change during the year as additional funds are received for projects.

The nature of many of the Regional Commission's programs and projects means that there are many projects that carry over between fiscal years. The sources of funding outlined in the annual agency budget should also be considered when reviewing the work plan. Funds received from the state and federal government are typically granted with various programmatic requirements and/or specific deliverables.

Discretionary funds refer to funds available without programmatic constraint (Local dues, State Regional Planning funding). In these programmatic areas, RRRC staff will endeavor to identify grant funding sources to offset use of discretionary funds, when and where possible.

As always, Commission staff strive to be responsive to local and regional priorities that develop throughout the year and may make adjustments to the Work Plan as additional grant funds are received or priorities identified. All staff members are prepared to engage with members of the Regional Commission, local, state, and federal officials, as well as local staff on emerging topics affecting the region and to take on leadership or support roles, when and where necessary.

## Acronym Listing

- AARP – formerly American Association of Retired Persons
- ARPA – American Rescue Plan Act
- CFPF – Commonwealth Flood Preparedness Fund; managed by DCR
- DCR – Virginia Department of Conservation and Recreation
- DEQ – Virginia Department of Environmental Quality
- DHCD – Virginia Department of Housing & Community Development
- DOF – Virginia Department of Forestry
- DRPT – Virginia Department of Rail and Public Transportation
- EDA – U.S. Economic Development Administration
- FAMS – Foothills Area Mobility System
- FHN – Foothills Housing Network
- FICA – Federal Insurance Contributions Act
- NFWF – National Fish and Wildlife Foundation
- PATH – PATH Foundation
- PDC – Planning District Commission (State Code reference for Regional Commission)
- P.O. – Public Officials’ Liability
- RFSP – Regional Food Systems Partnership; managed by USDA
- RTAP – Rural Transit Assistance Program; managed by DRPT
- RTC – Regional Transportation Collaborative
- USDA – U.S. Department of Agriculture
- VDEM – Virginia Department of Emergency Management
- VHA – Virginia Housing Alliance
- VHSP – Virginia Homeless Solutions Program; managed by DHCD
- VISTA – Volunteers in Service to America; managed by VHA
- VRS – Virginia Retirement System
- VTCW – Virginia Trees for Clean Water program; managed by DOF

Funding Source: Discretionary Funds, Project funding (Indirect Costs when applicable)

Projected Staff Allocation: 5% of available staff hours

**Administrative Tasks**

- Fiscal Administration for all RRRC programs and projects
- Annual Review and Updates of RRRC By-laws and Charter
- RRRC Meeting coordination and facilitation; management of all Commission administrative responsibilities
- Ongoing review and revision of job descriptions
- Indirect Rate Cost Allocation Plan and Approval in coordination with VDOT or other oversight agency
- FY 2022 Agency Audit
- Payroll and Benefits Administration
- Grant Program Compliance Reviews (as necessary)
- Human Resources Oversight & Management
- Review and update of RRRC Personnel Manual
- Compensation/Salary Comparison Report
- Commonwealth Intergovernmental Review Process
- Work with Administration and Procurement staff at local governments to determine interest in cooperative regional procurement opportunities

## *Agriculture/Environmental/Natural Resources*

Funding Sources: DEQ Chesapeake Bay PDC Capacity Funding, NFWF Small Watershed Program Grant, PATH Farm to School Liaison funding, Discretionary Funds

*Pending Grant Applications: USDA RFSP, PATH Foundation RFSP Matching Funds, DCR Community Flood Preparedness Fund Program*

Projected Staff Allocation: 17% of available staff hours

### **Administrative Tasks**

- Chesapeake Bay Watershed Planning Contractual Reporting with Department of Environmental Quality
- Management, contract oversight and reporting for National Fish and Wildlife Foundation grant
- Management and reporting for Farm to School Liaison funding
- Convening of Land Use and Environment Committee for quarterly meetings on topics of regional and local interest
- Regional Food Council Coordination and bi-monthly meeting facilitation
- Rappahannock River Basin Commission participation
- Local Conservation Roundtable participation and/or leadership

### **Project Tasks**

- Coordination and development of Upper Rappahannock Watershed Plan with local government, non-profit partners and other stakeholders
- Represent local and regional interests on Chesapeake Bay Local Leadership Workgroup
- Participation with Chesapeake Bay Stakeholder Advisory Group, previously convened by Secretary of Natural Resources
- Chesapeake Bay Watershed Implementation Plan participation and local assistance
- Bi-monthly or quarterly workgroup meetings with local staff and other agency and non-profit partners supporting NFWF grant deliverables
- Participation and coordination with Virginia Farm to School Action Team
- In-school education, support and training across all five school systems for local food and Farm to School program
- Regional Food Marketing & Promotion Campaign implementation, inclusive of Purely Piedmont marketing
- Work with local farmers markets, non-profits, and foundations to cross-market locally relevant brands with Purely Piedmont & Tween Rivers Trail

## *Economic Development & Tourism*

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Funding Sources: Regional Tourism Funding, Discretionary Funds

*Pending Grant Applications: U.S. EDA ARPA CEDS Planning Grant*

Projected Staff Allocation: 2% of available staff hours

### **Administrative Tasks**

- Support and facilitation of Regional Tourism Committee meetings
- Participation with County-led Broadband Planning & Implementation efforts, as requested
- Board participation and leadership for Go Virginia Region 9 Council
- Participation on Central Virginia Partnership for Economic Development Board
- Continued monitoring of economic development planning opportunities
- Outreach to Main Street organizations, Business Alliances, and Chambers of Commerce in the region
- Anticipated contractual agreement with U.S. EDA for ARPA CEDS Planning grant

### **Project Tasks**

- Social Media and Digital Marketing efforts in support of Tween Rivers Trail and Virginia Piedmont regional tourism brands
- Continue to develop the 'Tween Rivers Trail network through outreach to producers and artisans
- Support regional blueways planning efforts and coordinate with groups taking leadership roles on such initiatives
- Support for local and regional economic development partners, including GO Virginia applications
- Continued participation with regional partners on development and initiation of agricultural, workforce, and other activities at the Carver Center
- Coordination of regionally relevant workshops for local government, non-profit, private sector, and citizens on topics of mutual interest
- Coordination and partnership with economic developers and towns/counties on entrepreneurship projects, and identification of leverage funding

## *Emergency Preparedness & Hazard Mitigation Planning*

Funding Sources: VDEM Wildfire Analysis Grant, VDEM Hazard Mitigation Plan Grant, Discretionary Funds

*Pending Grant Applications: DCR Community Flood Preparedness Fund Program*

Projected Staff Allocation: 2% of available staff hours

### **Administrative Tasks**

- Management and closeout of VDEM Wildfire Analysis grant
- Attendance & participation in bi-monthly regional emergency management meetings with area emergency coordinators, EMS representatives, and VDEM Region II
- Participation with Rappahannock-Rapidan Health District Emergency Preparedness Task Force
- Attendance at local public safety committee meetings, as needed and/or requested
- Anticipated contractual agreement with VDEM for Hazard Mitigation Plan update, with subsequent procurement for consultant team

### **Project Tasks**

- Annual review and status report for Rappahannock-Rapidan Regional Hazard Mitigation Plan
- Coordination with local administrative, planning, and emergency management staff to develop public outreach materials related to FEMA floodplain changes
- Annual review of identified mitigation strategies, implementation progress, and newly-identified priorities with local emergency management and planning staff
- Publish and outreach related to Wildfire Analysis report
- Support for VDEM and Rappahannock River Basin Commission Stream Gauge implementation project
- Identification and incorporation of resiliency planning techniques and strategies into Hazard Mitigation Plan update process

## *Housing, Homelessness & Human Services Planning*

Funding Sources: Regional Housing funding, DHCD Virginia Housing Solutions Program Grant, Virginia Housing PDC Housing Development Program, VHA AmeriCorps VISTA Assistance, Discretionary Funds

Projected Staff Allocation: 28% of available staff hours

### Administrative Tasks

- Continuum of Care/Local Planning Group Lead Agency Role
- Foothills Housing Network meeting support, facilitation and leadership
- Participation in Virginia Balance of State Continuum of Care planning efforts
- Management and oversight for AmeriCorps VISTA Member for one-year term through August 2023
- Continued participation on relevant committees with regional non-profits fulfilling such targeted needs, including Rappahannock-Rapidan Community Services, PATH Foundation, Rappahannock-Rapidan Health Department, and other public, private and non-profit organizations
- Grant management for Virginia Housing PDC Housing Development Program

### Project Tasks

- Serve as Chair of Foothills Housing Network
- Homeless Coordinated Entry Program Implementation and Management, including messaging and education to partner organizations and the general public regarding Coordinated Entry responsibilities and opportunities
- Homeless Management Information System (HMIS) reporting, compliance and outcomes tracking
- Oversight and coordination of annual Point-in-Time Count in January 2023, including subcommittee and county-by-county team coordination
- Leadership and support for Foothills Housing Network Racial Equity subgroup
- Respond to opportunities to work with local governments and/or subcommittees on housing-related priorities
- Implementation and support to partners selected through PDC Housing Development Program
- Expanded outreach to partner agencies and leadership on housing/homelessness response
- Evolution and next steps for RRRC's role in supporting local government housing planning efforts, including data collection, mapping, comprehensive plan review

## *Regional Coordination, Growth Issues, Data & Technical Assistance*

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Funding Sources: Discretionary funding

Projected Staff Allocation: 5% of available staff hours

### **Administrative Tasks**

- PD9 Chief Administrative Officers Committee monthly meetings
- Bi-monthly and/or Quarterly Planner's Roundtable meetings, focusing on issues of common concern locally, as well as education regarding existing RRRC and other regional programs
- Respond to local government data requests
- Continue to grow social media presence for RRRC programs through regular social media posts and targeted engagement/advertising as allowable through grant funding
- Increase RRRC's recognition in the region through planned press releases, highlighting of Regional Commission accomplishments and reports
- Continue to monitor area trends through use of advanced GIS mapping, and other data measures
- Coordinate with VACo, VML, VAPDC, and other statewide entities on legislative issues affecting region and jurisdictions

### **Project Tasks**

- Development of RRRC FY 2022 Annual Report
- Maintenance of RRRC suite of websites
  - RRRC website – <https://www.rrregion.org>
  - Commuter Services – <https://www.rrcommute.org>
  - Foothills Area Mobility System (FAMS) – <https://www.fams.org>
  - RTC – <https://www.regionalcollaborative.org>
  - Foothills Housing Network – <https://www.foothillshousing.org>
  - 'Tween Rivers Trail – <https://www.tweenriverstrail.com>
  - The Virginia Piedmont – <https://www.thevirginiapiedmont.org>
  - Purely Piedmont – <https://www.purelypiedmont.com>
- Regional data workshops with U.S. Census Bureau Data specialists and other technical area experts
- Comprehensive Plan Review and contractual assistance
- GIS Technical Assistance
- Grant-writing Assistance
- Work with interested localities on Urban Development Area (UDA) delineations with potential funding through the Office of Intermodal Planning & Investment
- Respond to locally-identified issues that emerge during the fiscal year

Funding Sources: VDOT Federal Rural Transportation Funds, DRPT Commuter Assistance Program Funds, DRPT Section 5310 Mobility Management & Operating Grants, PATH Regional Transportation Collaborative funding, Discretionary funding

*Pending Grant Applications: AARP Community Challenge Grant*

Projected Staff Allocation: 41% of projected staff hours

### **Administrative Tasks**

- Facilitation and staff support for the RRRC Rural Transportation Committee, Foothills Area Mobility System (FAMS), Regional Transportation Collaborative (RTC)
- Continued leadership and oversight of Regional Mobility Management program
- Contract management with Rappahannock-Rapidan Community Services and Aging Together for FAMS and RTC programs
- Continued assistance to the region's commuters and employers in promoting ridesharing through Commuter Services' ride matching databases
- Provision and management of Vanpool assistance funds for startup vanpools or vanpools with short-term decline in ridership
- Planned update of RRRC Commuter Assistance Program (CAP) Strategic Plan
- Coordination of Title VI, ADA, and Environmental Justice requirements with VDOT and DRPT
- Monthly/Quarterly reporting on transportation planning and other activities

### **Project Tasks**

- Smart Scale Policy & Project Development and/or Review Coordination, including coordination with VDOT and Commonwealth Transportation Board on any requested changes to process
- Development and submission of Smart Scale applications with local jurisdictions, as needed
- Review and revision of local comprehensive plan transportation chapters
- Digital and print marketing oversight for Rideshare program, including social media with goal of increasing non-single user transportation (transit, carpool, vanpool, rideshare, volunteer transportation, alternative mobility options, etc.)
- Transportation Alternatives Program or Safe Routes to School grant development and management under contract with local governments, as needed
- Local transportation projects in coordination with local staff and VDOT representatives for FY 2022 include
  - Town of Remington Feasibility Study
  - Town of Washington Pedestrian Planning

- Rappahannock County Pedestrian Plans
- Monitor and complete minor updates of Regional Active Transportation Plan (bicycle, pedestrian, river access, equestrian facilities included)
- Coordination with localities and VDOT on park & ride lot needs in the region
- Participation with VDOT, DRPT, OIPI and Secretary of Transportation's office on programs and projects identified during course of the fiscal year
- Daily volunteer driver reporting through Quick Base software for VolTran, LOWLINC and other volunteer driver services in region
- Coordination with Virginia Regional Transit on local/regional transit initiatives
- Local Transportation Committee participation, including Fauquier Transportation Committee, Culpeper Public Transportation Board (PTB), PATH Mobility Committee, Fauquier County Pedestrian, Bike, Greenway Advisory Committee